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MINUTES

January 18, 2000
9:00 A.M.

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Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

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Minutes of the Airport Commission Meeting of
January 18, 2000

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AIRPORT COMMISSION MEETING MINUTES

January 18, 2000

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:07 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present:	Hon. Henry E. Berman, President Hon. Larry Mazzola, Vice President Hon. Linda S. Crayton Hon. Caryl Ito
Absent:	Hon. Michael S. Strunsky

* * *

L. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to conduct a Closed Session.

The Airport Commission will go into closed session in accordance with Government Code Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation.

The Airport Commission voted unanimously to go into closed session. The Commission recessed its public meeting at 9:08 AM and began the closed session.

Discussion and vote pursuant to Brown Act Section 54957.1 and Sunshine Ordinance Section 67.12 on whether to disclose action taken or discussions held in Closed Session.

The public meeting was reconvened at 9:35 AM. The Commission determined that it was not in the public interest to disclose the nature of the closed session and voted unanimously not to disclose it.

* * *

C. ADOPTION OF MINUTES:

The minutes of the regular meeting of December 21, 1999 were adopted unanimously.

No. 00-0001

* * *

D. ITEMS INITIATED BY COMMISSIONERS:

There were no items initiated by Commissioners.

* * *

E. PUBLIC HEARING

The Public Hearing was convened at 9:37 AM and concluded at 9:40 AM, there being no requests from the public to speak.

Item No. 1 was adopted unanimously.

1. Proposed Modification to Section 1.7.1J to the Rules and Regulations

No. 00-0002 — Resolution approving the proposed modification to the Rules and Regulations pertaining to Section 1.7.1J, Safety and Security, "Quality Standards Program".

Mr. John Martin, Airport Director explained that in December the Commission approved the Quality Standards Program. This resolution expands that program to includes the employees of airlines and concessionaires that require issuance of an Airport badge to access the airfield operations area, or employees that are directly involved in passenger and facility security.

October 1, 2000 will be the effective date for the additional employees and tenants who will be subject to this requirement. The third party contractors subject to the Quality Standards Program approved by the Commission in December are subject to the requirements on April 1, 2000.

This action will further improve Airport security. The FAA recently put out proposed rules on a similar program that appears to be modeled after the program approved by the Commission.

* * *

F. POLICY:

Item No. 2 was adopted unanimously.

2. Resolution Strongly Urging Airlines Operating at the Airport to Utilize a Card Check Majority Procedure for the Determination of Employee Desires Respecting

Union Representation; and Intention to Adopt at the Next Airport Commission Meeting an Airport Rule Requiring that Third Party Service Vendors Utilize Such a Card Check Majority

No. 00-0003

Mr. Martin explained that this action is in the Airport's proprietary interest in maintaining labor peace.

A correction of the title was read: "Resolution (1) Strongly Urging Airlines Operating at the Airport to Utilize a Card Check Majority Procedure for the Determination of the Desires of their Safety/ Security Employees at the Airport Respecting Union Representation; and (2) Stating the Airport Commission's Intention to Adopt at the Next Commission Meeting an Airport Rule Requiring that All Employers Providing Goods and/or Services in Public Areas of the Airport Utilize Such a Card Check Majority Procedure with Respect to their Airport Operations."

* * *

G. ITEMS RELATING TO MASTER PLAN PROJECTS:

Item Nos. 3 through 5 were adopted unanimously.

3. Modification No. 19 to Contract No. 5500E - International Terminal General Construction -Tutor-Saliba/Perini/Buckley, A Joint Venture -$7,977,924

No. 00-0004 — Resolution approving Modification No. 19 to Contract No. 5500E, International Terminal General Construction with Tutor-Saliba/Perini/ Buckley, A Joint Venture, in the amount of $7,977,924 for work related to transferred scope, design changes to facilitate construction, unanticipated conditions and change impact mitigation. Funding source is budget transfers, current budget, and Program Reserve.

Mr. Tom Kardos, Deputy Director, Bureau of Design and Construction explained that this modification is a compilation of negotiated changes comprising scope transfers, changes triggered by the concessions and airline-initiated revisions, design drawing coordination issues and unanticipated site conditions.

As detailed in the information before the Commission, the funding sources are the Airport's Capital Improvement Program budget, transfers from other contracts and Master Plan Program Reserve.

Al of the changes have been reviewed and approved by the Master Plan

Technical Advisory Board. The costs have been included in the cost forecasts presented to the Commission as part of our quarterly reports. This Commission action formalizes those forecasted changes.

The MBE/WBE subcontractor participation goals, which is a 10.3% combined goal, remain unchanged for the modified contract. Current performance for the contract is 18% MBE and 6% WBE.

Commissioner Crayton did not understand the meaning of "transferred scope."

Mr. Kardos responded that it is work associated with the Art Enrichment Program and deals with future installation of art work in the new International Terminal as well as the preparation of the Aviation Archive.

These are scopes that are incorporated in the overall Master Plan Program but for convenience or practicality purposes have been transferred into the base contract and deducted from the successor contract. This is primarily an accommodation of schedule and interface coordination.

Commissioner Berman asked if this is in the overall program budget.

Mr. Kardos responded that it is.

Commissioner Ito noted that M/WBE participation continues to be met at a higher level than the initial contract. She assumed that there is no other opportunity to bring in other subs for this contract.

Mr. Kardos responded that this is the tail end of the contract.

4. Modification No. 9 to Contract No. 5510E - Boarding Area A General Construction
Hensel Phelps Construction Company
$3,566,610

No. 00-0005	Resolution approving Modification No. 9 to Contract No. 5510E, Boarding Area A General Construction with Hensel Phelps Construction Company., Inc. in the amount of $3,566,610 for work related to transferred scope from other projects, design changes to facilitate construction, and unanticipated conditions. Funding sources are budget transfers from other contracts, non-Master Plan Capital Improvement Funds and contract contingency.

Mr. Kardos explained that this modification is a compilation of negotiated changes comprising scope transfers, design drawing coordination issues and

unanticipated site conditions.

As detailed in the information before the Commission, the funding sources are the Airport's Capital Improvement Program budget, transfers from other contracts, and contract contingency.

All of the changes have been reviewed and approved by the Master Plan Technical Advisory Board. The costs have been included in the cost forecasts presented to the Commission previously in our quarterly reports.

The MBE/WBE goals of 12.3% / 2.2% respectively remain unchanged for the modified contract. The current performance of the contract is slightly better than the stated goals.

5. Modification No. 4 to Contract No. 5905A - Inbound and Outbound Ramps and Structures - Myers/Kulchin-Condon, A Joint Venture - $2,354,562

No. 00-0006	Resolution approving Modification No. 4 to Contract No. 5905A, Inbound and Outbound Ramps and Structures, with Myers/Kulchin-Condon, A Joint Venture, in the amount of $2,354,562 for additional Roadway Excavation. The Modification is funded from Project No. 5905 with no impact to the Master Plan Baseline Budget or Schedule.

Mr. Kardos explained that this modification covers equitable compensation to the Myers/Kulchin-Condon joint venture for the difference in cost between the excavation volume spelled out in the bid documents and the actual volume. The cost settlement was negotiated in accordance with the terms of the contract and has been reviewed and approved by the Airport's in-house audit staff and the Master Plan Technical Advisory Board. The costs have been included in the cost forecasts presented to the Commission as part of the Quarterly Report.

The base contracts MBE/WBE subcontracting goals of 14% / 3% respectively remain unchanged for the modified contract.

* * *

H. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

Item Nos. 6 through 10 were called together. Item Nos. 6 through 13 were adopted unanimously.

6. Authorization to Issue a Request for Proposals for the North Terminal Bookstore Lease

No. 00-0007 — Resolution authorizing staff to issue a Request for Proposals for the North Terminal Bookstore Lease.

Mr. Bob Rhoades, Deputy Director, Business explained that Books, Inc., the current lessee, generated just over $7.3 million in gross revenues for the 12 month period ending October 1999. Their lease expires on July 6, 2000.

This opportunity is a five year lease. The operator must own or operate a focused book store, meaning that 75% of the gross sales must come from the sale of books. Proposers must have a facility within the nine Bay Area Counties that generates a minimum of $3 million in gross revenues as a focused book store.

7. Authorization to Conduct a Pre-Proposal Conference - North Terminal Concourse Executive Writing Instruments Lease

No. 00-0008 — Resolution authorizing staff to conduct a pre-proposal conference for the North Terminal Concourse Executive Writing Instruments Lease.

Mr. Rhoades explained that this is a five year lease. Completion of the connector between the North Terminal and Boarding Area G will provide an opportunity for some retail facilities. This lease is slated for that vicinity.

8. Authorization to Conduct a Pre-Proposal Conference for the North Terminal Concourse Packaged Gourmet Tea Lease, a Disadvantaged Business Enterprise Set-Aside

No. 00-0009 — Resolution authorizing staff to conduct a pre-proposal conference for the North Terminal Concourse Packaged Gourmet Tea Lease.

Mr. Rhoades explained that this is a Disadvantaged Business Enterprise set aside with a local preference. It will be located next to the Fine Writing Instruments lease. The term is for five years as well.

9. Authorization to Receive Bids for the North Terminal Concourse Newsstand Lease, a Disadvantaged Business Enterprise Set-Aside

No. 00-0010 — Resolution approving recommended revised lease specifications, authorizing staff to receive bids and approving holdover of Aarons' Concessions, Inc.'s North Terminal Newsstand Lease.

Mr. Rhoades explained that this is a Disadvantaged Business Enterprise set aside as well. The pre-proposal conference was held on November 3, 1999 with 15 companies attending. As a result of the pre-bid, staff recommends that the minimum be reduced from $250,000 to $150,000, allow the limited sale of toys and other souvenirs, and reimburse the tenant one half of the cost of the $150 per sq. ft. for improvements.

10. Authorization to Conduct a Pre-Proposal Conference for the North Terminal Concourse Specialty Store Lease

No. 00-0011 — Resolution authorizing staff to conduct a pre-proposal conference for the North Terminal Concourse Specialty Store Lease.

Mr. Rhoades explained that authorization is being sought to conduct a pre-proposal conference for the North Terminal Specialty Store Lease. This lease will sell either leather goods or gadgets such as found in Brookstone or Sharper Image. The term will be five years.

11. General Liability Policy of the Airport's Owner Controlled Insurance Program $2 million

No. 00-0012 — Resolution authorizing the payment of $2 million in additional premiums to Lloyd's of London to maintain the Airport's Owner Controlled Insurance Program's General Liability Policy.

Mr. Marcus Perro, Deputy Director for Finance explained that the Owner Controlled Insurance Program provides insurance for Builders Risk, Worker's Compensation, and General Liability for over 1,500 contractors and subcontractors who have worked on the Airport construction program.

The Airport has kept its Builder's Risk losses to a minimum, and its Workers Compensation below the national average. The General Liability losses have been higher than we would like, primarily due to the catastrophic injury claims and the $10,000 deductible. Lloyd's of London, our policy underwriters, have included a trigger clause which allows them to ask for additional insurance premiums in the event that our claims are 50% of our premiums, in exchange for the $10,000 deductible.

For the last two policy years, beginning in 1998, our claims have exceeded the 50% threshold. We have participated in negotiations with our insurance broker, J & H Marsh McClennan and Merriwether and Williams, a joint venture firm, to keep insurance premiums to a minimum. However, Lloyds of London has requested the $2 million additional premium payment to compensate for losses under the

General Liability Insurance.

Commission authorization is requested to pay Lloyds of London from OCIP funds already set aside. This represents the negotiated value of the insurance premium increase as a result of the General Liability claims losses.

Mr. Perro explained that this $2 million covers the previous four years of the insurance premium. The premium will be renegotiated in November 2001.

12. Modification No. 1 to Professional Services Contract for the New International Terminal Food and Beverage Program - Pacific Gateway Partnership - $3,222,660

No. 00-0013 — Resolution approving Modification No. 1 to Professional Services Contract for the New International Terminal Food and Beverage Program with Pacific Gateway Partnership to extend the term to December 31, 2000 and increase the contract by $3,222,660.

Mr. Rhoades explained that in December 1998 the Commission approved the engagement of Pacific Gateway Partnership (PGP) to provide tenant outreach, leasing and management services for the new International Terminal food and beverage program.

Phase 1 of the program was for the outreach itself. Phase 2 involves the training, construction of the facilities, and setting up the management services for transition to Airport staff.

The term of the original contract was to conclude on May 15, 2000, however, the facilities will not be completed until June or July. There are a number of administrative matters that need to be handled to insure a smooth transition from PGP to Airport staff. This modification extends the contract to December 31, 2000.

The modification amount is $927,200 which includes further management of the street pricing program, the operations manual as well as the salaries and overhead in order to continue with the staff on site.

The PGP staff consists of eight employees of which 62.5% are minority or women employees.

Commissioner Crayton asked when this contract began.

Mr. Rhoades responded that it was approved in December 1998 and the contract began in January 1999.

Commissioner Ito asked for background information on Schwager/Ponce and the services that would be directed to the Asian Pacific community and the businesses being brought in.

Mr. Bob Weinberg, President of PGP, responded that Schwager/Ponce is a local WBE construction coordination firm.

We have 16 operators with 18 spaces that all must open on a set date. It is typical in this business to monitor and work with tenants to make sure that their construction proceeds and their plan reviews are done appropriately. This is typical in the shopping center industry.

When you move from a single operator to multiple tenants, construction coordination must be done independently.

Commissioner Ito said that her concern is that the staffing patterns be reflective of the consumers and that they have the experience and sensitivity to work with the complexity of the DBEs and the new businesses we have encouraged to do business at the Airport.

She asked for an update.

Mr. Weinberg agreed that it is extremely important. They have achieved 94% DBE participation in this program, a percentage achieved largely through very aggressive outreach into the communities and San Francisco restaurateurs. Their function is to work with those restaurants and they must be sensitive to that. It is fair to say that the relationship with the restaurateurs is excellent.

Mr. Martin added that a report will be provided to the Commission.

This is now a combined effort between PGP and Airport staff. Airport staff will take on the role entirely in the next year or so.

Ms. Leslie Abbott, International Federation of Professional and Technical Engineers, Local 21 said that they have been opposed to this contract from the beginning, not only because of its impact on their members, but also because of its exorbitant and unnecessary cost to the Airport and taxpayers.

About one year ago, Jim Ilnicki, former Director of Human Resources described the in-house concession staff as having a legendary reputation. They have 50% involvement of businesses that are small, women-owned, minority-owned and local and they have great relationships with the tenants.

About a year and a half ago a move was made to bring in an outside consultant to do precisely the same work as the existing in-house staff with the tenant space in the new International Terminal.

Pacific Gateway Partnership has over spent its original contract of $2.3 million. The Commission is now being asked to consider a six month extension for an additional $927,200, bringing the total to $3.2 million.

For that amount the Airport could have hired 20 senior Property Managers for 18 food and beverage facilities for the same two year period.

It is unclear to her, looking at the agenda item, what the function is now. It is her understanding that these tenants are already in place. The marketing and the operations manual cited in the agenda item have never been done for any tenant previously. She does not understand what the money is for.

Further, according to this item, it is possible that in the next few weeks the Commission will be asked to approve another extension for PGP to do on-going management of these 18 tenants.

It would be a big mistake to install PGP in a long-term capacity, to continue to overspend the Airport's money to do the work that has been so effectively done by in-house staff, and to threaten the jobs of the Civil Service staff that have served the Airport ably for so long.

She pointed out that the top three people in the in-house concession staff are all women of color.

While she doubted that the Commission was prepared to deny the six month extension before them today, she strongly urged the Commission to deny PGP's on-going management contract extension anticipated to be brought before them within the next few weeks.

13. Authorization to Issue a Request for Proposals for Offshore Runway Construction Concepts

No. 00-0014 — Resolution authorizing Issuance of a Request for Proposals for Offshore Runway Construction Concepts in an amount not to exceed $1,500,000 for up to six Consultants.

Ms. Peg Divine, Deputy Director, Airfield Development explained that SFO is seeking a broad range of feasible design and construction input for the off-shore runway construction concepts.

They want an open process that will encourage the engineering and construction community to engage their creativity, experience and talent to submit their best ideas and concepts.

Staff recommends issuing a Request for Proposals to qualified teams. A blue

ribbon panel of nationally recognized experts in off-shore oil construction, floating structures, marine structures, runways, pre-stressed concrete and soil engineering has been put in place to evaluate the concepts. Construction concepts will be evaluated based on construction schedule, design life, construction cost, life cycle cost and minimization of environmental impacts.

Advertisement for this contract has been posted on the Purchaser's website and has been sent to the National Society of Black Engineers, Asian American Architects and Engineers, the Society of Women Engineers, National Association of Filipino Engineers, and Hispanic Architects and Engineers.

There is an addendum coming out today and another addendum coming out on Friday or Monday on the RFQ that leads up to the RFP process.

Ms. Divine said that the Statement of Qualifications (SOQ) will be due on January 28. The teams to receive the RFPs will be selected on or about February 9th. The RFPs and soils report will be issued on February 15. Proposals will be due on February 29.

* * *

I. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

Item Nos. 14 through 29 were adopted unanimously.

14. Modification No. 2 to Contract No. 5511 - Boarding Area A Aircraft Apron - John T. Warren and Associates, Inc. - $435,000

No. 00-0015	Resolution authorizing Modification No. 2 to Contract No. 5511 of Professional Services Agreement with John T. Warren and Associates, Inc. in the amount of $435,000. Funding for this Modification will come from the project contingency with no impact on the Master Plan Baseline Budget.

15. Modification No. 1 to Contract No. 5905.4 - Materials Testing and Special Inspection Services - Terratech, Inc. - $206,240

No. 00-0016	Resolution approving Modification No. 1 to Contract No. 5905.4, Materials Testing and Special Inspection Services for additional services.

16. Award of Contract No. 4222 - Runway Rubber Removal for 1999-2000 - Cyclone Surface Cleaning Inc. - $203,000

No. 00-0017	Resolution awarding Contract No. 4222, Runway Rubber Removal, 1999 - 2000, to the lowest responsive, responsible bidder, Cyclone Surface Cleaning, Inc., in the amount of $203,000.

17. Modification No. 4 to Contract No. 3728 - Runway Reconfiguration Feasibility Study - URS Greiner - $200,000

No. 00-0018	Resolution approving Modification No. 4 to Contract No. 3728, Runway Reconfiguration Feasibility Study with URS Greiner Woodward Clyde in an amount not to exceed $200,000 to a new contract total of $1,906,000.

Commissioner Ito asked Ms. Divine if she is comparing notes with the various teams.

Ms. Divine responded that they are comparing notes and sharing information. Staff meets regularly to compare scopes and make sure that information is shared between consultants.

18. Modification No. 1 to Professional Legal Services Agreement - Sheppard, Mullin, Richter & Hampton - $200,000

No. 00-0019	Resolution approving Modification No. 1 to Professional Legal Services Agreement with Sheppard, Mullin, Richter & Hampton to increase compensation by the amount of $200,000; all other terms and conditions of the contract to remain in full force and effect.

19. Modification No. 1 to Professional Services Contract with Reputation - Management LLP - $77,790

No. 00-0020	Resolution approving Modification No. 1 to Professional Services Contract with Reputation Management LLP in an amount not to exceed $77,790 for Ethnic and Media Outreach in conjunction with ongoing Public Relations efforts for opening the New International Terminal.

Commissioner Crayton asked who the principles are in this contract.

Mr. Peter Nardoza, Deputy Director, Public Affairs responded that the prime contractor is Reputation Management. Their primary subcontractor is The Allen Group. This particular modification speaks to Mr. Noah Griffin.

Commissioner Ito noted that the additional scope includes a comprehensive ethnic media list. She assumed that Airport staff already had that resource. She was concerned that we were duplicating work that should already have been done in-house.

Mr. Nardoza responded that we are not necessarily duplicating it, but insuring that community newspapers throughout the Bay Area are included. He wanted to insure they captured the smaller newspapers in the East Bay and North Bay, etc.

Commissioner Ito recalled that the original contract was about $500,000. She asked if there was a budgeting plan spelling out how much will be spent to reach the ethnic media. One of the issues being raised is that we aren't doing enough to reach the various ethnic communities. She wants a clearer understanding of where our funds are being directed and that the contractors have the sufficient staff to do the work that we expect.

Mr. Nardoza responded that approximately 20% of the overall contract will go to outreach ethnic minority newspapers and other minority media. The Airport has already conducted a successful half day community/ethnic newspaper briefing and tour. We will be doing a number of things like that.

20. Authorization to Extend Contract No. 3883 - The San Francisco Conservation Corps Master Contract for Maintenance, Landscape and Installation Services - $250,000

No. 00-0021 — Resolution extending the Master Contract with the San Francisco Conservation Corps for maintenance services, landscape services and installation services.

Commissioner Mazzola noted that a statement is contained in this item regarding the Labor Union and Carpenter's Union agreement to do this. He asked if we had anything in writing.

Mr. Ernie Eavis, Deputy Director, Facilities Operations and Maintenance believed that it is in writing. He will check the file.

21. Authorization to Delete Indemnification Requirement for Patent Rights, Copyright or Trademark Infringement from the Professional Services Contract with the

Regents of the University of California (Bodega Marine Laboratory) for Herring and Oyster Habitat Studies

No. 00-0022 — Resolution authorizing the Director to delete Indemnification Requirement for Patent Rights, Copyright or Trademark Infringement in a Professional Services Contract with the University of California to Perform Herring and Oyster Habitat Studies.

22. Authorization to Issue a Request for Proposals for As-Needed Specialty Offset Printing Services

No. 00-0023 — Resolution authorizing staff to issue a Request for Proposals for As-Needed Specialty Offset Printing Services.

23. Bid Call - Contract No. 4156 - As-Needed Electrical for Year 2000

No. 00-0024 — Resolution approving the scope, budget, and schedule for Contract No. 4156, As-Needed Electrical, Year 2000, and authorizing the Director to call for bids when ready.

24. Bid Call - Contract No. 3054 - Utility Tunnels Waterproofing and Drainage Improvement

No. 00-0025 — Resolution approving the scope, budget, and schedule for Contract No. 3054, Utility Tunnels Waterproofing and Drainage Improvement, and authorizing the Director to call for bids when ready.

25. Bid Call - Contract No. 4265 - West Field Cargo Facility Fire Protection Improvement

No. 00-0026 — Resolution approving the scope, budget, and schedule for Contract No. 4265, West Field Cargo Facility Fire Protection Improvement, and authorizing the Director to call for bids when ready.

26. Bid Call - Vehicle Traffic Counts Contract

No. 00-0027 — Resolution to issue request for bids for vehicle traffic counts contract for FY 2000/2001 with options for four additional years.

27. Reimbursement to Independent Holding, LLC for Alterations to Leased Premises at 1828 El Camino Real, Burlingame - $50,000

No. 00-0028 — Resolution approving payment not to exceed $50,000 to Independent Holding, LLC for alterations to the Leased Premises at 1828 El Camino Real, Burlingame, to accommodate the International Services group and other functions.

28. Reimbursement to Skywest Airlines for the Purchase of a Disabled Passenger Lift

No. 00-0029 — Resolution approving the reimbursement to Skywest Airlines for the purchase of a disabled passenger lift, at a cost not to exceed $25,000.

29. Consent to Assignment of New International Terminal Golf Shop Lease Golf on the Avenue, Inc. to Pacific Golf Partners, LLC

No. 00-0030 — Resolution approving consent of the New International Terminal Golf Shop Lease from Golf on the Avenue, Inc. to Pacific Golf Partners, LLC.

* * *

J. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

Mr. Timothy Treacy said that the issue he wanted to discuss was a letter addressed to him from Commissioner Berman, dated December 27, 1999. The subject of the letter was his removal as the Board of Supervisors representative on the Airport Community Roundtable. His replacement was to be Supervisor Barbara Kaufman.

Commissioner Berman's letter avoided specifically stating that he is making the appointment for the Board of Supervisors seat.

The letter never appeared on the Commission's agenda, nor did it appear on the Airport Community Roundtable agenda. Roundtable Chair Mary Griffin did not receive a letter regarding this matter.

He wrote to Mr. Martin seeking information but he has not yet received a reply.

The immediate effect of being removed from the Roundtable is that they are denied an opportunity in that forum to raise any questions about Roundtable matters that have the effect of endorsing noise shifts to their neighborhood.

They are now denied access to information provided to members of the Roundtable which will make it difficult to continue to monitor events.

The seat was created on the Roundtable in response to noise problems San Francisco residents were experiencing at the time. An agreement was reached between Airport Director Turpen, Roundtable Chair Roger Chinn, the Board of Supervisors and the Mayor to create this seat specifically for the Board.

In 1997 Mr. Martin attempted to get them removed by approaching then Board President Kaufman to replace their representative with one of her aids. That didn't work out and members of their group were reappointed by Board President Kaufman. Subsequently, Board President Ammiano appointed an alternate.

Board President Ammiano was not notified of this action.

It is disturbing because inspite of all of the assurances of working together and promises of good faith, it raises the question of what is the fundamental concern. It appears to them that they are asking the right questions and that they will, in fact, be subjected to a noise shift if this reconfiguration goes through.

This is an attempt to foreclose them from raising any further questions or having any effective involvement in this process.

Mr. Martin said that the Roundtable was created almost 20 years ago and has had only elected officials from San Mateo County Cities and the County itself serving on the Roundtable. San Francisco previously had never had an elected representative sitting on the Roundtable. For many years the other members of the Roundtable expressed their desire to have a member of the San Francisco Board of Supervisors devote the same level of attention to the Roundtable as San Mateo County and Cities.

A number of the Cities in San Mateo County have noise committees similar to the San Francisco Noise Committee. Some of those Noise Committee representatives attend Roundtable meetings and he encouraged Mr. Treacy and members of the San Francisco Noise Committee to do the same. He is happy to provide them with advance copies of the Roundtable agendas so that they have full information.

Last Friday he signed a letter addressed to Mr. Treacy responding to his questions. In

that letter he committed to having an Airport staff person, Mr. Roger Chinn, attend all of the San Francisco Noise Committee meetings so that the Airport can devote the resources necessary to answer any questions.

He thinks it is appropriate that San Francisco have an elected representative on the Roundtable and is grateful that Supervisor Kaufman is willing to give her time to serve on the Roundtable. It shows the attention that San Francisco and its elected officials are devoting to the concerns regarding noise and that the Board of Supervisors takes this issue seriously, along with the runway problems and other issues that are all tied into the Roundtable discussions.

With respect to Supervisor Kaufman's appointment, Deputy City Attorney Ted Lakey advised on the proper way to make the appointment. That is the person that Mr. Treacy should contact regarding this issue.

Mr. Treacy said that he has attempted to contact Mr. Lakey who has declined to respond to him.

Mr. Treacy said that while the cities in San Mateo County are represented by elected officials, there is no requirement in the MOU that the original signees be elected officials. That amendment was adopted later for the cities that subsequently joined.

He has no objection if Mr. Martin wants to put Supervisor Kaufman on as the representative of the City of San Francisco. That is the seat that is appointed by the Mayor and currently filled by an Mayoral aid. That aid represents the Mayor and not the citizens of San Francisco. This seat was created in 1989 specifically to have a representative of the residential areas of San Francisco on the Roundtable.

They will no longer have a voice. They are allowed to speak at Roundtable meetings when and if the Chair of the Roundtable allows them to do so.

While Mr. Martin claims that they will be provided with the agenda. However, the important material is the correspondence file and other information that is distributed to members of the Roundtable.

This breach of faith is designed to silence them.

Commissioner Berman suggested that he and the Director meet with Mr. Treacy.

Mr. Martin said that he could not imagine anyone who would better represent the broad interests of San Francisco residents than an elected member of the Board of Supervisors and former President of the Board.

Commissioner Ito said that Supervisor Kaufman has been accessible to all communities. She is more than available on these kinds of issues. She encouraged Mr. Treacy to establish a close relationship with her.

Commissioner Mazzola suggested that the MOU be amended to create a seat for Supervisor Kaufman so that she did not have to take Mr. Treacy's seat.

Mr. Martin said that he thought it very unlikely that San Mateo County representatives would agree.

The other Roundtable members have the broad interests of the community in mind. They have residents who work at the Airport and understand its economic importance while still recognizing the noise issue. That is why it is important that Roundtable members be elected representatives who can consider the broad interests. That is why the Roundtable has resisted San Mateo County communities from having members of noise committees with only one issue of concern. That is why the Roundtable is so enthusiastic about having an elected member of the Board who has the broader perspective.

The Roundtable Chair has always allowed members of the public to ask questions. He is sure that she will continue to welcome Mr. Treacy's attendance and participation.

He said that he would be happy to discuss this with Mr. Treacy.

Mr. Treacy said that there has been no discussion at the Roundtable about this matter. It doesn't make a difference if he sits there. It is important to have someone representing the residential interests of Western, Southern and Central San Francisco. If Mr. Martin wants to put Supervisor Kaufman on as some sort of representative, they have no problem with that.

They fought hard to get their seat in 1989.

Commissioner Crayton suggested going ahead with a meeting with Mr. Martin and Commissioner Berman.

Mr. Dan Liebertson, Secretary of the Miraloma Park Improvement Club said that he and his Board stand behind Mr. Treacy 100%.

This is a consumate act of bad faith. He has attended Airport and Roundtable meetings and Mr. Treacy's technical expertise, experience and dedication in the matters of the Airport and noise is unparalleled among our citizens. It is not matched by Supervisor Kaufman, however able she may be. Inspite of the fact that she is an elected official she does not have the technical depth, expertise and history that Mr. Treacy brings to his assignment as liaison from the Board of Supervisors.

He asked Commissioner Berman to rescind his December 27 letter and reappoint Mr. Treacy to the position. He is the legitimate and technically strongest person who can ask the questions that the Airport and the Roundtable obviously do not want to answer.

It is clear to them that there will be a shift in noise by the runway reconfiguration.

Commissioner Crayton asked how many years Mr. Treacy has served on the Roundtable.

Mr. Treacy responded that he has been the representative for three years.

Mr. Martin said that he cannot imagine that a citizen would say that he is better able to serve on the MTC, the Golden Gate Bridge District, or ABAG then members of the Board. Board members are publicly elected officials.

He welcomes the Noise Committee's participation. Staff resources will be provided and their attendance at the Roundtable meetings will be welcomed.

He would welcome a meeting with Mr. Treacy.

Commissioner Crayton said that the Commission has heard and understands Mr. Treacy's concerns and the concerns of the Miraloma Park Improvement Club. She wants this to work for everyone. Supervisor Kaufman is more than qualified. Mr. Treacy can share his concerns with Supervisor Kaufman.

Mr. Martin said that we need to make sure that citizen groups are heard from at the Roundtable and the Airport Commission and that all questions are answered and addressed in some way. That is the bottom line.

* * *

K. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

L. ADJOURNMENT:

There being no further calendared business before the Commission, the meeting adjourned at 10:30 AM.

Jean Caramatti
Commission Secretary

SAN FRANCISCO AIRPORT COMMISSION

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MINUTES

February 1, 2000
9:00 A.M.

ROOM 400 - CITY HALL
400 VAN NESS AVENUE
CITY AND COUNTY OF SAN FRANCISCO

WILLIE L. BROWN, JR., MAYOR

COMMISSIONERS

HENRY E. BERMAN
President

LARRY MAZZOLA
Vice President

MICHAEL S. STRUNSKY

LINDA S. CRAYTON

CARYL ITO

JOHN L. MARTIN
Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

Minutes of the Airport Commission Meeting of
February 1, 2000

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AIRPORT COMMISSION MEETING MINUTES

February 1, 2000

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present: Hon. Henry E. Berman, President
Hon. Larry Mazzola, Vice President
Hon. Michael S. Strunsky
Hon. Linda S. Crayton
Hon. Caryl Ito

* * *

C. ADOPTION OF MINUTES:

The minutes of the regular meeting of January 18, 2000 were adopted unanimously.

No. 00-0031

* * *

F. ITEMS INITIATED BY COMMISSIONERS:

Mr. Ron Wilson, Director, Community Affairs explained that last evening Alaska flight 261 crashed into the sea enroute from Puerto Vallarta, Mexico to San Francisco. There were 88 passengers on board, including two pilots, three flight attendants, and three small children.

The aircraft was lost from Los Angeles radar at about 4:36 PM. It started a rapid descent from 17,000 feet and was lost just above the ocean about two miles off Point Magoo and was determined to have crashed in the Pacific Ocean.

The FAA notified us immediately that the aircraft had been lost off radar. We immediately went into a support mode for Alaska Airlines, the FAA and those individuals who had come to meet their loved ones and friends on that flight.

The response was immediate. The Airquick System, our notification system, immediately notified key individuals by telephone. Included in that list of support personnel is clergy, mental health personnel, the Red Cross and other support personnel. Those support personnel were in the VIP room even before some of the friends and relatives. An announcement was made over the Airport's PA system that anyone at the Airport waiting to

greet passengers on 261 should respond to an Alaska Airlines ticket agent. Those people were then taken to the VIP room.

He complimented the tremendous cooperation of staff.

He had not seen a media response like this since the early 1980s when PSA went down over Paso Robles. The 75 media present were updated every 45 minutes.

Commissioner Berman commended staff for their efforts. The meeting will be adjourned in memory of those who lost their lives.

A moment of silence was called.

Commissioner Crayton extended deepest sympathies to the family of Dr. Zuretti L. Goosby who served the Airport Commission for 13 years.

She asked that a resolution be provided to the family declaring that the meeting was adjourned in memory of Dr. Zuretti L. Goosby.

* * *

D. SPECIAL ITEM:

Item Nos. 1 through 3 were adopted unanimously.

1. Commendation for the 1999 Recipient of the William R. O'Brien Perpetual Award for Employee Excellence to David Thomas, Jr.

No. 00-0032 — Resolution approving the presentation of the William R. O'Brien Perpetual Award for Employee Excellence to David Thomas, Jr., Airport Custodial Manager.

Mr. John Costas, Acting Director said that David Thomas, Jr. is the recipient of the 1999 William R. O'Brien Perpetual Award for Employee Excellence.

Mr. Thomas has worked for the City for 32 years, 23 of which have been with the Airport.

Mr. Thomas has been instrumental in providing innovation to the changing Airport environment, from the beginning of the North Terminal, to the refurbishment of the International Terminal, to the expansion of the South Terminal, and the planning of the new International Terminal as a manager in Custodial Services.

Prior to the Americans with Disabilities Act, Mr. Thomas was integrating hearing-impaired people in the Custodial workforce. He has reached out to the communities to add diversity to the workforce.

He introduced baby changing tables into our restrooms. Years ago, before it was popular, he developed, prepared and distributed a newsletter for the Custodial staff that became a vehicle for information for all employees.

Mr. Thomas expressed his appreciation to the Commission and to all those who helped make this award possible.

2. Retirement Resolution for Mr. Gene Bordegaray

No. 00-0033

Mr. Costas thanked Gene Bordegaray for his 32 years of faithful service. He introduced his wife Gloria, his son Gene, Jr. and his son's wife.

Mr. Costas said that he had the pleasure and privilege of working with Gene for over 10 years. He started as a Jr. Civil Engineer in 1967 and was continually promoted within the engineering ranks.

His career covered all facets of the planning, design, and construction of facilities at SFO. He is considered resourceful, knowledgeable and dependable.

Gene successfully began the start-up of the $2.4 billion Master Plan Program that will achieve completion this summer.

He has demonstrated exceptional ability and loyalty. His contributions have changed the face of SFO.

Mr. Bordegaray thanked the Commission for the opportunity to work at the Airport.

3. Retirement Resolution for Mr. Tahar Bouaziz

No. 00-0034

Mr. Costas said that Mr. Bouaziz has worked for the Airport for over 14 years and has proven to be an excellent employee, earning the respect of his co-workers.

* * *

E. DIRECTOR'S REPORTS:

4. Master Plan Quarterly Update for the Fourth Quarter Ending December 10, 1999

Mr. Tom Kardos, Deputy Director, Bureau of Design and Construction expressed his thanks and appreciation to Gene Bordegaray on behalf of the Bureau of Design and Construction for his contribution to the Master Plan, his leadership, his focus and the ethical standards he introduced to the organization.

Mr. Kardos explained that through the fourth quarter 1999, the Airport awarded $2.395 billion, or 95% of the program budget excluding allowable contingency and program reserve. In terms of construction only, a total of $1.922 billion, or 92% of the budget has been awarded through the reporting period. There were two new construction contract awards during the last quarter in the total aggregate amount of $28 million. Total contract awards during this quarter amounted to $78 million including contract modifications in both construction and professional services.

Over the next six months we anticipate awarding approximately $21 million in construction contracts. The total awarded percentages will reach 96% of the program budget.

Invoices approved since the last report totaled $118 million, bringing the total invoiced amount to $2.076 billion or 78% of the total current budget, excluding program reserve.

Contingency usage allocated to date to change orders and proposed change orders is $147 million, or 100% of the $147 million baseline contingency budget. Contingency allotted to change orders, proposed change orders and trends is $158 million, or 109% of the baseline contingency budget as compared to a completion level of 80%.

Current forecast of Master Plan expenditures, excluding program reserves, through program completion is $2.421 billion, a $34 million increase relative to the previous report. The current program reserve budget is $75 million. The forecast for program reserve at completion is $38 million.

The total program reached an overall 80% completion with 89% design completion and 79% construction completion.

The International Terminal Building is 92% completion, with substantial completion scheduled for March 2000. Boarding Area A is 98% complete and is scheduled for substantial completion in January 2000. Boarding Area G is substantially complete and received a Temporary Certificate of Occupancy on December 9, 1999. The baggage handling system is 92% complete with the completion scheduled for February 2000.

Elevated circulation roadways are 81% complete and the inbound/outbound ramps project are 79% complete. Substantial completions are scheduled for early and late March 2000 respectively.

The AirTrain Operating System Supply Contract entered its construction phase with an overall completion level of 18%. The forecast for full passenger service remains December 15, 2001.

The detailed programming of tenant improvement work continued this quarter. The first airline tenant access was scheduled for November 1999 in Boarding

Area G. The first tenant build out started in the International Terminal in September 1999.

The three Securities and Special Systems contracts continued installation of equipment and systems infrastructure in the International Terminal Complex. The Security System contract is 40%, the facility support systems contract is 56% and the terminal management contract is 60% complete. Project completion is forecast for May 2000.

In the area of job safety, our actual rate of 8.72% for recordable incidents is below the Federal rate of 9.50 and shows a slight improvement over our last report. Our lost time incident rate of 4.09 is lower than the national average of 4.40, and it also improved over the 4.22 rate in our last report. The MBE/WBE participation is 23.5% / 5.1% respectively on the program level. A breakdown by the major sub areas is presented in the report.

In summary, the Master Plan Implementation Program is proceeding to meet the scheduled completion dates while remaining within the overall program budget.

Commissioner Strunsky noted that on a project of this magnitude it is important to look at trends. He asked Mr. Kardos to address the trends that have occurred over the last three to six months.

The last quarter was a clean-up period. As we approach the end of construction the estimates are more accurate and the change orders are negotiated. At the beginning of the quarter there was a maintained level of forecasts. December was the best month in declining trends.

As reported in the Quarterly Report, the forecast is $38 million remaining in the Program Reserve fund. There is a claim log on substantiated claims at a level of about $14-16 million. There is a declining tendency in trends and change order forecasts.

Commissioner Crayton noted that the report indicates that as of the past quarter $1.9 billion in construction contracts were awarded, or 92% of the entire construction budget. She asked if there is a way to quantify the percentage of minority contracts awarded.

Mr. Kardos referred Commission Crayton to page 22 of the report which provides the participation in percentages and in millions of dollars. In Professional Services, the aggregate of M/WBE participation was $380 million, construction was about $1.8 billion, auditing services and insurance services were about $4.8 million. He noted that the construction number must be a typo.

5. Master Plan Mitigation Program - 1999 Summary and Status Report

Mr. Costas said that when the Commission approved the Master Plan it also

approved a Mitigation and Monitoring Program for the Plan. Initially, this Mitigation Program comprised over 100 mitigation measures, but that program substantially expanded.

This report highlights some of the initiatives undertaken, completed, or are in progress for this year.

Under the noise category, over $96 million was committed to insulate over 11,850 homes. This is part of our overall $120 million program.

We were also able to work with the FAA and the airlines to raise altitudes of aircraft. This benefitted South Peninsula cities. A very favorable response was received. We were also able to obtain an agreement with the airlines to accelerate the phase-out of stage 2 aircraft before the national standards of December 31.

In support of our Transit First Policy we initiated and obtained approvals for our Lot DD Multi-Modal Transportation Center. A very healthy patronage on the Caltrain-SFO Shuttle was continued ... about 14,000 patrons a month. We instituted a consolidated bus system for our Rental Car Center to reduce traffic and emissions.

Under air quality, we opened our first Compressed Natural Gas (CNG) fueling station in June 1999 to support our CNG vehicles and increase the use of those vehicles.

We have committed over $18 million towards the restoration of over 50 acres of wetlands. Last year saw the completion of wetlands restoration in Crissy Field in the Presidio.

This Mitigation Program demonstrates the environmental responsibility of the Airport and the Commission. This credibility will carry us on to future programs, especially the Runway Reconfiguration Program.

* * *

G. POLICY:

Item No. 6 was adopted unanimously.

6. Amendment to the Commission's Policy Regarding Commercial Advertising

No. 00-0035	Resolution amending the Commercial Advertising Policy that expands the areas where the placement of Commercial Advertising at the Airport may be allowed.

Mr. Bob Rhoades, Deputy Director for Business explained that since 1984 it has been the policy of the Airport Commission to prohibit advertising in the terminal complex, with the exception of the Hotel/Motel boards in the baggage claim areas and the parking garage.

The policy was established in order to maintain the esthetics of the terminal complex and the art and exhibition programs. Althought advertising provides a revenue opportunity, the Commission has always opted to forego it in favor of esthetics.

In keeping with our on-going mission to find new sources of revenue to maintain a successful business enterprise, staff has been reviewing the potential of a limited commercial advertising program. Certain areas in the terminal complex and on the Airport have been identified that could be used for advertising purposes without sacrificing the esthetics we strive to maintain. Those areas include the garage connectors, the garages themselves, bus shelters, within jetways, shuttle buses, within the Rental Car facility, and the AirTrain.

Research has indicated that there is a significant revenue potential from enacting a limited advertising policy in these areas.

Commissioner Ito wanted to make sure that this policy would take into consideration City-wide policies and issues that have been raised by the Board.

Mr. Rhoades explained that respondents to proposals must comply not only with the Airport's wishes with respect to type and form and the manner in which the advertising is presented, but also the subject matter and the City's rules as well.

Commissioner Crayton asked what the difference will be in the Airport's appearance.

Mr. Rhoades responded that there are advertising opportunities in the connectors from the terminals to the garage, similar to what might be found in the BART station.

Commissioner Strunsky cautioned care in accepting advertising and not spread it over a greater area. Many airports seem more like commercial billboards.

Mr. Rhoades responded that we have been extremely sensitive to any form of advertising that would detract from the terminal complex. He assured Commissioner Strunsky that a balance would be maintained between achieving a revenue opportunity and esthetics.

Commissioner Strunsky said that one of the wonderful things about SFO is the moving walkways on either side of the Museum exhibits on Boarding Area F. He hoped that advertising would not detract from them.

Mr. Costas said that the policy contains specific language that advertising would not effect or in any way conflict with our Museum exhibitions. Those particular walkways are in the terminal.

Commissioner Crayton asked to be taken on a tour of potential sites.

Mr. Costas responded that a tour would be arranged.

* * *

H. ITEMS RELATING TO MASTER PLAN PROJECTS:

Item Nos. 7 and 8 were adopted unanimously.

7. Modification No. 2 to Contract No. 5515B - Security and Special Systems - Facility Systems - HSQ Technology, A Corporation - $4,304,764

No. 00-0036	Resolution approving Modification No. 2 to Contract No. 5515B, Security and Special Systems - Facility Systems, with HSQ Technology, A Corporation in the amount of $4,304,764 for work related to design changes to facilitate construction. Funding sources are current budget underruns, contract contingency, and transfers from Capital Improvement Program with no impact to the Master Plan Baseline Budget.

Mr. Kardos explained that this modification is a compilation of negotiated changes triggered by design drawing coordination issues, unanticipated site conditions and change impact mitigation.

As detailed in the information before the Commission, the funding sources are the Airport's Capital Improvement Program budget, contract contingency, and budget underruns within the contract with no impact to the Master Plan baseline budget.

All of the changes have been reviewed and approved by the Master Plan Technical Advisory Board and the costs have been included in the cost forecasts presented to the Commission in quarterly reports. This Commission action formalizes those forecasted changes.

Commissioner Strunsky said that these systems are crucial. He asked if the Temporary Certificate of Occupancy includes checking out the Security and Special Systems in that area.

Mr. Kardos responded that it is in the process. In does include the smoke evacuation system which has a Security and Special Systems connection.

8. Modification No. 4 to Contract No. 5515C - Security and Special Systems - Terminal Systems - SASCO Electric - $3,506,088

No. 00-0037 — Resolution approving Modification No. 4 to Contract 5515C, Security and Special Systems - Terminal Systems, with SASCO Electric in the amount of $3,506,088 for work related to design changes to facilitate construction. Funding sources are current budget underruns, Program Reserve, transfer from Capital Improvement Program and contract contingency.

Mr. Kardos explained that this modification is a compilation of negotiated changes triggered by design drawing coordination issues, unanticipated conditions and change impact mitigation.

The funding sources are the Airport's Capital Improvement Program budget, contract contingency, program reserve, and budget underrun within the contract.

All of the changes have been reviewed and approved by the Master Plan Technical Advisory Board and the costs have been included in the cost forecast presented to the Commission in quarterly reports. This Commission action formalizes those forecasted changes.

Commissioner Crayton asked why the M/WBE goals were so low on this contract.

Mr. Kardos responded that because of the specialized nature of the work there is a limited pool of contractors.

Mr. Kevin Williams, Human Rights Commission said that the HRC has done an assessment based on contract modification data presented by the Airport, including contracts that have been before the Commission in the aggregate, and in particular those that have been before the Commission in the past six months. His information could shed light on trends as it relates to the Commission's approval of future contract modifications.

He has no objections to the Commission approving contract modifications. He applauded Ms. Crumpler for her efforts to develop a process pursuant to the last time he addressed the Commission. The Commission needs to look at the trends in contract modifications.

While specialty categories have a lack of availability, there are contracts that show a huge disparity with regard to women versus men that defeat the notion that the M/WBE participation has been constant.

Mr. Williams introduced Mr. Zervan Maloof, a third year law student with New College who will share information with the Commission.

Mr. Costas told Mr. Williams that the Commission is discussing this specific modification. He asked Mr. Williams if he has any information relative to this specific modification, or a recommendation that is for or against approving the item. If not, there are other opportunities during this meeting to address the Commission.

Mr. Williams said that he has information relevant to contract modifications before the Commission today as well as those approved in the past. As a matter of order and protocol we have to talk about this particular item only. He suggested Mr. Williams submit a Request to Speak form and address the Commission under "New Business".

Mr. Williams responded that those are cards for the public; he is not a member of the public. He would appreciate the opportunity to speak and asked for an opportunity to have an entre on the calendar. There is no place on the calendar that permits the HRC to either address a question or respond.

Commissioner Crayton appreciated the information he is presenting to the Commission today. However, his presentation needs to be more consistent and not go back and forth. She wants to be able to digest the information.

Mr. Costas told Mr. Williams that he needs to contact the Airport when he wants to be heard at a Commission meeting.

* * *

I. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

Item No. 9 was removed from the calendar. Item No. 10 was adopted unanimously.

9. Award of Contract No. 5531AR - Taxiways H and M Realignment, Phase A - Huey Construction Management Co., Inc., dba M.H Construction - Management Co. - $2,441,781

Resolution awarding Contract 5531AR, Taxiways H and M Realignment, Phase A, to the lowest responsive, responsible bidder, Huey Construction Management Co., Inc., dba M.H. Construction Co., in the amount of $2,441,781.

10. Authorization to Enter into a Contract with The Westin St. Francis Hotel in Conjunction with the Airports Council International Pacific Region (ACI) Conference Scheduled to be Held in San Francisco in April 2001 - Advance Deposit of $50,000

No. 00-0038

Mr. Costas explained that Airports Council International (ACI) is an international organization which assists in the exchange of information, ideas and policies. It is traditional for particular regional conferences and assemblies to be held in host cities.

The 11th Annual Assembly and Conference will be held in San Francisco in April 2001. This resolution approves a deposit of $50,000 to secure the necessary rooms for the conference delegates.

Commissioner Berman asked who guarantees the $50,000.

Mr. Costas responded that the guarantee comes from receipts from the delegates who attend the conference.

* * *

J. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

Item Nos. 11 through 20 were adopted unanimously.

11. Modification No. 1 to Contract No. 5709A - AirTrain Road 6 and Rental Car Center Stations - S.J. Amoroso Construction Co., Inc./TSM, A Joint Venture - $2,216,352

No. 00-0039	Resolution approving Modification No. 1 to Contract 5709A, AirTrain Road 6 and Rental Car Center Stations, to S.J. Amoroso Construction Company, Inc./TSM, a joint venture, for novation of the elevator and escalator work and for additional scope of work items in the amount of $2,216,3562. Funds are available in the existing project budget with no impact to the Master Plan Baseline Budget.

12. Modification No. 2 to Contract No. 5515A - Security and Special Systems - Security Systems - AMELCO Electric - $316,211

No. 00-0040	Resolution approving Modification No. 2 to Contract 5515A, Security and Special System - Security Systems, with AMELCO Electric, in the amount of $316,211 for work related to design changes to facilitate construction. Funding sources are current budget underruns and contract contingency with no impact to the Master Plan Baseline Budget.

13. Modification No. 4 to Contract No. 5712 - Geotechnical Engineering Services for AirTrain System Projects - Geomatrix Consultants, Inc. - $14,700

No. 00-0041 — Resolution approving Modification No. 4 to Contract 5712, Geotechnical Engineering Services for AirTrain System Projects with Geomatrix Consultants, Inc., to provide additional geotechnical engineering services for the AirTrain System Projects and increasing the basic professional services fees in the amount of $14,700. Funds are available in the existing project budget. There will be no change to the Master Plan Baseline Budget.

14. Award of Contract No. 3301A - Central Plant Chiller, CFC Conversion, Phase A Carrier Corporation - $1,043,110

No. 00-0042 — Resolution awarding Contract 3301A, Central Plant Chiller, CFC Conversion, Phase A, to the lowest responsive, responsible bidder, Carrier Corporation, in the amount of $1,043,110.

Commissioner Strunsky asked how many of these chillers are being renovated.

Mr. Ernie Eavis, Deputy Director for Facilities Operations and Maintenance responded that this is for Chiller No. 1. Most of our chillers are newer models with the correct refrigerant.

15. Award of Contract No. 4272 - Utility Repairs and Upgrades 2000 - J. Flores Construction Company, Inc. - $477,140

No. 00-0043 — Resolution awarding Contract 4272, Utility Repairs and Upgrades 2000, to J. Flores Construction Company, Inc., the lowest responsive, responsible bidder, in the amount of $477,140.

16. Reject All Bids - Contract No. 3851A - International Terminal - 3rd Floor HVAC Renovation

No. 00-0044 — Resolution rejecting all bids for Contract 3851A, International Terminal - 3rd Floor HVAC Renovation and authorizing the Director to advertise for re-bid when ready.

17. Authorization to Exercise the First Option of a Contract with RIDES for Bay Area Commuters - $105,193

No. 00-0045 — Resolution authorizing the first of four one year options to renew the contract with RIDES for Bay Area Commuters to staff the Airport's Ground Transportation Hotline and provide other services related to Transportation Demand Management in the amount of $105,193.

Commissioner Ito asked how a non-English caller is handled. She understands that the AT&T multi-lingual line is connect and that the main European languages are easily identified. However, she questioned if he various Asian dialects will be recognized. She is concerned that the connect from the 800 to the AT&T line will not adequately serve us.

Ms. Alice Sgourakis, Landside Operations responded that the AT&T information lines are at the Information Booths. It is much easier to identify the foreign language when face to face. They are experimenting with the AT&T language line on the RIDES hotline. It is a problem in some cases.

Commissioner Crayton noted that no language line can have interpreters of all fluent in all languages answering phones. Calls are immediately patched through to the language line and they can pick it the language instantaneously.

18. Award of Contract for Vehicle Ridership Surveys of Ground Transportation Operators - Wiltec - $50,000

No. 00-0046 — Resolution awarding the new contract for Vehicle Ridership Surveys of Ground Transportation Operators at San Francisco International Airport to Wiltec, commencing April 1, 2000 at a annual budget not to exceed $50,000 with options for four additional one year renewal periods.

Commissioner Ito asked who the principle is in this contract.

Ms. Sgourakis responded that it is Moses Wilson, a minority traffic engineer. He is not registered in San Francisco. He has offices in Walnut Creek and Pasadena. He has experience doing traffic counts and surveys of this type. He was involved with the previous contractor on this same work.

19. Modification to Trip Fee Structure Effective Date for Door-to-Door Vans

No. 00-0047 Resolution authorizing Director to modify trip fee structure effective date for door-to-door vans from February 1, 2000 to April 1, 2000.

Mr. Ray Sloan requested the opportunity to have input into a modification of the trip fee structure before it is implemented.

The operators are still very dissatisfied with the process under which they operate, in particular with the way it impacts a number of the companies. There are different zones that specific companies are allowed to go to. Some of the zones are better for picking up customers and providing service than others. In the last six to eight months he has appeared before the Commission to discuss the impact it is having on some of the van companies.

They have been advocating for a single location where all vans line up and go through different zones.

He thanked Commissioner Crayton for meeting with them and allowing an opportunity to voice concerns.

The Airport's ground transportation consultant produced an unsatisfactory report. It is their understanding that the consultant will reevaluate the situation and incorporate some of the information Commissioner Crayton collected.

He asked that this be postponed so that they might have the opportunity to provide information.

Mr. Costas explained that the trip fees were established on December 21. This item simply adjusts the implementation date. Curbside allocation is not considered in this particular item. The vans are benefitting from this action today because their trip fees are being postponed for two months.

Mr. David Lipschultz, Virgin Limousines asked that this item be expanded to include the limousine and town car industry. Since vans are being provided this accommodation, he requested the same accommodation for the limousine industry. Limousine operators are being asked to pay for 30% of the cost of the Curbside Management Program without any financial benefits.

Mr. Costas explained that this adjustment is being made for the van industry because they currently have a program that they are paying for. When our program comes into effect, their program will end.

Mr. Lipschultz explained that their programs are paid for internally as part of their cost of operation. The van companies have their own sale staff that sell on-demand services to the general public. The Airport will now provide that same on-demand sale service staff to help the general public.

The limousines will pay a $2.65 loop fee compared to the $1.60 paid by vans.

Commissioner Mazzola asked what the difference was between the two programs.

Mr. Costas responded that he is not aware of any curbside program operated by the limousines. There are currently no curbside allocations for limousines. They provide curbside coordinators.

Mr. Lipschultz said that they have a concierge program in place.

Mr. Costas argued that it is not a curbside program.

Ms. Sgourakis explained that the door-to-door vans are required to have a curb coordination program. The new curbside program will be phased in from February to March. The door-to-door vans will be phased in April. It is only fair to postpone their trip fee increase until their new program is in place so that they don't have to pay duplicate costs.

20. Amendment to Nextel Communications Wireless Service Lease

No. 00-0048 — Resolution approving amendment to the Nextel Communications Wireless Service Lease No. 99-0132 to incorporate an Expansion Clause.

Commissioner Crayton assumed that Nextel did not receive the expansion agreement originally.

Mr. Rhoades responded that Nextel was the first lease. Subsequent leases with Sprint, Pac Bell and Cellular One include this language. In order to insure that the entire customer base can use the services we want the companies to be able to install an additional repeater if necessary to cover all of the Airport premises.

We did not consider that expansion need when this lease was approved. This resolution simply amends the lease to make it compatible with the other three.

Commissioner Crayton asked if GTE was also a service provider.

Mr. Rhoades responded that GTE was invited into the program but has not opted to participate up to this point.

* * *

N. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to conduct a Closed Session.

The Airport Commission voted unanimously to go into closed session. The Commission recessed its public meeting at 10:15 AM and began the closed session.

The Airport Commission will go into closed session in accordance with Government Code Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation.

Discussion and vote pursuant to Brown Act Section 54957.1 and Sunshine Ordinance Section 67.14 on whether to disclose action taken or discussions held in Closed Session.

The public meeting was reconvened at 11:20 AM. The Commission determined that it was not in the public interest to disclose the nature of the closed session and voted unanimously not to disclose it.

* * *

K. PUBLIC HEARING:

The public hearing was convened at 11:20 AM and adjourned at 11:55 AM, there being no further comments from the public.

Item No. 21 was adopted unanimously as amended.

21. Resolution Authorizing an Addition to the Airport Rules Requiring that All Employers Providing Goods and/or Services Integral to Airport Operations or Selling Goods or Services in Public Areas of the Airport Utilize a Card Check Majority Procedure with Respect to Their Airport Operations.

No. 00-0049

Ms. Shelley Kessler, San Mateo Labor Council, representing 110 unions, said that this will provide a better, safer, more harmonious environment at SFO.

Ms. Marvelle Allen, Human Resources Senior Field Manager, Host International, objected to the effective date. Their recent bid in the North Terminal did not take this issue into account. She asked that Host be grandfathered in.

Mr. Walter Johnson, San Francisco Labor Council said that this was mutually beneficial to both sides.

Mr. Joe Lyons, Vice President, Duty Free Shoppers said that there are legal and economic issues that must be considered. He asked the Commission to put this item over in order to provide the opportunity for discussion.

These assumptions were not considered at the time they bid on their lease. Concessions have different economics. This action will likely end in unionization which will result in a major financial commitment.

Mr. Roy Nonomura, Host International said that this would impact their economic viability.

Commissioner Ito asked staff to provide information on the economic impact to existing operations. She also asked Airport General Counsel Mara Rosales to incorporate language into Paragraph 4b to clarify the timeframe for the Director to consider and exercise an exemption.

Commissioner Crayton concurred with Commissioner Ito and added that there be some process to monitor contractors subject to card check to insure that they are hiring a diverse workforce.

Commissioner Mazzola asked that language be incorporated to clarify that an exemption for construction projects covers only those construction projects covered by the Airport's Project Stabilization Agreement.

The section in the Rules and Regulations pertaining to Curb Markings was put over for 30 days. The Sections on Vehicle Safety Inspections and Clean Fuel Vehicles were adopted unanimously.

22. Hearing on Proposed Additions and Changes to the Airport's Rules and Regulations

No. 00-0050 — Resolution approving Additions and Changes to the Airport's Rules and Regulations, including Appendix C - Fine Schedule and Appendix D - Ground Transportation Rates, Pertaining to Curb Markings, Vehicle Safety Inspections and Clean Fuel Vehicles.

Mr. Huntly Maury, A Splendid Time Limousine, said that he wants to be able to pick up on the upper level. He complained that there is no free parking except at staging. The fifty foot curb space was inadequate and they are not strategically placed ... their passengers will have to walk long distances.

Mr. David Lipschultz, Virgin Limousines complained that limousine companies are not being treated equally. The smaller operators will be pushed out as result of this action. He asked what happened to the idea of free parking in the garage. He wants to be able to pick up on the upper level. He said that there were not enough meetings to discuss this issue.

Mr. Armando Jimenez, American Airporter said that the situation has been unbearable for the past six years. A major competitor is looking to take their business.

Mr. James Ells, Avalon Transportation said that he wants to be able to pick up on the upper level.

Mr. Don Maawhe, ABC Limousines reiterated the comments made by the previous speakers.

The Commission asked that the section relating to curb markings be put over for 30 days in order to provide the operators with the opportunity to meet with staff to try to resolve this issue.

* * *

L. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

Mr. John Darmanin read a prepared text to the Commission (see attached).

* * *

M. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

O. ADJOURNMENT:

There being no further calendared business before the Commission the meeting adjourned at 12:15 PM in memory of former Airport Commission Vice President Dr. Zuretti L. Goosby, and those who perished in the crash of Alaska Airlines flight # 261 on January 31, 2000.

Jean Caramatti
Commission Secretary

February 1, 2000

Subject: **Airport Commission Meeting at City Hall, Room 400, 9:00 AM, Tuesday, February 1, 2000**

My name is John Darmanin, I am here today to speak as a private citizen, however I am currently an 18-year veteran of the San Francisco Fire Department and the former SF Airport Operations Officer/Training Coordinator for the San Francisco Fire Department. I have over 10 years experience working in the San Francisco International Airport Rescue Facility. I was removed from my staff position in October 1996 for advocating safety programs and projects. My removal came at the request of Airport Director John Martin.

Former Airport Chief, Arthur R. Citron and I proposed and advocated many safety programs and projects to enhance the safety of travelers using SFO. One of the projects that we proposed was to build a water rescue facility that was needed to effect any viable rescue of passengers of any airline crash in San Francisco Bay. This project was originally approved and supported by the San Francisco Fire Department under the Jordan Administration. The Water Rescue project was also highly recommended and approved by consultants hired by former Airport Director Lou Turpen, also during the Jordan Administration.

The current Airport Administration, under the control of Airport Director John Martin has blocked the construction of a Water Rescue Facility for nearly five years, despite previous recommendations to "fast track" its construction. John Martin has blocked the construction of the Water Rescue facility despite evidence that the San Francisco Fire Department consistently takes nearly 20 minutes to get a rescue boat in the water! John Martin also knows that it can take as long as 45 minutes for the Fire Department to reach an aircraft in the water near the end of the runways! This is totally unacceptable and more importantly preventable.

Safety and Security is a necessary part of operating any major airport. Instead, John Martin's staff has told the San Francisco Fire Department that **"rescuing passengers in the event of an airline crash in SF Bay is the Coast Guard's responsibility"**. John Martin's staff have told the Fire Department that **"once an aircraft takes off from San Francisco, it is no longer our problem"**. The City Attorney's office under the direction of Senior Legal Counsel Mara Rosales, has actually imposed geographical "limits" restricting the Fire Department from responding to any emergency calls in SF Bay. The Airport Administration has erroneously told the Fire Department that **"if an air crash occurred, the chances of having survivors was unlikely."** All of these excuses were used to delay and prevent many safety proposals including the Water Rescue Facility.

The Fire Department was told that decisions to limit our readiness were made to minimize the liability of the Airport in the event of an Air Disaster. The Airport Legal staff under the direction of Mara Rosales and the Airport Budget Staff, under the supervision of Airport Director John Martin, advised the Fire Department that FAA regulations do not require the San Francisco Fire Department to increase our Water Rescue capabilities. The Airport Fire Department was told that **"...if the Fire Department expanded its Water Rescue responsibilities, the Airport would be obligated to commit those resources".** All this translates into compromising safety for dollars.

After an inquiry into the Airport Fire Department's rescue capabilities by a local television reporter, the Airport Administration assured the public that a Water Rescue Facility would be completed by late 1999. That promise was made nearly three years ago and we are still waiting for a Water Rescue Facility to be built.

The public needs more than "lip service". This attitude is irresponsible, reprehensible and criminal. The public needs assurances that a Water Rescue Facility that meets the needs of the 4th largest airport in the United States will be built before an air disaster happens in our own backyard. How much closer than Los Angeles does an air disaster have to come? How much longer is the Airport Administration going to flirt with fate before action is taken? When is the SF Airport Administration going to realize that an air crash is a matter of "WHEN" not "IF"! Each and every one of you Airport Commissioners will be responsible if you allow Airport Director John Martin to keep you in the dark on this serious issue.

SAN FRANCISCO
AIRPORT COMMISSION

MINUTES

February 22, 2000
Special Meeting
9:00 A.M.

ROOM 400 - CITY HALL
400 VAN NESS AVENUE
CITY AND COUNTY OF SAN FRANCISCO

WILLIE L. BROWN, JR.,MAYOR

COMMISSIONERS

HENRY E. BERMAN
President
LARRY MAZZOLA
Vice President
MICHAEL S. STRUNSKY
LINDA S. CRAYTON
CARYL ITO

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JOHN L. MARTIN
Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

Minutes of the Airport Commission Special Meeting of
February 22, 2000

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15.	Award Contract 4231 - Airfield Ponding Repair - JMB Construction	00-0065	21
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AIRPORT COMMISSION SPECIAL MEETING MINUTES

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present:	Hon. Henry E. Berman, President Hon. Michael S. Strunsky Hon. Linda S. Crayton Hon. Caryl Ito
Absent:	Hon. Larry Mazzola, Vice President

* * *

K. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to conduct a Closed Session.

The Airport Commission voted unanimously to go into closed session. The Commission recessed its public meeting at 9:02 AM and began the closed session.

The Airport Commission will go into closed session in accordance with Government Code Section 54956.9(a) to confer with legal counsel regarding pending litigation entitled the City and County of San Francisco vs ARCO; and Government Code Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation.

The public meeting was reconvened at 9:40 AM. The Commission determined that it was not in the public interest to disclose the nature of the closed session and voted unanimously not to disclose it.

* * *

C. ADOPTION OF MINUTES:

The minutes of the regular meeting of February 1, 2000 were adopted unanimously.

00-0051

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D. ITEMS INITIATED BY COMMISSIONERS:

There were no items initiated by Commissioners.

* * *

E. POLICY:

1. Clean Vehicle Policy

No. 00-0052 — Resolution establishing a policy for acquisition and use of clean-powered vehicles by the Airport and its tenants and permittees.

Ms. Alice Sgourakis, Landside Operations explained that this item continues the Airport's role in environmental leadership in trip reduction, mass transit improvements and wetlands restoration. The Airport's compressed natural gas fueling station opened in 1999.

Over the past three years staff has sought and received incentive funding from the Air District to encourage ground transportation providers to obtain clean fuel vehicles to replace their existing diesel fleets. An inter-divisional Green Airport Committee is currently developing a Green Airport Plan which will likely recommend air quality improvements, and recycling and resource efficiency strategies.

This Clean Vehicle Policy is moving ahead with that process by establishing guidelines that staff can use to develop and implement specific measures. The Airport's goal is to have a 100% clean vehicle fleet, airside and landside.

Assuming appropriate vehicle availability, our goal is to have 50% of landside passenger vehicles clean by 2005, and all landside vehicles clean by 2012.

The clean vehicle technology that is encompassed by this policy includes natural gas, electric and hybrid electric that meet California Air Resources Board emissions standards.

The Airport's Clean Vehicle Policy proposes a firm but flexible approach taking into account user needs and constraints as well as availability of appropriate vehicles.

Staff worked closely with PG&E, the Bay Area Air Quality Management District, the California Air Resources Board and other regulatory agencies in developing this comprehensive policy.

Commissioner Crayton applauded staff on the policy and asked how this information will be made public.

Ms. Sgourakis responded that meet and confer sessions will be held with the affected groups. Staff will make sure that the appropriate vehicles are available before the measures are implemented.

Ultimately, this policy will effect all vehicles used by ground transportation permittees, Airport Commission staff and Airport tenants. Various elements of the policy will be phased in over time following meet and confer sessions with the effected groups. Airport Commission vehicles and hotel shuttles will be effected immediately. All Airport vehicles purchased beginning this year will be clean fuel, provided appropriate vehicles are available.

Following meetings between the hotel shuttle groups, staff, vehicle manufacturers and others last year, the hotel industry decided to move ahead with the acquisition of clean vehicles for the consolidated shuttles to the Airport. A tiered fee structure will be implemented as an incentive to encourage the hotel industry to participate in the program.

Vehicles permitted after April 1, 2000 must be clean fuel. Those vehicles that are currently in service can continue to be in service through their useful lives, but not beyond 2007.

This is an exciting challenge for the Airport. It provides immense potential to improve air quality at the Airport and in the region.

Commissioner Strunsky commended staff for being in the forefront on this issue. It behooves the City to be behind this type of program.

Commissioner Ito said that she feels strongly about this policy and that staff has done a wonderful job.

* * *

F. ITEMS RELATING TO MASTER PLAN PROJECTS:

Item No. 2 was awarded unanimously as amended.

2. Award Contract 5531AR - Taxiways H and M Realignment, Phase A - Huey Construction Management Company, Inc., dba M.H. Construction Management Company - $2,441,781

No. 00-0053 — Resolution awarding Contract 5531AR, Taxiways H and M Realignment, Phase A, to the lowest responsive, responsible bidder, Huey Construction Management Co., Inc., dba M.H. Construction Management Co., in the amount of $2,441,781.

Mr. Ernie Eavis, Deputy Director, Facilities Operations and Maintenance

explained that this realigns Taxiways H and M into the new Boarding Area A to provide dual taxiway access into the new Boarding Area A as well as relocate the existing aircraft parking in the same vicinity.

This contract was previously bid in December, and was re-bid on January 6 with a reduction in the scope. The apparent low bidder, Peak Engineering, has been found to be non-compliant by the Human Rights Commission. The City Attorney's Office will address those issues.

Mr. Kris Cox, Deputy City Attorney explained that the apparent low bidder, Peak Engineering, had two flaws. The first was that it listed Bayshore Electric, a minority subcontractor not certified at the time of bid. Because Bayshore was not certified, Peak failed to meet the MBE participation goals and did not submit good faith efforts.

The second issue is that their bid package listed a group of truckers for MBE participation credit with dollar amount for the group. Several of those truckers were not certified at the time of the bid as well.

The HRC provided the opinion that the use of Bayshore Electric and non-MBE truckers led the low bidder into non-compliance with the MBE subcontractor participation program. The listing of these truckers violates the subcontractor listing law which requires that subcontractors list their dollar amounts. The specifications clearly state that each subcontractor listed must have a price. This was the basis for rejecting Peak.

Commissioner Strunsky said that anyone of these issues could cause Peak to be rejected.

Mr. Cox agreed.

Commissioner Crayton noted that these are well established rules.

Mr. Cox said that bidders are reminded of these rules at the pre-bid conference.

Mr. Paul Aherne, of Aherne, Leonido and Rosen, attorneys for Peak Engineering said that the issues raised by the HRC which led to Peak's bid being deemed non-responsive are based on inaccurate information.

Bayshore Security, referred to as Bayshore Electric, is properly re-certified by letter dated February 17, 2000. Bayshore had submitted its reapplication package in May 1999 but had not heard relative to its re-certification at the time it submitted its bid to Peak Engineering. When the issue of its re-certification arose, Bayshore met with the HRC and obtained an expedited re-certification.

The specifications for this project require that a subcontractor be certified at the time of bid or by the time of award. Bayshore is now properly certified and their participation should be counted by the HRC in determining whether or not Peak

has met the goals of the project.

Regarding the issue of listing truckers, there is no dispute that Peak listed truckers together. Peak did so because it is unrealistic to provide a specific dollar amount for a particular trucker when most of the truckers only own one or two trucks. It's impossible to determine with any accuracy prior to a bid that a particular trucker would be used on a particular day for a particular amount of money.

The HRC on two recent projects accepted this method of determining truckers for a project. Bid forms on two recent PUC projects, Contract CW177 and CW220, obtained HRC approval with groups of truckers listed in aggregate amounts.

The City and County of San Francisco established a method whereby bidders may use the procedure utilized by Peak on this project. California law is clear that if there is an established practice or procedure, the public agency must continue to honor and use that practice and procedure.

The third issue is the listing of three truckers whose certification has either lapsed or is pending by the HRC. One of those truckers suffered a heart attack and has asked to be removed from all projects. Two truckers with certification pending have been waiting in excess of six months for re-certification.

He asked the Commission to refer this issue back to the HRC for a determination regarding minority participation involvement on this project, and, whether the HRC has allowed the aggregate listing of truckers on other projects, and if that is appropriate given the industry standards.

Commissioner Strunsky said that Mr. Aherne made a strong point when he noted that the specifications indicate that certification must either be at the time of bid or at the time of award.

Commissioner Strunsky argued that in one case where the subcontractor achieved certification between the bid and the award, he would like the Commission to go ahead. In the other case, where they don't have their certification, Mr. Aherne still wants the Commission to go forward. His argument is inconsistent.

Even if the Commission accepted the fact that certification had to be in place at the time of award, several of the truckers are not certified today.

Mr. Aherne responded that it is consistent in that it all stems from their attempts to have the HRC act on certification packages that have been submitted. Bayshore actually sat in the HRC office until such time as it received certification. If the Commission refers this matter back to the HRC as requested, the truckers will go to the office and remain there until a determination regarding re-certification has been made.

Mr. Aherne suggested that the HRC review the issues relative to trucking and the listing of subcontractors for trucking, as well as their certification prior to award of this project.

Commissioner Ito noted that bidders were informed of the Airport's policy regarding the bid process and listing.

Mr. Aherne responded that this falls under the HRC regulations regarding the listing of certified minority subcontractors and/or truckers.

Commissioner Strunsky asked if the minority subcontractors listed in the PUC contracts he cited were certified at the time of award.

Mr. Aherne responded that they were not. Two of the subs listed on Contract CW220 are the same two that are listed in Peak's bid. The issue is the HRC regulations and how they are applied, not the Airport regulations and how they are applied.

Commissioner Ito asked if there is documentation of this.

Ms. Mara Rosales, Airport General Counsel, responded that there are two different subcontractor listing requirements. One is contained within the MBE ordinance, the other is contained within our own bid specifications and they reflect Airport Commission policy.

Ms. Rosales noted that Commissioner Ito was asking about the Commission's requirement, not the HRC requirement.

Mr. Aherne did not believe that Mr. Cox correctly addressed the issue when he indicated that Peak violated the subcontractor listing law. There has been no determination by the HRC, or any panel relative to subcontractor listing. The only issue raised relative to Peak's bid was the listing of the minority truckers and their status.

Mr. Paul Elizondo, General Council of the Hispanic Contractor's Association, Founding Member of the San Francisco Bay Area Truckers Co-Op and member of the HRCs M/WBE Sub-Committee Trucking Task Force said that he does not believe that the HRC understands the trucking industry, and that has ramifications for all agencies.

The HRC is charged with administering the 12D ordinance, the intended beneficiaries of which are minority, women, and local businesses. Of those, the trucking industry is the most difficult business to understand.

The larger problem is an institutional paralysis within the HRC. There are people present today who have had certifications pending for more than a year. His file is full of faxes and letters to the HRC asking why they haven't acted.

The HRC's problem has now become a problem of the Airport Commission.

Bayshore Security is certified. In the trucking industry, it is not practical to list individual truckers and the amount of work they will be getting. This is an "as available" industry. If a listed trucker doesn't have an available truck on a particular day, or is getting work at a higher rate from someone else, that trucker will not be available.

The HRC, under Ed Lee, recognized this problem. It was agreed that a list of truckers would be submitted with an assurance that they would get a certain amount of work in the aggregate.

He recommended a reasonable, objective analysis of this issue so that the needs of the Commission and the trucking community through the HRC can be met and a resolution of this issue can be achieved.

He is not as concerned about the outcome of this specific case as much as he wants to see an understanding between the HRC and the Commission regarding the rules that will apply that will fairly and adequately implement the 12D ordinance.

Commissioner Strunsky asked if listing a group of truckers with one number encourages bid shopping.

Mr. Elizondo responded that it does invite bid shopping

Commissioner Strunsky said that quite some time ago the State of California determined that general contractors should not have the right to bid shop. What Mr. Elizondo is suggesting goes against that concept. Further, if a trucker has another job that provides him more money he will take that job. It encourages bid shopping between the truckers.

Mr. Elizondo responded that the crucial difference is the ability to perform. If it is assumed that all of the truckers have the ability to perform, the scenario works out perfectly. He is not in favor of bid shopping, nor is he proposing it. He is asking for a two week time frame to allow for a legal analysis of the procedural and trucking issues. This issue will come up again. Trucking has been a constant thorn in HRCs side.

This issue was addressed through a task force, however, the HRC Director did not accept the proposed recommendations.

Commissioner Crayton said that other truckers have been asked to meet the requirement of listing the amount. If we take a step back from the standards the Airport is trying to set, the efforts of those who have come before and complied would be negated.

Mr. Elizondo told Commissioner Crayton that she raises a good point, however, if

she asked truckers who have done work at the Airport if they provided a specific dollar amount, they probably did not. It is practically impossible.

He is looking for a uniform way to make this work and does not think that two weeks is unreasonable.

Commissioner Berman asked Mr. Elizondo if he has spoken with the Director regarding this issue

Mr. Martin responded that they have not spoken. Apart from the award of this contract, there have been and still are valid concerns regarding trucking. Airport staff and the General Counsel will take a look at this issue and provide a report to the Commission regarding trucking.

He recommended moving ahead with this contract.

Commissioner Berman asked if this will appear on the calendar again.

Mr. Martin responded that the information will be presented in about a month, however, he was not certain of the format. It is important that the Commission act on this specific issue.

Commissioner Crayton agreed that it is important to deal with this today, however, a number of issues have been raised and the Commission needs to look at this in something less than a month. She is not in favor of moving ahead.

Mr. Martin asked the Commission to hear from the other speakers.

Commissioner Berman asked Mr. Elizondo if he agreed that this is the proper way to go.

Mr. Elizondo agreed with Mr. Martin that the overall policy needs to be addressed, however, he agreed with Commissioner Crayton that the specific issues of this matter must also be addressed. He would feel very uncomfortable going forward.

Mr. Maurice Wasinger, Big M Trucking, said that he was listed on the contract and was awaiting re-certification.
Mr. Frank Sanchez declined to speak.

Mr. Martin asked Kevin Williams of the HRC to address the Commission.

Mr. Williams, Senior Contract Compliance Officer said that certification is required at the time of bid. The HRC has done it that way to avoid circumstances such as this. All contractors are made aware that they can obtain a list of certified trucking subcontractors in advance of the bid.

Commissioner Strunsky asked how many certified truckers were available at the time of this bid.

Mr. Williams responded that as of about a year ago there were 22 to 25 certified truckers in San Francisco.

While Bayshore might have been the choice of the prime, it was not the only security guard service available in San Francisco.

Further, at each pre-bid conference bidders are encouraged to complete Form 2B, Good Faith Efforts, even if they believe that they meet the project goals, in the event there is controversy surrounding the bid.

Mr. Martin said that over the last five years the Commission has awarded several hundred contracts, most of them construction contracts with trucking. All of those contracts were required to list the dollar amounts for each company. All were required to comply with the California Subcontractor Listing requirements. We cannot vary from those requirements.

He recommended approving award to Huey Construction and further asked that language be added to the resolution directing him to go back to the City Attorney and review the questions raised by Peak. If any of Peak's concerns prove to be valid, then certification will not move ahead for Huey Construction. However, based on the available information and based on our need to be consistent with these bids he felt strongly that the Commission should take action and approve the resolution.

The motion to award to Huey Construction with the amendment made by the Director was made by Commissioner Crayton and seconded by Commissioner Strunsky.

3. Modification No. 20 to Contract No. 5500E - International Terminal General Construction - Tutor-Saliba/Perini/Buckley, a Joint Venture - $4,323,078

No. 00-0054 — Resolution approving Modification No. 20 to Contract No. 5500E, International Terminal General Construction with Tutor-Saliba/ Perini/ Buckley, a Joint Venture in the amount of $4,323,078 for work related to transferred scope, design changes to facilitate construction, and unanticipated conditions. Funding sources are budget transfers and Program Reserve.

Mr. Tom Kardos, Deputy Director, Bureau of Design and Construction explained that this modification is the aggregate of negotiated changes comprising scope transfer, design changes to facilitate construction and mitigation of unanticipated site conditions.

As detailed in the information before the Commission, the funding sources are transfers from the Security and Special Systems Project and Program Reserve.

All of the changes have been reviewed and approved by the Master Plan Technical Advisory Board and the costs have been included in the quarterly report presented to the Commission with the exception of about $700,000 which was associated with cost estimates previously incorporated in the quarterly report, but during negotiations turned out to be higher than originally estimated.

Commissioner Strunsky asked if we are nearing the end.

Mr. Kardos responded that we are approaching it.

Commissioner Strunsky said that we are close to opening this facility. It is about time that we stop seeing increases to our forecast. We need to make an effort to control the continuing slide upward. We are still within the budget, but that doesn't mean that we have to spend it.

Mr. Kardos responded that this is probably an exception to the rule. So far, all of them have been included in the quarterly forecast. This occurred since the last quarterly report.

Commissioner Berman asked if we are on time and within budget.

Mr. Kardos responded that we are. We provided for the cost growth in the beginning of the program. However, a $2.4 billion project brings with it some cost growth that cannot be predicted at the beginning of the program.

This Commission action formalizes the forecasted changes.

The M/WBE subcontractor listing and the related participation goals remain unchanged for the modified contract. At the time of award the Human Rights Commission approved a 10.3% combined participation goal proposed by the contractor. The current performance for the contract is a combined 23.94%.

Commissioner Crayton asked if the automatic window washing equipment will eliminate window washers.

Mr. Kardos explained that the window washing equipment will carry the window washers to the windows.

Commissioner Berman asked if the window washers are Airport employees, or is this function contracted out?

Mr. Kardos responded that they are Airport employees.

Mr. Martin added that we haven't contracted out this function for 15 or 16 years.

The motion to approve was made by Commissioner Strunsky and seconded by Commissioner Ito. The vote to approve was unanimous.

4. Modification No. 5 to Contract No. 5900D - Elevated and Surface Circulation Roadways - Myers/Kulchin-Condon, a Joint Venture - $2,544,740

No. 00-0055

Resolution approving Modification No. 5 to Contract 5900D, Elevated and Surface Circulation Roadways, with Myers/Kulchin-Condon, a J. V., in the amount of $2,544,740, for additional work and work transferred from other Master Plan Projects. The funding sources are budget underruns within the project and budget transfers from other projects with no impact to the Master Plan Baseline Budget.

Mr. Kardos explained that the proposed contract modification comprises a number of scope transfers from other contracts (utility relocations, hazmat, earthwork and shoring, and some site maintenance) as well as an aggregate of minor changes facilitating progress of construction and mitigating the impact of El Nino.

Funding sources are budget transfers from other contracts and budget underruns within the contract itself. The costs have been forecasted in our quarterly reports presented to the Commission earlier this month.

The original contract's M/WBE participation goals of 20% / 9% respectively remain unchanged for the modified contract.

The motion to approve was made by Commissioner Strunsky and seconded by Commissioner Ito. The vote to approve was unanimous.

* * *

G. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

Item No. 5 was put over.

5. Sale of Airport Revenue Bonds, Issue 24 and Issue 25 Amounting to $250 million

Resolution authorizing the sale of not-to-exceed $250 million principal amount in Airport Revenue Bonds to finance a portion of the Near-Term Master Plan and certain Infrastructure Projects, and the delegation of authority to the Airport Director to implement the bond sale within certain parameters established by the Commission.

6. Authorization to Increase the Letter of Credit for the Airport Commercial Paper Program by $108,975,342

No. 00-0056 Resolution authorizing an increase of $108,975,342 to the Letter of Credit supporting the Airport's Commercial Paper Program.

Mr. Marcus Perro, Deputy Director, Finance explained that by prior resolution the Commission and the Board of Supervisors created a $400 million Commercial Paper Program, the first of its kind in the City. This included an interest component of about $35 million.

In 1997, Airport staff recommended that the Letter of Credit supporting the Commercial Paper Program be established at $300 million. He believed it was sufficient at the time to pay for Master Plan and Capital Improvement Program (CIP) related costs and it allowed the Airport to minimize the bank fees associated with the Letter of Credit.

In September 1999 the Commission approved the use of Commercial paper to fund portions of the Airfield Development's program planning and evaluation phase.

He requested increasing the Letter of Credit to $400 million with an additional amount for the interest component to help pay for Master Plan related costs, CIP related costs, and Airfield Development Program eligible costs.

The additional increase will result in approximately $260,000 in fees to the bank, but the Commercial Paper Program thus far has saved the Airport approximately $3 million in annual debt service.

Commissioner Strunsky noted that the yield curves on short term paper has grown whereas 30 year notes have decreased. Are we making some accommodation for that to reduce our borrowing costs?

Mr. Perro responded that we are. Our bond team has considered the yield curve ramification in our finance plans and we have tried to appropriately mix our 30 year debt and the short term financing to produce the lowest cost to the Airport.

Commissioner Strunsky said that approval of what appears to be short term debt is factored in to what our needs are and where we can use the lower interest securities we will.

Mr. Perro concurred. As a matter of fact, later this year staff will prepare a Commission item to refund some of our Commercial Paper based on the interest rate environment at that time.

The motion to approve was made by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

7. Plan for the Repair and Improvement of the Airport Infrastructure for FY 2000/01

through FY 2003/04 - $731.8 million

No. 00-0057

Resolution authorizing the proposed plan for the repair and improvement of the Airport's infrastructure in the amount of $731.8 million covering Fiscal Years 2000/01 through 2003/04.

Mr. Perro explained that this item requests approval to add to its Capital Improvement Program approximately $732 million in project costs. This would be in addition to the previously approved $800 million in CIP projects.

This resolution will serve as an advisory document to the investment community, rating agencies, airlines and others interested in the Airport's Capital Program to give them an idea of the size of our future capital outlays.

When the projects are ready to proceed with construction, staff will return to the Commission for authorization to issue bid calls.

The advantage in approving the package at this time is to allow the Airport to work out a financing plan to the benefit of the Airport.

Commissioner Berman asked who is on the Advisory Committee and how are they appointed?

Mr. Perro responded that the Bond Team is selected through a request for proposals and consists of the law firm of Orrick, Herrington, and of Siebert, Brandford and Shank, our financial advisors, Lofton and Delancey who are co-bond counsel and Airport staff.

Commissioner Strunsky noted the importance of the document by outlining the major projects the Airport anticipates. He congratulated staff on retaining its forward thinking.

The motion to approve was made by Commissioner Crayton, with the second by Commissioner Ito. The vote to approve was unanimous.

8. Modification No. 2 to Professional Services Contract No. 4087A for Geotechnical, Foundation, Hydraulics, Bathymetry, Sedimentation and Hazardous Materials Studies - Airfield Development Engineering Consultant (ADEC), a Joint Venture - $8,000,000

No. 00-0058

Resolution approving Modification No. 2 to Professional Services Contract No. 4087A for Geotechnical, Foundation, Hydraulics, Bathymetry, Sedimentation and Hazardous Material Studies with Airfield Development

Engineering Consultant (ADEC), a J.V., for engineering work in support of the environmental impact studies and permitting for the Runway Reconfiguration Program in an amount not to $8,000,000.

Ms. Peg Divine, Deputy Director, Airfield Development explained that a contract was awarded to Airfield Development Engineering Consultant on July 13, 1999 in the amount of $6 million for Phase 1 work, and authorized staff to negotiate for additional phases.

On January 18, 2000 the Commission approved a Request for Proposals for off-shore runway construction concepts. The environmental program still needs engineering support for project descriptions to allow environmental studies to continue in a timely manner on generic construction types while specific concepts are being developed.

The scope of work in this modification includes implementation of a sediment chemistry analysis plan, hydrological assessment of potential mitigation sites, studies of water salinity and a number of other items in support of the environmental work.

Original M/WBE goals established for the overall contract inclusive of the original scope will be maintained.

Commissioner Strunsky noted that the information being developed here is mandatory to determine what we are able to do, what we should do, and how we should do it.

Commissioner Crayton asked for information on the firms.

Ms. Divine responded that the subconsultant firms ... Bik Wah is doing some of the analysis and computer work and Westar Towing is involved in some of the field work. She will provide additional information on the principals in a follow up report.

The motion to approve was made by Commissioner Strunsky with the second made by Commissioner Ito. The vote to approve was unanimous.

9. Supplemental Funding Agreements to Advance $34.2 million for Aircraft Noise Insulation Projects

No. 00-0059 — Resolution authorizing supplemental funding agreements not-to-exceed $34.2 million in aggregate with the City of Daly City, the City of San Bruno, and the County of San Mateo for completion of aircraft noise insulation projects.

Mr. Perro explained that as part of the Master Plan Mitigation Program, the Airport entered into MOUs with several cities in San Mateo County in 1992 to mitigate noise impacts by the Airport.

At the time, the participating cities had over 17,000 noise impacted dwellings recognized by the Federal Government. Approximately 3,400 dwellings are no longer noise impacted because of the Airport's flight restrictions on noisy aircraft. Another 9,800 dwellings have been insulated, and over 2,000 dwellings are scheduled to be insulated through the MOU program.

This leaves approximately 1,764 dwellings uninsulated that are in the noisiest area surrounding the Airport.

This item requests approval to set aside up to $34 million, in the spirit of the MOU and consistent with its terms, and complete insulation on those remaining homes. This action is consistent with Commission policy to reduce noise impacts and it will assist the Airport in coming into compliance with State regulations concerning noise exposure levels for the residents of California who live near airports.

Commissioner Berman asked if this is part of the $120 million.

Mr. Martin added that it actually provides funds beyond the $120 million because the cost of insulating all of the homes within the 65 cnel contour has turned out to be higher.

Commissioner Strunsky asked if this will finish it.

Mr. Martin responded that it will.

Commissioner Strunsky said that the new runways will hopefully reduce the impacted areas.

Mr. Martin responded that even insulated homes may then fall outside of the 65 cnel contour.

Mr. Perro noted that the cities have submitted pre-applications for Federal funds. Based on those pre-applications, the potential Federal funds is approximately $5 million, however, the Federal government decides whether to award a grant based on the requests it receives throughout the country.

Mr. Martin added that we are working with our Washington lobbyists to make sure our interests are represented. We have a very good relationship with the FAA.

SFO has the most aggressive home insulation program undertaken by any airport in the world. The level of funding commitment is unprecedented among airports.

Commissioner Crayton moved approval of the resolution, with the second made

by Commissioner Strunsky. The vote to approve was unanimous.

* * *

H. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

Commissioner Strunsky moved approved of Item Nos. 10 through 26. Commissioner Ito seconded the motion. The vote to approved was unanimous.

10. Modification No. 5 to Contract 5500J - North Connector Package - Construction, Dillingham Construction - $467,140

No. 00-0060	Resolution approving Modification No. 5 to Contract No. 5500J, North Connector Package Construction, with Dillingham Construction, in the amount of $467,140 for unforeseen obstructions, existing utilities, and design changes. Funding source is a transfer from Program Reserves.

11. Modification No. 1 to Contract 5520J - Preconditioned Air and 400 Hertz Power for Boarding Areas A and G - San Luis Gonzaga/INET, a Joint Venture - $433,123

No. 00-0061	Resolution approving Modification No. 1 to Contract 5520J, Preconditioned Air and 400 Hertz Power for Boarding Areas A and G, with San Luis Gonzaga/INET, a Joint Venture in the amount of $433,123 for revisions to contract scope and design revisions to facilitate construction. Funding sources are Construction Contingency and Program Reserves.

12. Modification No. 2 to Contract No. 5701A - AirTrain Maintenance Facility - S.J. Amoroso Construction Company, Inc. - $182,222

No. 00-0062	Resolution approving Modification 5701A, AirTrain Maintenance Facility, S.J. Amoroso Construction Company, Inc. to increase the amount by $182,222 for additional scope of work items. Funds are available in the existing budget with no impact to the Master Plan Baseline Budget.

13. Bid Call - Contract No. 5904A - Traffic Guide Signing & Graphics

No. 00-0063 — Resolution approving the scope, budget and schedule for Contract No. 5904A, Traffic Guide Signing & Graphics and authorizing the Airport Director to call for bids when ready.

Commissioner Crayton asked if we are looking at the new types of signage. In the evenings the signs can't be read from a distance.

Mr. Kardos responded that there are two components. The primary signage Commissioner Crayton is referring to is for the Master Plan. The off ramps and the circulation roadways have a state of the art signage program regarding the color of the panels as well as the illumination and the changeable message signs. The major decision points have changable message portions in the panel.

This package addresses the impact of the Master Plan on our existing roads. Now that we have new facilities, all of our signage on the Airport roadway system, such as McDonnell Road, the connecting roads to various cargo facilities, etc. have to be resigned indicating the existence and direction of the new facilities. This package is in addition to the primary sign set we are installing as part of the first phase of the Master Plan.

Commissioner Ito said that she had similar concerns about signage.

14. Award of Professional Services Contract to Implement the Interpreter - Management Program - PJ Communications - $800,000

No. 00-0064 — Resolution awarding a Professional Services Contract to PJ Communications, a Joint Venture between Polaris Research & Development, Inc. and Jungle Communications, an HRC-certified MBE/WBE firm, to implement the Interpreter Management Program for two years in the amount not-to-exceed $800,000 for year one.

Commissioner Ito asked why staff was looking at this contract, and why it's not for one year instead of two years.

Mr. Peter Nardoza, Deputy Director, Public Affairs responded that we are looking at a two year contract because we are asking the new contractor to hire and train these employees. Staff felt two years was an appropriate period of time.

15. Award of Contract No. 4231 - Airfield Ponding Repair - JMB Construction, Inc. - $428,000

No. 00-0065 — Resolution awarding Contract No. 4231, Airfield Ponding Repair, to the lowest responsive,

responsible bidder, JMB Construction, Inc. in the amount of $428,000.

16. Award Contract No. 4220R - West Field Road Electrical Improvements - Barri Electric Company, Inc. - $350,000

No. 00-0066 — Resolution awarding Contract 4220R, West Field Road Electrical Improvements, to the lowest responsive, responsible bidder, Barri Electric Company, Inc., in the amount of $350,000, with the inclusion of three additive alternates.

17. Award Contract 4069 - Information Kiosks - Cuevas & Mannion Construction, Inc. - $261,666

No. 00-0067 — Resolution awarding Contract No. 4069, Information Kiosks, to Cuevas & Mannion Construction, Inc., in the amount of $261,666. Funding is provided by the Airport's Capital Improvement Program budget with no impact to the Master Plan Baseline Budget.

18. Award of Domestic Banking Services Lease for the North, Central and South Terminals - Bank of America, National Association - $261,000

No. 00-0068 — Award of Domestic Banking Services Lease for the North, Central and South Terminals to Bank of America, National Association with the initial Minimum Annual Guarantee of $261,000.

19. Award of Professional Services Contracts to Perform FAA Required Background Investigations of Potential New Airport Employees - Calzada, Cates & Kout, Inc. / Gladding & Michel / DR Associates International / Whitaker & Associates - $300,000

No. 00-0069 — Resolution awarding Professional Services Contracts with Calzada, Cates & Kout, Inc., Gladding & Michel, DR Associates International, and Whitaker & Associates to perform FAA required investigations of potential new Airport employees, in an amount not-to-exceed $300,000.

20. Modification No. 1 to Operating Agreement for Airport Employee Parking Facilities

with ABC Parking Inc./Thor

No. 00-0070 — Resolution approving Modification No. 1 to Operating Agreement No. 99-0255 with ABC Parking Inc./Thor for the Airport Employee Parking Facilities allowing for reimbursement of expenses two times per month.

21. Authorization to Solicit Proposals for an Issuing and Paying Agent in Connection with the Airport's Commercial Paper Program

No. 00-0071 — Resolution authorizing staff to solicit proposals for an Issuing and Paying Agent in connection with the Airport's Commercial Paper Program.

22. Authorization to Exercise Fourth One-Year Option for Management of the Airport Parking Garage Agreement

No. 00-0072 — Resolution approving the fourth and final one-year option to the AMPCO System Parking Agreement to Manage the Airport Garage.

23. Bid Call - Contract No. 4300 - Timber Trestle Improvements

No. 00-0073

24. Advance Approval of Noise Easements for FY 2000/01 and Approval to Quitclaim One (1) Recorded Noise Easement

No. 00-0074 — Resolution (1) Approving in advance the acquisition of noise easements for noise insulation funding pursuant to the Master Plan Memorandum of Understanding, and (2) Approving the quitclaim of one (1) recorded noise easement.

25. Approval of SFO Job Access and Reverse Commute Grant Application

No. 00-0075 — Resolution authorizing the Airport Director to seek, accept and expend funds for a SFO-Southeast San Francisco Job Link to provide convenient, affordable, around-the-clock transportation to and from SFO for low income workers and CALWORKS participants living in the Southeast quadrant of San Francisco.

Commissioner Ito considers this an important effort due to the concerns from the Southeast area of San Francisco to support the local hires program. It is also important to communicate this program to the greater community.

Commissioner Crayton said that she was happy to see this. Once the living wage is in effect, we need to make sure that those employees will be able to get to and from the workplace. She also wants to make sure that those employees aren't just working between 1:00 AM and 6:00 AM, but during the day as well.

Ms. Theresa Lee, Deputy Director, Administration said that we are supplementing existing transportation to insure round-the-clock transportation.

Mr. Martin said that particularly for security screening positions, the new hires start at 4:00 AM or 5:00 AM, or the shift that ends at 1:00 AM or 2:00 AM. There was no public transportation at those times. This transportation information will be included in our outreach message to the community. It will also be promoted at the upcoming job fairs.

26. Approval of the Final One-Year Option to the Garage Taxi Staging Area Mobile Catering Truck Leases "A" and "B"

No. 00-0076 — Resolution exercising the final one-year option of the Garage Taxi Staging Area Mobile Catering Truck Leases "A" and "B" with Fresh & Natural.

* * *

I. PUBLIC HEARING

27. Hearing on Proposed FY 2000/01 Budget - $516.1 million

No. 00-0077 — Public Hearing and resolution approving the Proposed FY 2000/01 Budget in the amount of $516.1 million.

Mr. Perro explained that in prior memoranda and prior meetings with the Commission, staff has explained in detail the reasons for recommending an operating budget of $516 million. This operating budget is approximately $33 million over last year and is a 7% increase over funding for the last fiscal year.

This budget provides for an additional 242 positions, it covers debt service associated with Master Plan and CIP projects, contracts necessary to open and activate the new International Terminal, and a transfer to the General Fund of about $100 million which includes $27 million from our concession program.

The Airport anticipates paying for this budget through concession revenue, airline

landing fees and terminal rentals, as well as other sources including interest income and resale of utilities. Later in the fiscal year staff will return to the Commission for approval of the rates and charges to generate the necessary funds for our budget. That will include a recommended restructuring of parking rates and reevaluating the ground transportation fees to pay for the Curbside Management Program.

Our airline landing fees and terminal rental rates have historically been kept low. Those fees will be approximately 45% of the proposed budget.

Commissioner Ito noted that the line item for Airport Security costs were reduced by 34%, but it was not clear where those costs were added.

Mr. Perro responded that a part of our Airport security costs have been absorbed by increases to the Police Department work order. We are hiring additional police staff necessary for the Master Plan. We also have a contract for interim security while the new International Terminal was being completed between now and September 2000.

28. Hearing to Adopt a Proposed Addition to the Airport Rules and Regulations Requiring that Propeller-Driven Aircraft Engaged in Commercial Aviation be Restricted to a Commuter Terminal

No. 00-0078 — Resolution adopting an addition to the Airport Rules and Regulations Requiring that Propeller-Driven Aircraft Engaged in Commercial Aviation be Restricted to a Commuter Terminal.

Mr. Bob Rhoades, Deputy Director, Business explained that eight to 10 years ago a number of major airlines entered into marketing arrangements with smaller commuter carriers to serve secondary and tertiary markets in the Bay Area and throughout the country.

The propeller driven aircraft they utilize would have to have access to the terminal complex. One of the problems is that these aircraft could not access jet bridges, resulting in enplanements and deplanements on the apron. Also, because a propeller operation is very different from a jet operation, it would restrict the use of the apron area in some locations.

About six years ago United Airlines constructed a commuter terminal in another area of the Airport. They installed elevators and stair systems in the terminal complex and began a shuttle service between that terminal and the main complex.

That facility can accommodate 46 of these smaller aircraft. That operation has run fairly smoothly over the last three to four years.

We currently do not have any propeller driven aircraft in the vicinity of the terminal complex. The various marketing agreements that had been in place have expired, or, the airlines have changed their minds on how to serve the secondary markets. The increase in regional jets has supplanted what used to be the propeller driven marketplace.

Staff believes that this is an opportune time to initiate a policy that will mandate that propeller driven aircraft will no longer operate within the terminal complex, particularly for safety reasons.

* * *

J. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

Ms. Rosemary Hubbard, wheelchair agent with Argenbright Security said that they were not included in the new "Living Wage" package because they were tipped employees. She said that 12 of their daily duties are non-tipped.

Mr. Martin said that he recognizes that employees providing the wheelchair service have an important security function as a part of their job. He needs to work with labor leaders Shelley Kessler and Josie Mooney on this issue. Non-tipped employees are subject to the wage requirement. Tipped employees are excluded.

Commissioner Strunsky asked that the issue of wheelchair agents be re-visited.

Mr. Martin responded that if the information stated and in the correspondence is correct, they will be subject to the wage requirements. This may have been an issue that slipped through the cracks, and we will work to address it.

Commissioner Crayton asked if Argenbright provided information that they were tipped employees.

Ms. Hubbard responded that she did not believe they did.

Mr. Karl Kramer, Co-Director of the San Francisco Living Wage Coalition explained that the Coalition consists of the San Mateo and San Francisco Labor Councils, churches, and community organizations.

He commended the Commission for the action it took in instituting the Quality Standards Program. It made a big difference in the lives of the 2,000 workers it covers ... baggage handlers, pre-board screeners, perimeter security personnel, fuelers, cabin cleaners, etc. Initially, it also included skycaps and wheelchair assistants, however, the action taken by the Commission in January eliminated

workers who received service gratuities. That action eliminated Skycaps A and Skycaps B (the bag runners) and wheelchair assistants.

Mr. Ezra Mulugeta, Skycap employee, said that tips are not guaranteed income. Their duties include security access to the ramp, they ask security questions of passengers, and x-ray bags. They make $5.75 an hour. Many employees must work more than one job. He pays $120 every three months to park his car at the Airport.

Ms. Remedios Monegas, Argenbright wheelchair agent, referred to a letter enumerating 12 reasons why they are not tipped employees. She asked that they be included under the "Living Wage" legislation.

Ms. Phyllis Mullen, wheelchair agent, said that quite often they do not received tips for wheelchair assistance. Their duties include acting as exit door guards, they escort unaccompanied minors from the plane to other gates, and they escort passengers traveling without visas. None of these jobs include tips.

Commissioner Crayton asked Ms. Mullen what she started at.

Ms. Mullen responded $6.25.

Mr. Jeff LaRocca, Skycap said that he lost his medical insurance last year because he could not afford to pay it. He was paying $260 every two months, with a $3,000 deductible.

He can barely afford to pay his rent. He works from Noon until 7:00 PM. Last night he made $21.00.

Mr. Martin said that these issues will be taken back to the table.

He noted that the airlines contract with six or seven companies ... Argenbright, Globe, ITS, etc. for Skycap services. The Airport has one contract for this type service for passengers getting off door-to-door vans. It's a small contract ... $300,000 a year.

Commissioner Crayton said that when the Commission approved Living Wage they thought these were the kinds of employees that would be affected, and believed that to be the intent. That one sentence needs to be revisited.

She wants to send a very strong message that these employees need to be included.

Mr. Martin responded that this will go back to the table.

There is a radical difference in what Skycaps earn. Skycaps working for United during peak hours are probably bringing in a good income. Skycaps working for airlines with a low volume of traffic, or working shifts with low passenger traffic levels would realize a very low tip income. This needs to be revisited.

Mr. James Brady, Vice President of Telecom LTD said that he is a sub to ARInc and HSQ on Contract No. 5515B & C, a special security systems contract. Since that time he has been struggling to get HSQ and ARInc to comply. He has been substituted out on both contracts.

In January, ARInc issued a purchase order against his company for $189,000 to purchase equipment that he had already paid for. Ten days later he received a bill for $189,000 from a company in the U.K. that he knows nothing about.

He will be meeting tomorrow to discuss this issue with SASCO, the prime on the contract. ARInc is SASCO's sub.

Black business people do not get any respect at the Airport. He has seen the amount of dollars being spent at the Airport. Black businesses should receive set asides.

Commissioner Strunsky asked if his company was listed as a sub when SASCO was awarded this contract, and was there a number listed on that bid.

Mr. Brady responded that he was listed for $902,000. ARInc ultimately exceeded that number to $1.6 million. However, he feels that ARInc retaliated by issuing a purchase order against his company for $189,000.

Commissioner Crayton asked if this is normal practice.

Mr. Brady found it to be standard procedure. HSQ used his certification to get a $12 million contract. He was listed to get $400,000 worth of work. To date, he has received one PO for $9,000 out of $400,000. HSQ's contract is due to expire in August 2000.

Mr. Martin said that this is a matter for Airport staff.

Commissioner Crayton said that if this is happening to him it could be happening to others.

Commissioner Strunsky said that he would be interested in the details. This Commission has no interest in seeing anyone mistreated.

Mr. Martin said that he wanted to look at the facts and report back to the Commission.

Commissioner Ito said that any other contracts HSQ might have with the Airport or the City should be looked at.

Mr. Kevin Williams, HRC Contract Compliance Officer said last year HSQ was clearly not in compliance. When HRC staff negotiated with HSQ last November everything was firmly in place, including the business arrangement. The company clearly deviated from the agreement and there was no good faith effort. It is the HRC's position that HSQ is in substantial non-compliance with the original agreement.

Mr. Williams said that back contracting, as happened to Mr. Brady when he was back charged $189,000, is an unfair business practice.

Mr. Martin said that ARInc is a Canadian-based company. We know from past experience that when we contract with non-US based companies we must follow the contract closely and make sure that they understand good faith requirements and that improper substitutions cannot be made.

Mr. Williams said that HRC will work with staff and return to the Commission with a progress report. He also asked for the Commission's support in instituting appropriate sanctions under the HRC guidelines, with the concurrence of the Airport.

Commissioner Strunsky said that we must move on this quickly because we are coming to the end. This sounds like bid shopping.

Mr. Thomas Martin, Skycap said that he has a hard time making ends meet just supporting himself.

He feels that this will create an adversarial, decisive environment at the Airport by pitting workers against one another. It is inconsistent with attempts to improve quality standards, and it is not in the best interest of Airport workers or the Airport.

He requested the phrase "excluding employees who receive gratuities" be removed from the Quality Standards Program.

It is his understanding that skycaps, bag runners and wheelchair assistants at LAX are currently receiving a living wage and benefits package as a result of their living wage legislation. He finds it curious that San Francisco is willing to take a back seat to Los Angeles on a labor issue.

Mr. Robert Joyce, San Francisco resident, commended the Commission on the important first steps that have been made in enacting a living wage, but reminded the Commission that it is only a first step.

Mr. Ed Anderson said that he has been a Skycap at the Airport for 30 years. The job is very different now then it was 30 years ago. They have to take Federal classes for security and combustible material. They are the first employees in the security line and the most endangered. They should be included in the living wage policy.

Mr. Burnett Raven, an ITS employee, said that he has been working at the Airport off and on since 1985. He is a bag handler for Delta and a bag runner for PSAS (USAir). He works on his days off and the money he makes helps him commute to his job from Oakland. Tips are not guaranteed earnings.

Mr. Martin introduced a new HRC employee, Kim Bolding, to the Commission.

* * *

K. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

L. ADJOURNMENT:

There being no further calendared business before the Commission, the meeting adjourned at 11:35 AM.

Jean Caramatti
Commission Secretary

ARGENBRIGHT SECURITY INC.
SPECIAL SERVICES CENTER
UAL DOMESTIC TERMINAL
SFO CALIFORNIA

The SFO Airport Commission
The SFO Airport Director
SFO International Terminal
San Francisco, CA

Subject: Living Wage Package

February 6, 2000

Dear Sirs,

We, the Argenbright Security wheelchair agents have been notified that in your last meeting you chose not to include us in the SFO Living Wage Package because we are tipped employees, yet minimum wage paid. We feel that your decision somehow lacks understanding in regards to the jobs, duties and responsibilities that we are expected to render.

First of all our interaction with the airfields operation is of safety, courtesy and good working ethics, besides we must obtain security clearances of access to all areas of the aircraft such as:

1) Assist the handicapped passengers to and from the aircraft and see that they are safely served.
2) Escort the UMS (Unaccompanied Minors) whose parents have paid United Airlines a fee for safe destinations.
3) The TWOV'S (Traveler Without Visa) must be escorted and supervised from the arrival to their departure to avoid illegal migratory escapes, we the wheelchair agents must work in that capacity.
4) In Gates 78 and 79, we must be at the tarmac upon the aircraft's arrivals and departures as we relocate the canopies for the passengers to deplane and to board.
5) All of us wheelchair agents also are utilized as exit guards at the different locations of the North Terminal.
6) Assist the vision impaired the non-English speaking travelers that need directions to the departure and arrival.
7) We also serve the passengers that use the United Express at Gate 87A who are bussed to the South Terminal.
8) Deliver newspapers and surveys to the united flights.
9) Bring down handicapped passengers' electric-wheelchairs from the jetway to the ramp before flight's departure.
10) We do extra errands like food purchase and restroom runs for UM's and TWOV's.

11) Assist sick passengers on flight to the Medical Clinic for treatment, thus exposing us to virus, bacteria, and other infectious diseases.
12) Provide security to passengers whose flights are cancelled who are housed to the hotels.

All these duties are non-tipped and covered only by our minimum wage salaries. So, we still wonder why we are not considered at all.

Now that we have clarified our varied duties and responsibilities, we believe that we should be included among SFO workers covered by the Living Wage Package in your scheduled meeting on February 22, 2000.

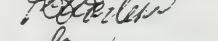
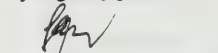
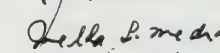
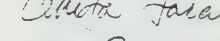
We deeply appreciate your immediate and favorable action.

Very Sincerely,

Argenbright Wheelchair Agents
Argenbright Dispatchers

Rosemary C. Hubbard

AFFIXED SIGNATURES

NAMES:	SIGNATURES:
1. RICHARD MONTESA	
2. Leticia Santo	
3. IMELDA L. MEDRANO	
4. NIETA MACANLALAY	
5. RODOLFO ALMINAR	
6. [illegible]	
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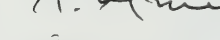
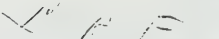
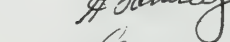
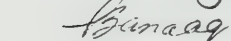
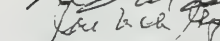
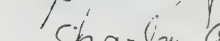
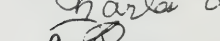
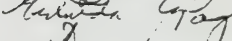
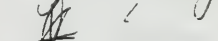
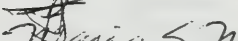
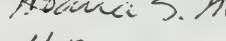
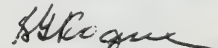
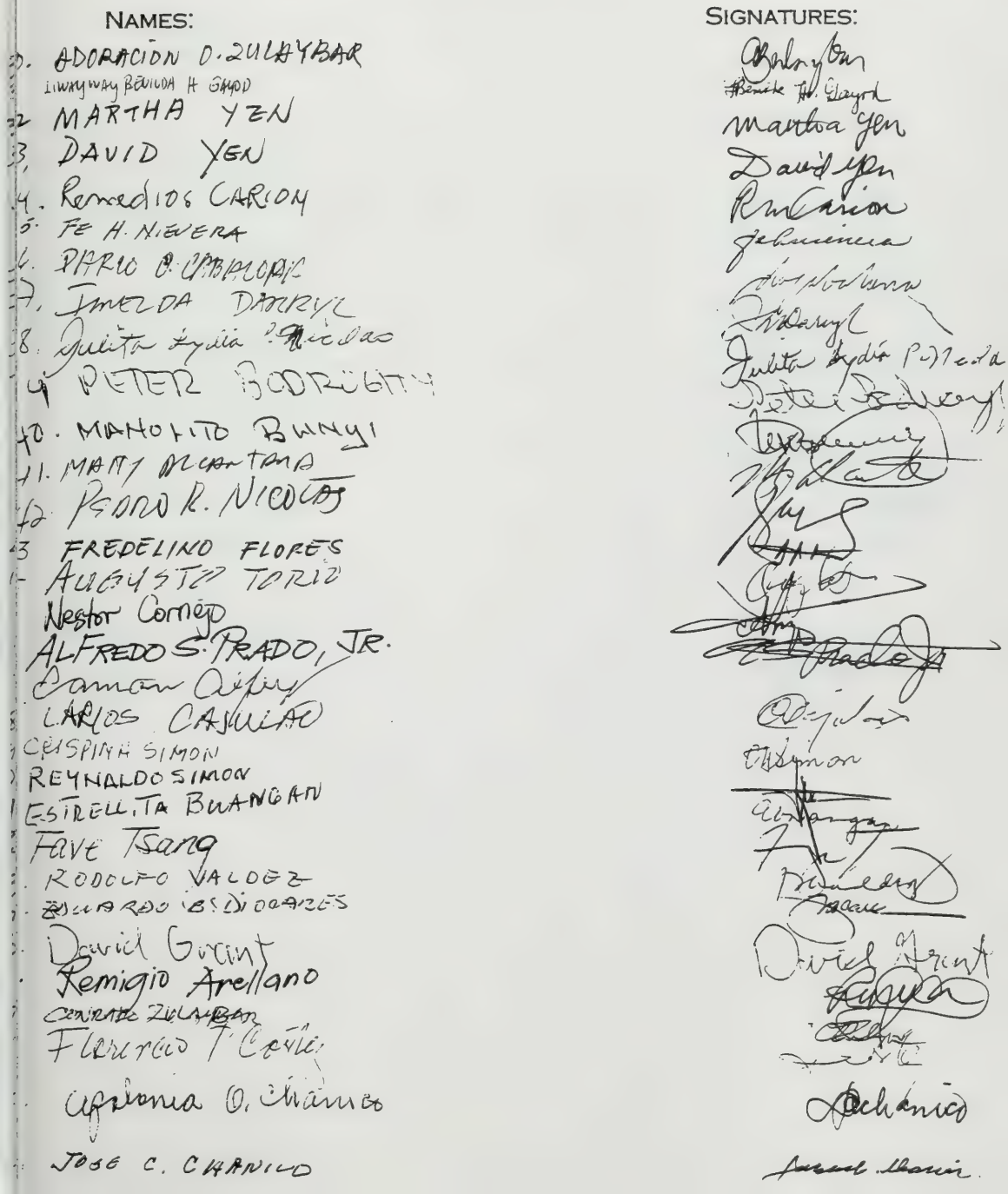
8. DALISAY MESIA	
9. ELIEZER BANAAG	
10. ANGELITA BANAAG	
11. RICARDO PRUDENTE	
12. PERLITA TORMIDO	
13. DOMINADOR BALANCIO	
14. JOSE M. DE GUZMAN	
15. Charles Alexander	
16. Lidia Sula	
17. ERLINDA G. PAGADUAN	
18. JULIA FIGUEROA	
19. Maria S. Mendez	
20. SONIA G. ROQUE	
21. [illegible] AGUSTIN	
22. Daphne C. Monegas	
23. REBECCA P. DELA CRUZ	
24. ROMEO P. TOGONON	
25. Rosmalo S. Roval	
26. SOTERO VASQUEZ	
27. Jesus Salvador	
28. NARCISO S. SANTOS	

AFFIXED SIGNATURES

NAMES:

SIGNATURES:



AFFIXED SIGNATURES

	NAMES:	SIGNATURES:
31.	ANGELITA SERRANO	
32.	JULIA VILLANUEVA	
33.	MILA E SERRANO	
34.	NORIEL C. BAMBILLA	
35.	ROSARIO MANGAWANG	
36	LOU SUN CHING	
37.	FELICISIMO Q. AZURIN	
38.	EDGARDO MALIN	
39.	ELISEO CAJAYON	
40 -	SARAH FELICIANO	
41	Heinrich Santos	
42	PHYLLIS MULLEN	
43	[illegible]	
44	[illegible]	
45.	[illegible]	
46 -	RUPERT LAGLEVA	

To Mayor Willie Brown, Airport Director John Martin and members of the Airport Commission

We the undersigned work at San Francisco Airport. We are dismayed and angered by the exclusion of tipped employees from the Quality Standards Program that sets a minimum compensation of $9 an hour plus benefits starting April 1. Initially tipped employees were included in the program as passed by the Airport Commission on December 9, and then a revision in early January excluded employees who receive gratuities, such as sky caps and wheel chair assistants.

Sky caps and wheel chair assistants are part of the frontline defense against threats to the safety of the flying public. Sky caps and wheel chair assistants are struggling to make ends meet in one of the highest cost of living areas in the world. The purpose of the Quality Standards Program is to reduce the job turnover rates and low morale resulting from low wages in jobs that are vital to public safety. We urge you to rectify this injustice and again include tipped employees in the Quality Standards Program.

Name	Position	Work Area
MESFIN TEKLE	SKY CAP	NORTH WEST CURB SIDE
Signature		
PRODEL O. PALAWIS	SKY CAP (HP)	AMERICA WEST
Signature		
ANTONIO BOTONES	T.W.A. SKY CAP	T.W.A.
Signature		
Earnest Rhea	Bag Runner TWA	T.W.A / Delta
Signature		
[illegible]	TWA / ATA	
Signature		

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Romeo Fernando	SKY-CAP
Name	Position
Signature	NORTH TERMINAL (I&CARD)
	Work Area
Phung Sutter	SMARTE CARTE CUSTOMER SERVICE ASSOCIATE
Name	Position
HA SU PHUNG	SFIA
Signature	Work Area
HENRY ROSS	SMART CART
Name	Position
	SF
Signature	Work Area
KEVIN SZTOK WAN	SMART CART
Name	Position
	SF
Signature	Work Area
EDMON L. BAUTISTA	SKYCAP
Name	Position
Edmon Bautista	S.F. O'AA"
Signature	Work Area

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Name	Position
Signature	Work Area
Sione Nounga	SKYCAP
	INT'L
VALENTE R. TAYLO SR.	SKYCAP
	INT'L
CLARENCE DELAPAZ	SKYCAP
	INTL
	INTL SKYCAP
EDGARDO CRUTY	SFO INT.
JAVIER ORELLANA	INT'L SKYCAP
	Int'L Skycap

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Name	Position
FERDIE MANGACAT	SKY CAP
Signature	Work Area
Ferdie Mangacat	CONTINENTAL AIRLINES
E. GLORIANA	SKY CAP
Signature	Work Area
E. Gloriana	CONTINENTAL
RAUL REVILLEZA	SKY CAP
Signature	Work Area
R. Revilleza	ALASKA
Name	Position
Edward H. Sheffield	SKY CAP Delta
Signature	Work Area
Edward H. Sheffield	Delta
NICETO I. BONIVIL	S/Y CSR
Signature	Work Area
[illegible]	ALASKA

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Sky caps and wheel chair assistants are part of the frontline defense against threats to the safety of the flying public. Sky caps and wheel chair assistants are struggling to make ends meet in one of the highest cost of living areas in the world. The purpose of the Quality Standards Program is to reduce the job turnover rates and low morale resulting from low wages in jobs that are vital to public safety. We urge you to rectify this injustice and again include tipped employees in the Quality Standards Program.

Name	Position
Romulo Gacayan	Sky Cap Int'l
Signature	Work Area
	International
Darryl Armstrong	Skycap - United Airlines
Signature	Work Area
	North Terminal
Waynette Funderburk	Freedom of Speech Bthe Wte
Signature	Work Area
Waynette Funderburk	North Termina
Robert Abraham	Peopie Handler
Signature	Work Area
Robert Abraham	North Term.
Kwamé Webster	Food Runner - Host Inc.
Signature	Work Area
	North Terminal

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Name	Position
MARWYN BUNYI	SKY CAP
Signature	Work Area
MBunyi	INTL
JESSIE M. CAYABYAB	SKY CAP
Jessie M. Cayabyab	INT'L
Patti Sloane	Cust. Ser
Patti Sloane	Signature Air
BEN J. UNUTOA	SKYCAP AA
	SFO North Terminal
Rose Marie Mendoza	Ticketing Agent
Rose Marie Mendoza	SFO

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Name	Position
FERDINAND R.M. CRUZ	SKYCAP (PSA'S)
Signature	Work Area
	North & South TERMINAL
ROBERT GAITAN	SKYCAP
	NORTH TERMINAL (AA)
GILBERT GUARDADO	SKYCAP (I.T.S.)
	SOUTH TERMINAL
MICHAEL PAVAO	SKYCAP (United)
	United
JOSEN TRIAS	SKYCAP
	AA SFO.

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Name	Position
ARNOLD ACOSTA	SKYCAP
Signature	Work Area
A. Acosta	NORTHWEST CURBSIDE
JONATHAN MCPECK	SKYCAP DELTA AL
Signature	Work Area
[illegible]	SKYCAP INT
Name	Position
[illegible]	SKY-CAP
Signature	Work Area
[illegible]	SKY-CAP
ROBERT NAVARRO	SKY-CAP-
Signature	Work Area
[illegible]	INT'L
ABRAHAM USI	SKY CAP
Signature	Work Area
[illegible]	INT'L

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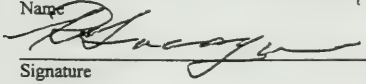
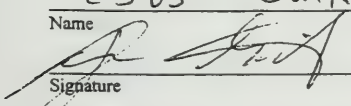
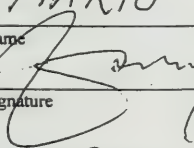
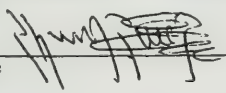
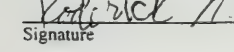
ROMULO T. GACAYAN Name	SKYCAP INTL. Position
 Signature	INTL. Work Area
JESUS GUINTU Name	SKYCAP-A-INT Position
 Signature	Work Area
MARIO UMIPIG Name	SFO INTL Position
 Signature	SKYCAP "B" Work Area
EDGARD ZAMORA Name	SFO. INT. Position
 Signature	SKYCAP "B" Work Area
ROD N. REGADO Name	SFO. INT. Position
 Signature	SKYCAP "B" Work Area

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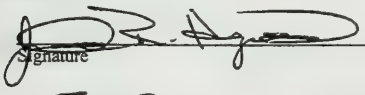
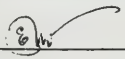
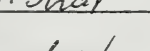
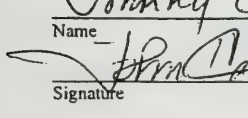
JAMES R. HAYES Name	SKYCAP Position
 Signature	S UA Work Area
Tom Rice Name	CAR Rental Position
Tom Rice Signature	SF Work Area
IRUNDA YAVENCK Name	PRE-BOARD SCREENER Position
 Signature	"A.A" Work Area
Nisha Ali Name	Cashier Position
 Signature	Terrace Room Work Area
Johnny Camargo Name	Bagrunner Position
 Signature	A-A curbside N/T Work Area

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MARIO B. MARTINEZ	SKYCAP INT'L
Name	Position
Signature	SFO
	Work Area
AFRICANO R. DULA	BAG-RUNNER
Name	Position
Signature	SFO-INT'L.
	Work Area
E.B. Lara EMMANUEL LARA	BAG RUNNER - SFO
Name	Position
E.B. Lara	SFO
Signature	Work Area
JOSE MONGA	BAG-RUNNER SFO-AIRPORT
Name	Position
Signature	SFO INT'L.
	Work Area
ARMANDO BONIFACIO	SKY CAP
Name	Position
Signature	SFO INT'L.
	Work Area

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Name	Position
Signature	Work Area
Ram Rokesh	SKYCAP
Ram	AMERICA WEST
Federal Ingcat	CONTINETAL AIR
FERDIE MANGACAT	SKY CAP
Terrence Taylor	Baggage Handler
Terrence Taylor	Continental
E. GOLIANA	SKY CAP
Eg Goliana	Continental
MARUS William	Bag Runner
Marus Will	Delta

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TOM MARTIN	SKYCAP SUPV.
Name	Position
Thomas R. Martin	SFO Curbside
Signature	Work Area
Jaime Maccato	SKYCAP
Name	Position
	AA CURBSIDE
Signature	Work Area
VEERAVAT KALUMPANANTANA	SFO CURBSIDE
Name	Position
	SKY CAP.
Signature	Work Area
JULIAN BASA	BAG CANER
Name	Position
	SFO curbside
Signature	Work Area
BENJAMIN VAN	BAG RUNNER
Name	Position
	SFO CURBSIDE
Signature	Work Area

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Name	Position
KYIN THAN	Full Time
Signature	Work Area
	Pacific Catch + Cheesy
ALEX WEB	Worker
Signature	Work Area
	Sun Shade Operde
Mike STRess	Bag Runner
Signature	Work Area
	ALASKA
FRANCISCO ARBUALO	BAG RUNNER
ALFREDO C.	Position
Signature	Work Area
	AA
ALFREDO C. [illegible]	BAG RUNNER
Signature	Work Area
	A A

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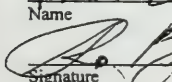
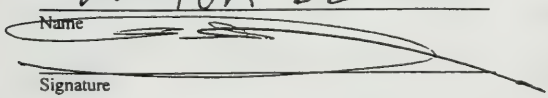
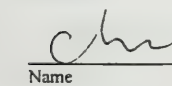
RODULFO CABRERA Name	BAG RUNNER Position
 Signature	SFO UA CURB Work Area
JAS NARAYAN Name	BAG HANDLER Position
 Signature	SFO AA COUNTER Work Area
RAFAEL BACA JR. Name	BAG RUNNER Position
 Signature	SFO AA CURB Work Area
VICTOR DE LEON Name	CTX operator Position
 Signature	AA Work Area
 Name	Full Time Position
Cherry. S. H. Tang Signature	Pacific Catch and ca Work Area

ROMMEC PINEDA

BAG RUNNER
AA

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DANIEL TREDINC	SKYCAP
Name	Position
	INTERNATIONAL
Signature	Work Area
JAVIER ORELLANA	INTERNATIONAL (SKYCAP)
Name	Position
JESUS QUINTU	INTERNATIONAL (SKYCAP)
Signature	Work Area
Paul T. Cerini	SKYCAP
Name	Position
	International
Signature	Work Area
	Sky cap
Name	Position
EZRA MULUGETA	American
Signature	Work Area
OXRVITO ORTZ	SKYCAP
Name	Position
	AMERICAN
Signature	Work Area

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LOU SUN CHING	WHEELCHAIR AGENT
Name	Position
Signature	AIRPORT
	Work Area
ANITA LACANLALAY	WHEELCHAIR AGENT
Name	Position
Signature	AIRPORT
	Work Area
REBECCA P DELA CRUZ	WHEELCHAIR AGENT
Name	Position
Signature	AIRPORT
	Work Area
ROSARIO MANGAWANG	Wheelchair Agent
Name	Position
Signature	Airport
	Work Area
Rosemary C Hubbard	Wheelchair Agent
Name	Position
Rosemary C. Hubbard	SFO
Signature	Work Area

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Name	Position
Signature	Work Area
Name	Position
Signature	Work Area
Name	Position
Signature	Work Area
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Signature	Work Area

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Name	Position
REMEDIOS F. NODEGAS	Wheelchair Agent (Special Services)
Signature	Work Area
	UAL - Special Services SFO Domestic
NUMERIANO TALAN	WHEELCHAIR AGENT
Signature	Work Area
	UAL SPECIAL SERVICES CENTER
Keonata S. Raval	Wheelchair Agent
Signature	Work Area
	UAL Special Services SFO Int. Arrivals
NORIEL C. BAMBILLA	WHEEL CHAIR AGENT
Signature	Work Area
	UAL - special
JAIME B. VICENTE	UAL WHEELCHAIR AGENT
Signature	Work Area
	UAL SPECIAL

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Julita Lydia P. Nicdao	Wheelchair Agent
Name	Position
Julita Lydia P. Nicdao	San Francisco Airport
Signature	Work Area
Agusto Torio	Wheelchair Agent
Name	Position
	SFO Airport
Signature	Work Area
Sotero Vasquez	Wheelchair Agent
Name	Position
	SFO Airport
Signature	Work Area
[illegible]	wheelchair
Name	Position
Heinrich Santos	SFO Airport
Signature	Work Area
ZEYAD J ELGELDA	W/CHAIR AGENT
Name	Position
	S.F.O UAL
Signature	Work Area

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Name	Position
CARMELITA TALAY	WHEELCHAIR AGENT
Signature	Work Area
CTalay	UAL SPECIAL SERVICES CENTER
MAR AGUSTIN	WHEEL CHAIR AGENT
Signature	Work Area
	UAL Special service Cent
RUPERT LAGLEVA	WHEEL CHAIR PUSHER
Signature	Work Area
	UAL Special Service Center
JULIA VILLANUEVA	Wheel chair ramp part
Signature	Work Area
RICHARD MONTESA	WHEELCHAIR - SFO
Signature	Work Area

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PATRICK BUANEAN	BAGGAGE HANDLER
Name	Position
Signature	CURBSIDE
	Work Area
ARMANDO L. JEMERIN	BAGGAGE HANDLER
Name	Position
Signature	CURBSIDE
	Work Area
JESS MACATO	BAGGAGE HANDLER
Name	Position
Signature	CURBSIDE
	Work Area
Eugene Tomada	Baggage Handler
Name	Position
Signature	Curbside
	Work Area
JOSEPH S. del Rosario	BAGGAGE HANDLER
Name	Position
Signature	CURBSIDE
	Work Area

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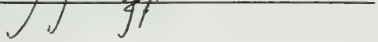
JOSE E. GUASQUE	Baggage Handler
Name	Position
	Bagwell2 - British A
Signature	Work Area
Cai Ping Jang	customer service
Name	Position
MARIBEL GUZMAN	A63
Signature	Work Area
VIOLETTA L. SANTOS	Customer service
Name	Position
Signature	T.N.A.
Work Area	
T. BURNIO B CARNAL	Custmer Service
Name	Position
Signature	T.N.A
Work Area	
SIXTO ESLABON, JR.	PBS.
Name	Position
Signature	I.T.S. TNA MAINT.
Work Area	

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RODOLFO VALDEZ	WHEEL CHAIR AGENT
Name	Position
Signature	UNITED AREA
	Work Area
JOSE C. CHANICO	WHEEL CHAIR AGENT
Name	Position
Signature	UNITED AREA
	Work Area
APOLONIA O. CHANICO	WHEELCHAIR AGENT
Name	Position
Signature	UNITED AREA
	Work Area
SONIA G. ROQUE	WHEECHAIR AGENT
Name	Position
Signature	UNITED AREA
	Work Area
ROSARIO B. EVA	WHEELCHAIR AGENT
Name	Position
Signature	UNITED AREA
	Work Area

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Name: Julia Fraiello	Position: Wheelchair
Signature:	Work Area: United Air Lines
Name: Charles Alexander	Position: UAL
Signature: Charles Alexander	Work Area: Customer Service
Name: Gina Marigale	Position: Dispatcher
Signature:	Work Area: Service Center
Name: Estrellita Buangan	Position: Wheel chair
Signature:	Work Area:
Name: Alberto Sigatar	Position: Baggage Handler
Signature:	Work Area: Baggage Claim

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M. Alcantara	WHEELCHAIR AGENT
Name	Position
M ALCANTARA	
Signature	Work Area
DAVID YEN	wheelchair Agent
Name	Position
David Yen	
Signature	Work Area
Yi-Ching Yang	wheelchair agent
Name	Position
Yi-Ching Yang	
Signature	Work Area
REYNALDO SIMON	WHEELCHAIR AGENT
Name	Position
Signature	Work Area
~~CRISP~~ CRISPINA SIMON	WHEELCHAIR AGENT
Name	Position
C Adamian	
Signature	Work Area

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Sky caps and wheel chair assistants are part of the frontline defense against threats to the safety of the flying public. Sky caps and wheel chair assistants are struggling to make ends meet in one of the highest cost of living areas in the world. The purpose of the Quality Standards Program is to reduce the job turnover rates and low morale resulting from low wages in jobs that are vital to public safety. We urge you to rectify this injustice and again include tipped employees in the Quality Standards Program.

Melchor Lanuza Manuel	W/Chair
Name	Position
Melchor Manuel	United Airlines
Signature	Work Area
Domingo Balancio	Wheelchair
Name	Position
D Balancio	United Air Line
Signature	Work Area
CARLOS A. ARNALDO	
Name	Position
Signature	Work Area
LIBRADO SORIA	
Name	Position
Signature	Work Area
DRUEN VICEDOM	w/c
Name	Position
Druen Vicedom	SFO - Airport
Signature	Work Area

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VERES. MALUA Name	BAG HANDLER Position
VERES. MALUA Signature	CURB SIDE Work Area
RUBERTO GARCIA Name	Bag Handler Position
R. Garcia Signature	Main Domestic Work Area
REYNALDO T. QUISAO Name	EAST DOOR EXIT GUARD. Position
 Signature	 Work Area
LOIDA LORENZANA Name	 Position
 Signature	 Work Area
JAMES ENCARNACION Name	BAG. Position
 Signature	 Work Area

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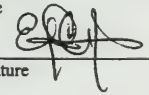
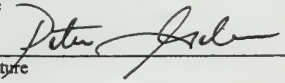
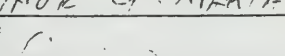
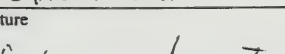
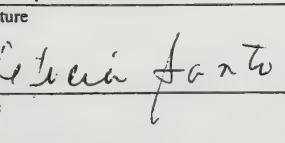
EMILIANO ORENCIA JR Name	BAGGAGE HANDLER Position
 Signature	BAGGAGE CLAIM Work Area
PETER G. GELERA Name	SKYCAP Position
 Signature	BAGGAGE CLAIM Work Area
LEONOR G. MARIANO Name	wheelchair agent Position
 Signature	UAL Work Area
CRISPINA F. SIMON Name	Wheelchair Agent Position
 Signature	UAL Work Area
 Name	wheel chair agent Position
Signature	Work Area

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ANTONIO BALTAZAR Name	N.C.S Position
 Signature	INTERNATIONAL Work Area
Rosa M. Sanchez Name	Waitress Position
 Signature	INTERNATIONAL Work Area
OSCAR HORTILLO Name	utility Position
Lucio S. Bracamontes Jr Signature	United Airlines Work Area
FERNANDO A. OROZCO Name	Sky CAP Position
 Signature	AA CURBSIDE STU AIRPORT Work Area
Jaime Macato Name	Skycap Position
 Signature	AA curbside S.F.I.A. Work Area

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MILAGROS T. SACDALAN Name	Exit Guard Position
M Sacdalan Signature	West Down Escalator Work Area
DIOSDADO RABANG Name	BAGGAGE Position
Diosdado Rabang Signature	BAGGAGE CLAIM AREA Work Area
ZENAIDA S. ALGADOR Name	Exit Guard Position
Algador Signature	N19 DOOR Work Area
Ariel Cigalco Name	Baggage Claim Area Position
Ariel Signature	Baggage Handler Position Work Area
Servillano F. Obach Name	Exit Guard Position
Servillano F. Obach Signature	Down Stairs Main Escalator Work Area

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FERNANDO R. BANDONG	ITS PBB/SSR
Name	Position
Signature	PIER D
	Work Area
Name	PIER D / ITS
	Position
ERICKSON ROQUE	PIER-D / PBS
Signature	Work Area
Name	SFO / ITS
	Position
Signature	
	Work Area
GLENN NAVARROZA	I.T.S PBS/SSR
Name	Position
~~Signature~~	SF.O / I.T.S
	Work Area
JAYANTILAL M. PATEL	I.T.S / PBS / SSR
Name	Position
Signature	S.F.O / I.T.S
	Work Area

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Belarmino Barrion	BAGGAGE HANDLER
Name	Position
Signature	BAGGAGE Claim
	Work Area
ROY L. EVA	BAGGAGE HANDLER
Name	Position
Signature	MOD 3
	Work Area
ALBERT S. CASTRO	BAG HANDLER
Name	Position
Signature	CURVE SIDE
	Work Area
MARLON O. MACALINAO	BAGGAGE HANDLER
Name	Position
Signature	
	Work Area
CARLITO SACDALAN	BAG. HANDLER
Name	Position
Signature	
	Work Area

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Name	Position
EDMUNDO S ABALOS	Pre-board Screener
Signature	Work Area
	Airport - TNA
Emelita S. Guinid	CSA
Signature	Work Area
	Airport - TNA
SAM YEW	CSA
Signature	Work Area
	TNA
Estrelita Abelgonde	C&A
Signature	Work Area
	TNA
JOEL A. BALDERAMA	Bagrunner
Signature	Work Area
	INTERNATIONAL

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Name	Position
Signature	Work Area
Name	Position
Signature	Work Area
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NOE VILLANUEVA	TICKET AGENT
Name	Position
Signature	AMERICAN AIR
	Work Area
Name	TICKETOR SINGAPORE AIR
RITA PIN	Position
Signature	NORTH terminal
	Work Area
MARIE SULLIVAN	CSA/ET
Name	Position
Signature	WORLDWIDE FLIGHT SVS.
	Work Area
Name	ticketer
Signature	Position
	SFO/AA
	Work Area
NICIA SUAREZ	CUSTOMER SVC AGT
Name	Position
Signature	AA AIRLINES/SFO
	Work Area

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Name: Edgardo [illegible]	Position: Sky cap
Signature: EDGARDO [illegible]	Work Area: INT.
Name: Dwayne Green	Position: SKYCAP
Signature: Dwayne Green	Work Area: DELTA
Name: ARNEL E. SAMAN	Position: $ NORTHWEST
Signature: Arnel C. Saman	Work Area: SKYCAP
Name: KLAUS I. CUNANAN	Position: B. RUNNER
Signature: Klaus I. Cunanan	Work Area: NORTH WEST
Name: Danny Ryan	Position: Alaska
Signature: [illegible]	Work Area:

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Name	Position
Signature	Work Area
S-FARS	SKY CAP
Name	Position
Signature	6A
Jarbun	Work Area
Name	BAG HANDLER
Signature	Position
Jarbun	AA
William Hernandez	Work Area
Name	BAGGAGE HANDLER
Signature	Position
	AA
EMMANUEL CASTILLO	Work Area
Name	BAGGAGE HANDLER
Signature	Position
	A.A
	Work Area

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Keith Robbins	SALES PERSON
Name	Position
Signature	Work Area
GLORIA WILSON	SALES PERSON.
Name	Position
Gloria Wilson	store AA
Signature	Work Area
JOHN DeLORETTA	Bag Runner
Name	Position
Signature	United
Work Area	
Rafael Mercedes	PSM SKYCAP
Name	Position
WILLIE R. JOHNSON	PSM SKYCAP
Signature	Work Area
Willie R. Johnson	United Airlines
Name	Position
Willie JOHNSON	Bag Runner
Signature	Work Area

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Name	Position
JOSELITO BUHAIN	BAG-RUNNER
Signature	Work Area
	AA
FRANKLIN MT GENERAO	BAG RUNNER
Signature	Work Area
	UAL
-RAY FLOMP	SECURITY
Name	Position
RAYMOND FLOMP	AA
Signature	Work Area
IVY CHEN	Security
Name	Position
Signature	U A L
	Work Area
	CASHIER
Name	Position
GLADYS ESTRELLA	MOST M.
Signature	Work Area

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JAI RAI	Baggage Handler
Name	Position
Jai Raj	AA - COUNTER SFO
Signature	Work Area
Karen Picadura	waitress
Name	Position
K	INTERNATIÓN TERM.
Signature	Work Area
RAMAN CHAND.	BAG. HENDLER.
Name	Position
Rand	AA - COUNTER.
Signature	Work Area
PREM KUMAR	BAG HENDLER
Name	Position
PREM KUMAR	AA COUNTER
Signature	Work Area
WAYNE KWAN	AA. counter SFO
Name	Position
	AA counter
Signature	Work Area

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WINIFRED B. RUIZ	SKYCAP
Name	Position
Signature	NORTH WEST.
	Work Area
[illegible]	SKY CAP
Name	Position
Signature	[illegible]
	Work Area
JEFFREY LI	BAGGAGE RUNNER
Name	Position
Signature	NORTH WEST
	Work Area
EDWARD A. PASCUAL	SKYCAP
Name	Position
Signature	AMERICA WEST
	Work Area
CYRUS S PAMASTIAN	SKYCAP
Name	Position
Signature	ALASKA AIRLINES
	Work Area

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Name	Position
Raquel R. Gran	
Signature	Work Area
Raquel R. Gran	
Name	Position
Godofredo Talavera	SKYCAP
Signature	Work Area
	SFO
Name	Position
ORLANDO SAGUN	CUSTOMER SERVICE
Signature	Work Area
RODOLFO LAUSIN	BAGGAGE HANDLER
Name	Position
Signature	Work Area
BENIGNA VILLAREAL	T.N.A. Customer Service
Name	Position
Ben Villareal	
Signature	Work Area

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Name	Position
Angelita S. Fisher	SPECIAL SERVICE
Signature	Work Area
	SF International Airport
CEDRIC HENSON	SSR-PBS
	W/C SSR
SAMBAT MARLON	SSR-PBS
	TNA W/C SSR
PACITO S. BERCOG	SSR — W/C
	SSR
FEDERICO UY	SSR
	SFIA

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Rolando Pascual	Customer Service / Baggage Handler
Name	Position
Signature	TNA / SFIA - San Francisco
	Work Area
Name	SKY CAP / SFO San Franci.
	Position
RAMON LALICAN	CURBSIDE
Signature	Work Area
SHIU RAM	CUSTOMER SERVICE AGEN
Name	Position
Signature	TNA / SFO
	Work Area
Simon D. RAM	Customer Services Agent
Name	Position
Signature	TNA / SFO.
	Work Area
ERNESTO MELARDIS O	Customer Service Agent
Name	Position
Signature	TNA - SFO
	Work Area

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ANTONIO MARTIN	PRE BOARD SCREENER
Name	Position
Signature	BAGWELL
	Work Area
EDUARDO B. BAURE	DOOR GUARD
Name	Position
Signature	INTERNATIONAL TERM.
	Work Area
EDGARDO U. PALMA	BAGWELL
Name	Position
Signature	
	Work Area
ROSA CORPUZ	WHEEL-CHAIR
Name	Position
Signature	INTERNATIONAL
	Work Area
RICARDO DE LEON	WHEEL
Name	Position
Signature	INTERNATIONAL
	Work Area

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Name	Position
FERNANDO AGUILAR	P.B.S. CUSTOMER SERVICE
Signature	Work Area
	INTL. AREA
VICTORIA S. AGUILAR	W/C — SSR
Signature	Work Area
	INTL. W/C — SSR
Name	Position
	W/C — SSR
Signature	Work Area
JOE BOENNY SHEN	W/C SSR
Name	Position
	W/C — SSR
Signature	Work Area
(TIEN LIM)	W/C — SSR
Name	Position
(SHUAN FU)	SSR — WC
Signature	Work Area
FRANCISCO CHAN Francisco Chan	SSR — W/C

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ALLAN P. AURE	PRE - BOARD SCRBBING
Name	Position
Signature	P1BR D.
	Work Area
CRISALDO ISON	Customer Service
Name	Position
Signature	TNA
	Work Area
Pedro Mee	BSC SSR
Name	Position
Signature	BGE
	Work Area
VIOLETTA I SANTOS	Customer Service
Name	Position
Signature	TNA
	Work Area
JOHNNY L. GIRUL	CUSTOMER SERVICE
Name	Position
Signature	TNA
	Work Area

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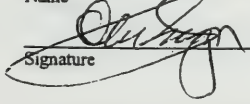
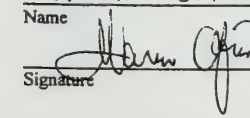
ORLANDO SAGUN Name	WC - SSR Position
 Signature	INTERNATIONAL - SFO AIRPORT Work Area
MARIA OFRIN Name	w/c Customer Service Agent Position
 Signature	SFO - International Work Area
CARMELITA ANCHETA Name	w/c Customer Service Agent Position
C Ancheta Signature	SFO - International Work Area
FELY BALBIN Name	w/c - Customer Service Agent Position
F. Balbin Signature	SFO - International Work Area
Sagun Name	W/C Customer Service Position
REGINA SAGUN Signature	SFO - International Work Area

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Antonio Pullan	SSR - SFIA
Name	Position
Signature	SFIA
	Work Area
Lorena Amaya	WCH
Name	Position
Lorena Amaya	SFIA
Signature	Work Area
John Jayos	B&H.
Name	Position
Signature	Work Area
GERALDINE C. FLORES	SSR
Name	Position
Signature	SFIA
	Work Area
FRANCES IGNACIO	WC
Name	Position
Signature	SFIA
	Work Area

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Name	Position
TIBURCIO B CABRAL	CUSTOMER SERVICE
Signature	Work Area
	TNA
Name	Position
	SSR / CUSTOMER SVC.
ANANIAS V. GUION	OUT / TNA
Signature	Work Area
ROWEL ROBLES	CUSTOMER SERVICE
Name	Position
	TNA
Signature	Work Area
RONALD BAUTISTA	CUSTOMER SERVICE
Name	Position
	TNA
Signature	Work Area
J.E. Kenneth Z. Lulfskick	SSR / CUSTOMER SVC
Name	Position
J.E Kenneth Z. Lulfskick	TNA
Signature	Work Area

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Name	Position
SUNG YAN CHEW	W.C.
Signature	Work Area
Sung Yan Chew	S.F.I.A.
VICTORIA S. AGUILAR	COORDINATOR
Signature	Work Area
V. Aguilar	S.F.O. PIER D INTERNATIONAL TERMINAL
NED LAGASEA	CUSTOMER SERVICE
Signature	Work Area
Ned F. Lagasea	SFO PIER D INTERNATIONAL TERMINAL
SYLVIA S. AGUILAR	CUSTOMER SERVICE
Signature	Work Area
S. Aguilar	SFO PIER D INTERNATIONAL TERMINA
RAMEL S. CENTINAJO	Customer service
Signature	Work Area
Ramel Centinajo	SFO PIER D International Terminal

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Jose Guasque	Baggage Handler
Name	Position
Signature	SSR - W/C
	Work Area
Mark Lopez	SSR - W/C
Name	Position
Signature	BAGGAGE HANDLER
	Work Area
KIM. HONG	WC
Name	Position
Signature	SFO
	Work Area
Julia A. Antonio	SFO W/C
Name	Position
ROMEL T. FLORES	SFO W/C
Signature	Work Area
MARIBETH T. PATIAG	SSR - W/C
Name	Position
Signature	SFO W/C
	Work Area

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Name	Position
CARMEN FORONDA	SSR - W/C
Signature	Work Area
CForonda	SSR - WC
EMMANUEL FORONDA	SSR / DOOR G.
EForonda	SSR - W/C
Name	Position
TaleWarry	SSR - W/C
Signature	Work Area
WENDY FONG Wendy Fong	SSR W/C
Name VICENTE V. DIMALANTA	DOOR GUARD SSR
Signature	Work Area
Monica Alfaro	W/C SSR
Name	Position
Monica Alfaro	SSR - W/C
Signature	Work Area

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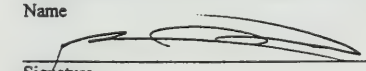
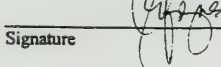
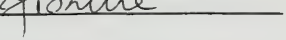
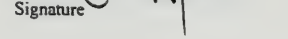
MANUEL I. SALES Name	CSR Position
 Signature	SFO International airport Work Area
HILARIO R. CALUPIG Name	SFO International airport Position
Signature	Work Area
Cherry F. Fojas Name	SUPERVISOR Position
 Signature	SFO INT'L AIRPORT Work Area
Estilita T. Bonne Name	Supervision Position
 Signature	SFO INT'L Airport Work Area
Arilo Coronado Name	Skycap Position
 Signature	SFO Int'l Terminal Work Area

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Name	Position
FRANCIS HERNANDO	customer service agent
Signature	Work Area
Francis S. Hernando	W/C SSR
ARLAN ROLAND A. ACUÑA	SSR / W/C
Signature	Work Area
	S.F.O.
IMELDA S. NORIEGA	DUTY MANAGER
Signature	Work Area
	SFO – W/C – SSR
	SSR – W/C
Signature	Work Area
HIRAMAL	
EDWIN RIVERA	SKYCAP
Signature	Work Area
	INTL CURBSIDE

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Name	Position
Cesar Valdivieso	Sky cap
Signature	Work Area
Cesar Valdivieso	American Airlines
Name	Position
KURT, DEANG	SKYCAP
Signature	Work Area
	AMERICAN AIRLINES
Name	Position
REYNALDO R. RABADON	
Signature	Work Area
Name	Position
	W/C SSR
Signature	Work Area
	W/C SSR
Name	Position
ARL GURION	W/C SSR
Signature	Work Area
ROMEO VIRAY	W/C SSR

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RAM NARAYAN	Bag RUNNER
Name	Position
Signature	AA CURB
	Work Area
Jeff LAROCCA	SKYCAP
Name	Position
Signature	AA CURB
	Work Area
ESTRELITA ABRIGONDE	CSA
Name	Position
Signature	TNA - International
	Work Area
Eileen TAN	Special Service Agent
Name	Position
Signature	TNA International
	Work Area
~~Myint Myint~~ MYINT MYITHAN	CSA
Name	Position
Myint Myint Than	TWA International
Signature	Work Area

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Name	Position
DAPHNE C. MONEGAS	Wheel Chair Dispatcher (wheel chair dispatchers do not get any Ti
Signature: Daphne C. Monegas	Work Area: UAL SFO. Service Center
Remigio F Arellano	Wheel Chair pusher
Signature:	Work Area: UAL SFO. Service Center
Babylee N. Reynolds	WHEELCHAIR AGENT
Signature:	Work Area: UAL SFO. SERVICE CENTER
Colosso Silcaya	
Signature:	Work Area:
Romeo P. Togunon	Service Center
Signature: Marcos Santos	Work Area: WHEEL CHAIR

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Name	Position
JONATHAN JUEQUE	SKYCAP
Signature	Work Area
	INTL CURBSIDE
ALFONSO ANCHETA	BAG RUNNER
Signature	Work Area
	INTL. CURBSIDE
[illegible]	[illegible]
Signature	Work Area
	[illegible]
DAVID CEPALDE	SKY-CAP
Signature	Work Area
	INT'L CURBSIDE
FRANCISCO BEECH	SKYCAP
Signature	Work Area
	INT'L. CURB SIDE

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RONNIE NORIEGA	SKYCAP (PORTER)
Name	Position
Signature	INT'L AIRPORT
	Work Area
REYNALDO PALATINO	SKYCAP
Name	Position
Signature	INTL. CURBSIDE
	Work Area
Godofredo Salavera	INTL (SKYCAP)
Name	Position
Signature	SKYCAP
	Work Area
R. Herrera	SKYCAP
Name	Position
RUBEN HERRERA	INTL CURBSIDE
Signature	Work Area
ROMEO FERNANDO	SKy Cap
Name	Position
Signature	INTL CURBSIDE
	Work Area

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Name	Position
ALFREDO CORONADO	SKY CAP
Signature	**Work Area**
A. Coronado	INT'L CURB SIDE
RICHARD WELKER	SKY CAP
R Welker	INT'L CURBSIDE
LARRY BONDIC	SKYCAP
	INTL CURBSIDE
GERRY NORIEGA	SKYCAP
Gerry Noriega	INTL CURBSIDE

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Name	Position
JOSELITO E. DELA CRUZ	BAG RUNNER
Signature	Work Area
JedelaCruz	U.A
Name	Position
LARRY HOLT	SKYCAP
Signature	Work Area
	UAL
Name	Position
DEREK D. EVANS	SKYCAP
Signature	Work Area
	UA
Name	Position
RONALD AMADOR	Bag Runner
Signature	Work Area
	UA
Name	Position
Tony Bruno	Def
Signature	Work Area

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Marcus Jones Name	Baggage Handler Position
Marcus Jones Signature	UA Work Area
Lucio S. Bracero, Jr. Name	Exit Guard Position
 Signature	SFIA Work Area
MAT Wilson Name	Guard Position
Mat Wilson Signature	UA Work Area
EMMANUEL FORONDA (ITS) Name	GUARD Position
 Signature	UA Work Area
MARJORIE PENALOSA Name	GUARD Position
 Signature	SFIA. Work Area

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Name	Position
Teresa Ivana Soriano	Freedom of Speech.
Signature	Work Area
TERESA IVANA SORIANO	U.A.
Name	Position
TERRY Moore	Bag Runner
Signature	Work Area
Terry Moore	
Name	Position
ABRAHAM CRUZ	BAG RUNNER
Signature	Work Area
	INT
Name	Position
LAWRENCE, BONDOC	SKY CAP
Signature	Work Area
	ITS
Name	Position
JOSE T. BOQUIREN	BAG RUNNER
Signature	Work Area
	I.T.S.

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EDUARDO MEDINA	SKY CAP
Name	Position
Signature	ALL
	Work Area
DAVID LAM	FOOD SERVER
Name	Position
Signature	SOUTH T.
	Work Area
A. HERRERA	SOUTH
Name	Position
ANSELMO HERRERA	SKY CAP
Signature	Work Area
Robert Russell	PSAS
Name	Position
Robert Russell	SKY CAP
Signature	Work Area
THEODORE MADISON	BAG RUN
Name	Position
Theodore Madison	PSAS
Signature	Work Area

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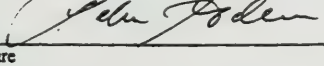
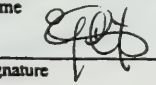
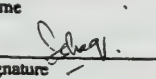
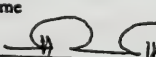
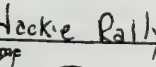
PETER G. GELERA Name	SKYCAP Position
 Signature	UA Work Area
EMILIANO CRESCIA JR Name	UA Position
 Signature	BAGGAGE HANDLER Work Area
M. KHAN Name	BAGS HANDLER, U.A.L Position
 Signature	Work Area
ROLANDO R. PENDON Name	SECURITY Position
 Signature	AA Work Area
Jackie Rally Name	Security Position
 Signature	AA Work Area

To Mayor Willie Brown, Airport Director John Martin and members of the Airport Commission

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Sky caps and wheel chair assistants are part of the frontline defense against threats to the safety of the flying public. Sky caps and wheel chair assistants are struggling to make ends meet in one of the highest cost of living areas in the world. The purpose of the Quality Standards Program is to reduce the job turnover rates and low morale resulting from low wages in jobs that are vital to public safety. We urge you to rectify this injustice and again include tipped employees in the Quality Standards Program.

Name	Position
ANTONIO VILLANUEVA	BAGGAGE HANDLER
Signature	Work Area
	CENTER ISLAND (SFIA)
MARTIN KEARNEY	CSA
Martin Kearney	SFO AT AA
[illegible]	CSA
	SFO AA
JESSIE FERRER	SFO UA
	UA
ALBERTO SUGATAN	UA
A. Sugatan	Baggage Handler

Name / Signature / Position / Work Area

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DICKSON K LAU	SKYCAP
Name	Position
Dickson K Lau	UNITED AIRLINES
Signature	Work Area
NESTOR WILLIAMS	SKYCAP
Name	Position
Nestor Williams	U A L
Signature	Work Area
Eddie Campbell	SKY CAP . U.A.C.
Name	Position
Eddie Campbell	SKYCAP UAL
Signature	Work Area
Howard Brown	Skycap UAL
Name	Position
Signature	Work Area
Danny Chan	Skycap
Name	Position
Danny Chan	UAL
Signature	Work Area

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Name	Position
MONTE J. MANEA	SKYCAP
Signature	Work Area
Monte J. Manea	U A L
Name	Position
ROBERT STILL	SKY CAP
Signature	Work Area
Robert Still	UNITED AIR LINES
Name	Position
Ronald C Scott	SKY CAP
Signature	Work Area
Ronald Scott	UNITED AIR LINES
Name	Position
Clarence O. Buckner	SKY CAP
Signature	Work Area
Clarence O Buckner	United AIR LINES
Name	Position
James R. Swain	Sky Cap
Signature	Work Area
James R. Swain	United Air Lines

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Name	Position
Barbara Brown	PBS Security Officer
Signature	Work Area
BARBARA BROWN	(TNA) SFIA
Name	Position
MAGDALENO T. GAMAY	SECURITY ~~OFFICER~~
Signature	Work Area
	SFIA
Name	Position
GERALDINE C. FLORES	C.S.A.
Signature	Work Area
	SFIA
Name	Position
Phyllis Muller	WHEEL CHAIR AGENT
Signature	Work Area
Phyllis Muller	SFIA
Name	Position
Signature	Work Area

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JIMEZDA DARRYL	ALL WHEELCHAIR AGENTS
Name	Position
Signature	Work Area
FE. H. NIEVERA	
Name	Position
Signature	Work Area
JULITA LYDIA NICDAO	
Name	Position
Signature	Work Area
RICHARD MONTESA	
Name	Position
Signature	Work Area
ADORACION O. ZULAYBAR	
Name	Position
Signature	Work Area

F
45
2
7/00

SAN FRANCISCO AIRPORT COMMISSION

MINUTES

March 7, 2000

9:00 A.M.

ROOM 400 - CITY HALL
400 VAN NESS AVENUE
CITY AND COUNTY OF SAN FRANCISCO

WILLIE L. BROWN, JR.,MAYOR

COMMISSIONERS

HENRY E. BERMAN
President
LARRY MAZZOLA
Vice President
MICHAEL S. STRUNSKY
LINDA S. CRAYTON
CARYL ITO

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PUBLIC LIBRARY

JOHN L. MARTIN
Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

CALENDAR SECTION	AGENDA ITEM	TITLE	RESOLUTION NUMBER	PAGE
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B.		ROLL CALL:		3
C.		ADOPTION OF MINUTES:		
		Special meeting of February 22, 2000	00-0083	3
D.		SPECIAL ITEM:		
	1.	Retirement Resolution - Nestor Lim	00-0084	3
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G.		ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:		
	3.	Sale of Airport Revenue Bonds, Issue 24 and 25 Amounting to $257.5 Million	00-0086	5
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	6.	Bid Call - Contract 3577A - Industrial Waste System SCADA Installation	00-0089	6
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AIRPORT COMMISSION MEETING MINUTES

March 7, 2000

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present: Hon. Henry E. Berman, President
Hon. Larry Mazzola, Vice President
Hon. Michael S. Strunsky
Hon. Linda S. Crayton
Hon. Caryl Ito

* * *

C. ADOPTION OF MINUTES:

The minutes of the special meeting of February 22, 2000 were adopted unanimously.

No. 00-0083

* * *

Item No. 1 was moved by Commissioner Mazzola and seconded by Commissioner Strunsky. The vote to approve was unanimous.

D. SPECIAL ITEM

1. Retirement Resolution for Mr. Nestor A. Lim

No. 00-0084

Mr. John Martin said that Mr. Lim has been a City employee for 24 years and has been employed at the Airport as a training officer since 1993. Mr. Lim was well liked and he will be missed.

* * *

E. ITEMS INITIATED BY COMMISSIONERS:

There were no items initiated by Commissioners.

* * *

F. ITEMS RELATING TO MASTER PLAN PROJECTS:

2. Modification No. 1 to Contract No. 5620A - Communications Center Expansion Lawrence Construction Co./West Bay Builders, Inc., A Joint Venture - $439,306

No. 00-0085 — Resolution approving Modification No. 1 to Contract 5620A, Communications Center Expansion, with Lawrence Construction Co./West Bay Builders, Inc., A Joint Venture, in the amount of $439,306 for work related to change impact mitigation and unanticipated conditions. Funding sources are Budgeted Contingency and Program Reserve.

Mr. Tom Kardos, Deputy Director, Bureau of Design and Construction explained that this contract covers the construction associated with the expansion/ reconstruction of the existing communication center in accordance with the requirements of the Master Plan. During Phase 2 of the contract the new Emergency Operations Center (EOC) will be built out. This work is dependent upon moving the existing Police Station to the new Substation.

The proposed modification compensates the contractor for some equipment delivery delays provided under separate contract, delaying the start-up of the EOC and some remedial work associated with existing building utilities.

The changes have been reviewed by the master Plan Advisory Board and the costs have been included in our previous forecast presented in the last quarterly report.

The base contract's MBE/WBE participation was established in 19% / 6% respectively. The current performance is 14% / 17% respectively. These figures do not include an MBE task that will come up in second phase of the contract, which adds another 6% of the MBE participation. The goals will be exceeded at the end of Phase 2 at the level of 20% MBE / 17% WBE participation. The base contract's participation goals remain unchanged for the modified contract.

Commissioner Strunsky asked how Phase 1 of the contract went.

Mr. Kardos responded that it went well. We were on time and within budget.

Commissioner Strunsky assumed that this will be the last change order the Commission will see on Phase 1.

Mr. Kardos responded that might come up at the final close out.

* * *

G. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

Item Nos 3 and 4 were adopted unanimously.

Item No. 3 was moved by

3. Sale of Airport Revenue Bonds, Issue 24 and Issue 25 Amounting to $257.5 million

No. 00-0086	Resolution authorizing the sale of not-to-exceed $257.5 million principal amount in Airport Revenue Bonds to finance a portion of the Near-Term Master Plan and certain infrastructure Projects, and the delegation of authority to the Airport Director to implement the bond sale within certain parameters established by the Commission.

Mr. Marcus Perro, Deputy Director, Finance explained that by prior resolution the Commission authorized the sale of $2,850,000 to finance the Master Plan. To date we have sold about $2.5 billion. This item requests authorization to sell $117.5 million in Master Plan bonds to finance the new International Terminal, Boarding Area B, Special Security and Systems projects. This would bring financing for the Master Plan close to $2.6 billion. There will be another financing in the summer that would bring the total amount financed for the Master Plan to $2.805 billion, or $45 million less than the Commission authorized.

This resolution also requests authorization to sell bonds for the Capital Improvement Program. Approximately $132.5 million would be sold to finance the North Terminal renovation projects related to the Master Plan such as the North Terminal garage and concession improvements.

The bond sale is scheduled for March 23. The true interest cost is forecasted to be about 6%. The results of the bond sale will be reported to the Commission.

Item No. 4 was moved by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

4. Concession Bond & Loan Assistance Program for Disadvantaged Business Enterprises - Increase the Loan Guarantee Maximum with Wells Fargo Bank

No. 00-0087	Resolution approving an increase in the Loan Guarantee Maximum from $1,500,000 to $3 million to ensure that DBEs have adequate financing to complete the design and construction work for their facilities in the New International Terminal Complex.

Mr. Bob Rhoades, Deputy Director, Business explained that under the Airport's Concession Bond and Loan Assistance Program for disadvantaged business enterprises, the Airport can act as guarantor for construction loans up to $1.5 million or 50% of the construction cost, or $500,000 of the performance bond or 40% of the total bond amount.

When this action was taken late last year staff did not contemplate that the cost of construction in the new building would be substantially greater than it was in the current building.

Staff had been working with the DBEs, particularly the food and beverage operators, to secure financing. The Small Business Administration and the Office of Economic Development were two of the avenues considered. Unfortunately, both organizations require that liens be placed on the property in order to secure a loan. The Airport does not allow liens to be placed on its property.

Negotiations were undertaken with both organizations, but to no avail.

Several of our new food and beverage operators applied unsuccessfully for SBA loans. Staff has been working to establish a new threshold by which the Airport would guarantee loans in order for these new operators to secure bank financing to develop their facilities.

This resolution raises the threshold to $3 million to be guaranteed against construction loans. Hopefully this will resolve the financing issues for DBE operators.

Commissioner Strunsky noted that concessions in the new International Terminal will have to weather a period of time as the terminal opens. Business will be slow until flights increase. He hoped that along with the loan guarantee we will help our tenants to make sure they have the resources to carry on during the slow period. Their financial plan should take into account a fairly long period of growth rather than instant profit. He hoped that we are looking at their business plans and projections.

Mr. Rhoades responded that we are providing a great deal of assistance in the design/construction phase, and staff is working with PGP to put together a marketing program.

The revenue projections, based on the level of enplanements and the new services we will be adding this summer, look very good.

We will help them every step of the way.

* * *

H. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

Item Nos. 5 through 7were moved by Commissioner Strunsky and seconded by

Commissioner Mazzola. The vote to approve was unanimous.

5. Modification No. 1 to Contract No. 5832.1 - Emergency Response Facility #4 Studios Architecture/Joseph Chow and Associates - $32,684

No. 00-0088 — Resolution authorizing Modification No. 1 of Professional Services Contract 5832.1 with Studios Architecture/Joseph Chow and Associates in the amount of $32,684. Funding source is Master Plan Program Reserve.

Mr. Dennis Krueger, San Francisco Fire Fighters Local 798 said that as a member of the original Airport scuba team and a member of the Fire Department at the Airport for 24 years, he is glad to see this facility going up.

Watching other facilities go up over the year he has found that once they are completed they are either expanded or changed in some way. He would like to see this facility given more room, preferably a staging area with a bathroom and shower.

This facility is badly needed. He hoped the Commission will consider making it a little larger to accommodate future use.

Mr. Martin said that the Project Manager will follow up with the Fire Department. He values the knowledge and experience of the Airport Firefighters and would certainly want to use their expertise.

6. Bid Call - Contract No. 3577A - Industrial Waste System SCADA Installation

No. 00-0089 — Resolution approving the scope, budget, and schedule for Contract No. 3577A, Industrial Waste System SCADA Installation, and to authorize the Director to call for bids when ready.

7. Award of Contract No. 5606B - Police Substation - Lawrence Construction Co/West Bay Builders, Inc., A Joint Venture - $3,215,000

No. 00-0090 — Resolution awarding Contract No. 5606B, Police Substation, to Lawrence Co./West Bay Builders, Inc., A Joint Venture, in the amount of $3,215,000 contingent upon a favorable opinion from the HRC and Airport concurrence regarding Lawrence/West Bay's compliance with MBE/WBE subcontractor participation requirements. In the event that Lawrence/West Bay is determined to be non-responsive, the Director is authorized to reject all bids, readvertise and re-bid the contract

and award to the responsible bidder submitting the lowest responsive bid.

The purpose of this contract is to relocate the Police Substation from its current location on the upper of the International Terminal to the lower level of the South Terminal.

This work is funded from the Airport's Capital Improvement Program funds with no impact on the Master Plan Baseline Budget.

Mr. Kardos explained that this contract covers the construction of a new Police Substation at the lower level of the South Terminal.

The Commission authorized bid calls in August 1999. Five bids were received on December 21, 1999, with Lawrence Construction/West Bay Builders submitting the low bid at $3.2 million to the high bid of Lem Construction at $3.5 million.

The proposed WBE participation is 1.4%, with no MBE participation. The HRC evaluated the good faith effort and as of last evening they found that good faith effort inadequate. HRC recommends the rejection of all bids and a re-bid of the contract.

The proposed amended resolution rejects all bids and authorizes a re-bid.

The Police Substation is on critical path for the opening of the new International Terminal. The substation accommodates all of the new Police hires, providing the facilities for increased personnel. It is absolutely essential that we accelerate the process in order to maintain the schedule for the opening of the International facilities.

Mr. Paul Thompson, attorney for Lawrence/West Bay Construction said that he was just informed that the HRC has determined the Lawrence/West Bay bid to be non-responsive in satisfying the good faith efforts.

They, too, were disappointed in their goals. They have performed two projects at the Airport and both exceeded the M/WBE goals.

Lawrence/West Bay performed the same good faith effort outreach on this bid as they did on their previous projects. However, there is very little subcontractor interest from M/WBEs and non-M/WBEs in this economy.

They went through the State-mandated seven steps to satisfy the good faith effort and they believe they are in compliance.

They have a binder full of good faith effort information, which includes attending the pre-bid meeting, running advertisements in the Daily Pacific Builder, the Small Business Exchange and the San Francisco Bids and Contracts. They also sent

out approximately 140 bid invitations and made follow up phone calls to interested subcontractors. They designated portions of work for minority and women owned businesses and on bid day and they negotiated good faith with M/WBEs.

They believe they have fulfilled the good faith efforts steps.

If Lawrence/West Bay is awarded the contract, they are committed to earmarking all additional work to M/WBE subs to exceed the M/WBE goals.

He noted that one problem with the HRC good faith efforts is that HRC Form 2B requires the contractor on bid day to write down the negotiations that took place with the M/WBEs. To take those steps and write them down on the bid form, summarizing discussions with the M/WBEs is close to impossible. The bids come in at 30 seconds to the hour. They are trying to plug in the numbers to submit a competitive bid to the Airport. To have to summarize discussions in writing to submit with the bid is close to impossible.

He recommended submitting form 2B an hour after the bid so they can fully summarize the discussions with the available M/WBEs.

Commissioner Strunsky asked Mr. Thompson if he knew what part of their good faith efforts were deemed inadequate.

Mr. Thompson responded that they were only able to negotiate with one subcontractor, Kent Lim. They were unsuccessful. The other available subs were not included in the form because of timing.

They made follow up phone calls to interested minority subcontractors.

They believe the outreach performed for this bid was no different from the outreach performed on the two previous contracts.

Commissioner Crayton asked if Lawrence/West Bay spoke with the HRC regarding names of other subcontractors.

Mr. Thompson responded that they did. First they received an outdated CD. They then obtained the HRC website address where a list of available subcontractors was obtained.

Mr. Gary Wong, HRC Contract Compliance Officer explained that he was responsible for determining if the Lawrence/West Bay bid was responsive.

Three areas were reviewed in making that determination. The bid listed an MBE that was not certified. This point is covered in a two page outline discussed during the pre-bid conference. Bidders are encouraged to make sure that subs are confirmed at the time of bid.

The HRC requires bidders to document and follow-up with subs regarding their reasons for not bidding. Merely to follow up with a phone call without documenting

reasons is insufficient.

There are close to 20 construction trades on this contract. In reviewing the good faith efforts, 10 out of 15 subs were not contacted. The bidder must contact all subs within a trade. If they do not, they fail to meet good faith efforts.

The HRC is disappointed that only $40,000 out of a $3.2 million contract will be awarded to a WBE. The bidder could have documented sufficient good faith efforts,

HRC will assist in fast tracking this contract if the Airport decides to move forward.

Mr. Kevin Williams, HRC Cntract Compliance Officer said that he understood Mr. Thompson's comment regarding the submission of good faith effort. That's the reason for pre-bid conferences. Contractors try to submit their bids at the 11th hour.

Commissioner Mazzola noted Mr. Thompson's comments regarding the robust economy and the inability to obtain bids.

Mr. Williams responded that the fact that all of the firms were not contacted has nothing to do with the economy, rather it speaks to the outreach effort.

Commissioner Mazzola noted that Mr. Wong's first letter dated January 25, 2000 indicated that Lawrence's bid was compliant.

Mr. Wong explained that an error was made in reviewing the contract. They are dealing with that issue internally. It will not happen again. Before a letter goes out, an in-depth review will be performed.

Commissioner Mazzola asked how Mr. Wong realized it was an error.

Mr. Wong replied that they had been told by the main office that the firm was certified, but later found out that they were not. First they checked the HRC website for verification and found that the firm was not listed. They then double checked with the main office and were assured that the firm was certified.

Commissioner Crayton asked what percentage was reasonable.

Mr. Williams responded that the available statistics indicated that 9% MBE and 2% WBE participation was available. Based on that figure they analyzed the steps the contractor made. His experience has been that contractors have been very creative in terms of documenting the appearance of good faith effort. In this instance, they have no MBE participation, and less than 2% WBE participation.

One of the critical aspects of this program is that all eight steps run concurrently. In this instance, one of those steps was not followed ... at least eight of 15 contractors were not contacted.

Commissioner Crayton asked if Lawrence/West Bay was called back in for a conference to discuss this.

Mr. Wong responded that he did not.

Commissioner Crayton asked if they are called in when there appears to be a problem.

Mr. Williams responded that bidders are told at the pre-bid conference to contact the compliance officer for technical assistance if they are having a problem.

Commissioner Crayton asked if the good faith conference happened.

Mr. Wong responded that it did.

Mr. Williams added that the HRC recognizes the importance of this contract to the opening of the International Terminal and they will fast track the next step.

Commissioner Mazzola clarified that Item No. 2 on this calendar approved a modification to an existing contract with Lawrence/West Bay, so they understand the system and they have been deemed compliant in the past. Is form 2B an issue because it was filled out incorrectly?

Mr. Wong responded that the concerns Mr. Thompson expressed were not part of the reviewing process. They were given the benefit of the doubt. The issues he raised earlier were the problem, not the way Lawrence/West Bay filled out the forms.

The HRC recognizes that filling out 2B effects them in terms of meeting the goals. However, if two out of three bidders were able to comply, an exception should not be made for the third bidder. The playing field needs to be level.

Mr. Thompson said that this is the first he has heard about the failure to contact the adequate number of subcontractors. They were first told that good faith effort had been met. A week ago they received a phone call indicating that their good faith effort was deficient because of their failure to follow up.

A subsequent meeting with Mr. Wong demonstrated their follow up. They explained that there was only one rejected minority firm, Kent Lim, because they only earmarked the trades that were applicable to the project. They did not send invitations to bid to six to eight trades because those trades are not performed on this project. There is no sense in sending invitations to pile driving subs when there is no pile driving in the contract.

There was a lot of confusion with the listed subcontractor. Lawrence/West Bay was told that they were a minority sub.

Per the instructions provided at the pre-bid conference, a form must be sent to minority subs and included in the bid. That form is only to be filled out by minority

and women subs. This particular subcontractor filled out the form as if he was a minority or woman owned sub, and he was not.

Commissioner Strunsky asked Mr. Thompson if the eight trades that were not contacted were trades that were not included in this job.

Mr. Thompson responded that they were not, and added that some might have been an insignificant dollar amount.

Commissioner Strunsky asked if there might have been a situation where 25 subs were to be contacted, but only 24 were sent invitations.

Mr. Thompson responded that he did not know. He would have to look at the 140 letters that went out.

Mr. Martin said that the resolution before the Commission authorizes award of this contract contingent upon a favorable determination by the HRC. He will ask the City Attorney to go through this one more time in detail with the HRC staff. Should there be a change in the determination, this resolution would allow execution of the contract. Should the determination remain unfavorable, the resolution authorizes the Director to reject all bids and go out for re-bid.

Commissioner Strunsky asked if the award would return to the Commission if the contract is re-bid.

Mr. Martin responded that it would.

* * *

I. PUBLIC HEARING:

The public hearing was convened at 9:46 AM and adjourned at 10:00 AM, there being no further requests from the public to speak.

8. Hearing on Amendments to the Airport's Rules and Regulations Regarding Airport Security

No. 00-0091	Resolution approving proposed changes to the Airport's Rules and Regulations pertaining to Security Section 1.7.1(G)(1) and Section 1.7.1(G)(1) to Appendix C, "Fine Schedule" which provides for the imposition of a $1000 monetary fine against tenants that fail to control unauthorized access to the Airfield Operations Area (AOA), and modifying Section 1.7.1 (C)(1) to provide for the imposition of a $100 monetary fine against any individual person who fails to control unauthorized access into the AOA effective immediately.

Mr. Martin explained that this resolution modifies the Airport's Rules and Regulations to allow the Airport to impose fines on tenants when they don't adequately control the airfield access roadway.

He dropped the $100 fine against employees. The San Mateo Labor Council agreed to pulling the item from the calendar. Airport staff will meet with the FAA and union representatives to come up with a better resolution to this issue.

Mr. Ray Perry, President of Machinists Union representing 10,000 workers at the Airport. He thanked the Commission for removing the monetary fine and allowing the opportunity to meet and discuss this issue with Airport staff.

Their members have no police training or training of any kind to approach people on the AOA. Many of their members, especially in the lower classifications such as cabin service people, have difficulty expressing themselves in English. Others, such as ramp service employees, are under pressure to get aircraft out on time. That employee might lose his or her badge while loading aircraft. That would place a burden on the employees fellow workers.

Mr. Martin said that these are legitimate concerns.

Ms. Shelley Kessler, Executive Secretary-Treasurer of the San Mateo Central Labor Council, AFL-CIO said that she appreciated the removal of this fine against workers pending discussion.

These workers are concerned about security. They understand the need for accountability and the need for a process by which people understand security needs. There also must be an appropriate translation of those processes from the top to the field.

As those processes are defined, we need to find appropriate ways to translate them to the people who are working. She proposed on-going quarterly or bi-annual meetings with Airport staff and the FAA to discuss whether or not the procedure in place is actually working. What works and what doesn't. Possibly providing this information in other languages so that employees can fully comprehend the requirements. Training so that employees understand what their obligations and rights are and what they are not. Sensitivity to the collective bargaining environment, especially as it pertains to disciplinary procedures. There are steps in most collective bargaining environments. An employee isn't just handed a fine. There needs to be a process to solve the problem. It should not just be disciplinary in nature.

Ms. Kessler raised the issue of curbside handlers and those tipped employees who have been excluded from the Quality Standards Program. She put the labor community on record saying that all of these employees should be included in the program.

Mr. Dennis Krueger, Firefighter, concurred with Ms. Kessler. He added that he

would hate to see any of these Rules and Regulations impede the Fire Department's response time in an emergency situation.

The resolution was moved by Commissioner Mazzola and seconded by Commissioner Ito. The vote to approve was unanimous.

* * *

J. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

Commissioner Mazzola asked if anything has been done about skycaps and wheelchair assistants with regard to the Quality Standards Program.

Mr. Martin responded that Airport staff agreed that both skycaps and wheelchair assistants have a security function. Further, a determination has been made that the tips that wheelchair assistants receive are so minimal that they should not be considered tipped employees.

Tenants have been notified of this initial determination and will be required to have those employees subject to the wage standard previously approved by the Commission.

Staff is continuing survey work and evaluation of skycaps. A meeting will be held with the skycaps and their representatives within the next week to obtain further information. Staff will return to the Commission with an evaluation and recommendation.

An attendee submitted a petition to the Commission (see attached).

Carl Kramer, Living Wage Coalition thanked the Director for his willingness to meet with the skycaps. He reminded the Commission that they are only looking to remove the sentence that excludes tipped employees from the Quality Standards Program.

Mr. Martin said that he will report back to the Commission for appropriate action.

* * *

K. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

K. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to

conduct a Closed Session.

Commissioner Strunsky motioned to go into closed session. Commissioner Mazzola seconded the motion. The vote to go into closed session was unanimously approved. The Commission recessed its public meeting at 10:12 AM and began the closed session.

The Airport Commission will go into closed session in accordance with Government Code Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation.

Discussion and vote pursuant to Brown Act Section 54957.1 and Sunshine Ordinance Section 67.14 on whether to disclose action taken or discussions held in Closed Session.

The public meeting was reconvened at 10:33 AM. The Commission determined that it was not in the public interest to disclose the nature of the closed session and voted unanimously not to disclose it.

* * *

L. ADJOURNMENT:

There being no further calendared business before the Commission, the meeting adjourned at 10:34 AM.

Jean Caramatti
Commission Secretary

SKYCAPS ARE INVOLVED IN ALL PHASES OF SECURITY AT SFO

In fact skycaps are one of the only job categories at SFO that are actively involved in every phase of the security procedures.

MANY SKYCAPS ARE NOW ISSUING BOARDING PASSES, THE REST WILL BE DOING SO SOON.

The implication of this is that after checking in with the skycap the passanger will be ready to board without any further airline processing. All the airline security processing will have been completed by the skycap. This processing includes verifying identification and screening all passangers with FAA questions about their awareness of the contents of their bags, control over them since packing and the possibility of them receiving anything from anyone else.

SKYCAPS ASSIST IN SECURING BAGS OF SELECTEE PASSANGERS DURING CTX X-RAY PROCEDURES.

Because security is becoming more and more important at all airline facilities we are constanly employing new technologies and becoming more involved in the security process. One of our new responsibilities is assisting in the control of bags that are X-Rayed with the CTX machine.

BECAUSE OF OUR SECURITY RESPONSIBILITIES WE ARE REQUIRED TO UNDERGO REGULAR SECURITY TRAINING CLASSES AND UPDATING FROM THE FAA AND AIRLINE SECURITY PERSONNEL.

The airlines are required to keep files on all skycaps showing records for all security and safety training. These files have to be regularly updated and reflect any necessary further training required.

Any failure to comply with all training and updating requirements would result in the immediate termination of our passcodes and ability to check bags.

SKYCAPS HAVE ACCESS TO ALL AREAS OF THE AIRPORT, AND ARE:

1) REQUIRED TO PASS A TEN YEAR BACKGROUND CHECK.
2) REQUIRED TO SUBMIT TO DRUG AND ALCOHOL TESTING, INCLUDING ONGOING RANDOM TESTING.
3) SUBJECT TO RANDOM SECURITY TESTING BY THE FAA AND AIRLINE SECURITY PERSONNEL. FAILURE TO PASS ANY OF THESE SECURITY TESTS CAN AND HAS RESULTED IN IMMEDIATE TERMINATION.
4) REQUIRED TO DISPLAY FULL SECURITY ACCESS I.D. AND FURTHER QUESTION ANYONE NOT DISPLAYING PROPER I.D. IN ANY SECURED LOCATION.
5) RESPONSIBLE TO SERVE AS EYES AND EARS FOR POLICE, FIRE AND OTHER EMERGENCY SERVICES. EMERGENCY SERVICE RECORDS WOULD REFLECT THE FACT THAT SKYCAPS ARE OFTEN THE FIRST PEOPLE TO REPORT EMERGENCIES AT SFO, AND TO GIVE IMMEDIATE AID TO THOSE INVOLVED IN EMERGENCIES.
6) CONSTANTLY REQUIRED TO REMAIN VIGILANT IN MONITORING ALL SECURED AREAS WE ARE RESPONSIBLE FOR. HAVING TO BE EVER ALERT FOR UNATTENDED BAGS OR ANYTHING THAT LOOKS EVEN SLIGHTLY SUSPICIOUS.

T. Holt
S. Fouts
W. Johnson
Leigh Browder

SECURITY IS A CONSTANT REALITY FOR ALL SKYCAPS. SUGGESTING THAT SKYCAPS SHOULD BE EXCLUDED FROM ANYTHING THAT EFFECTS ALL FRONT LINE SECURITY PERSONNEL, FOR ANY REASON, IS INCONSISTENT, CONTRADICTORY AND DISINGENUOUS TO THE IDEA OF CREATING A FULLY SECURED FACILITY AT SFO. SECURITY SHOULD NEVER BE COMPROMISED FOR ANY REASON AND CERTAINLY NOT BECAUSE OF QUIBBLING ABOUT MONEY AND GRATUITIES.

SAN FRANCISCO
AIRPORT COMMISSION

MINUTES

March 21, 2000

9:00 A.M.

ROOM 400 - CITY HALL
400 VAN NESS AVENUE
CITY AND COUNTY OF SAN FRANCISCO

WILLIE L. BROWN, JR., MAYOR

COMMISSIONERS

HENRY E. BERMAN
President
LARRY MAZZOLA
Vice President
MICHAEL S. STRUNSKY
LINDA S. CRAYTON
CARYL ITO

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JOHN L. MARTIN
Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

Minutes of the Airport Commission Meeting of
March 21, 2000

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AIRPORT COMMISSION MEETING MINUTES

March 21, 2000

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:30 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present:	Hon. Henry E. Berman, President Hon. Michael S. Strunsky Hon. Linda S. Crayton Hon. Caryl Ito
Absent:	Hon. Larry Mazzola, Vice President

* * *

C. ADOPTION OF MINUTES:

The minutes of the regular meeting of March 7, 2000 were adopted unanimously.

No. 00-0092

* * *

D. SPECIAL ITEM:

1. Election of Officers

No. 00-0093

Commissioner Strunsky nominated Commissioner Berman President and Commissioner Mazzola Vice President. The nominations were seconded by Commissioner Crayton and unanimously approved.

* * *

E. DIRECTOR'S REPORTS:

2. Report on the Economic Impact of Bay Area Airports

Mr. Marcus Perro, Deputy Director, Finance said that a few weeks ago the Bay Area Economic Forum released its report on the economic impact of San Francisco International Airport, Oakland International Airport and San Jose

International Airport on the Bay Area.

San Francisco is rated the No. 2 most favorite tourist city behind Sydney, Australia.

Each year the Bay Area welcomes 50 million visitors to San Francisco, San Mateo, Santa Clara, Sonoma, Santa Cruz, Solano, Conta Costa, Marin, Napa and Alameda. Fifteen million of these tourists arrive by air and the Bay Area airports welcome 30% of the annual visitors to the Bay Area. San Francisco International Airport is the airport of choice for 11 million of these visitors, which accounts for 69% of the 15 million visitors. SFO is also the airport of choice for 7 million residents residing in the Bay Area. In 1999, SFO handled 40 million of the Bay Areas 62 million air travelers. SFO also handles 50% of the Bay Area's air cargo, amounting to 1.6 million metric tons per year.

In the State of California approximately $1.1 trillion worth of goods and services are produced each year, with the Bay Area contributing 26% of those goods and services, or $283 billion.

The activity at SFO, San Jose and Oakland Airports also generate an economic value. Of the $283 billion produced in the Bay Area, the commercial activity and the activity due to tourism through the airports generate nearly $38 billion in economic value each year. SFO has most of that economic value, generating $25 billion a year, or 65% of the three Bay Area airports.

California imports and exports about $300 billion of its value each year, with one third going through the Bay Area. SFO handles $67 billion worth of the shipments, or 100% of that value.

The Bay Area is a leader in terms of employment. Nearly half of Bay Area residents hold jobs. SFO is the largest center of employment, with 1% of all Bay Area residents working at the Airport.

The FAA estimates that air travel will grow 3% a year over the next ten years, with the majority of growth coming from Latin and Pacific markets. The challenge to airports will be to sustain themselves and their economic impact to the region.

Mr. Perro introduced Mr. Sean Randolph of the Bay Area Economic Forum. Through his leadership the economic impact of Bay Area airports has been quantified. He is also doing a study on economic opportunities realized or sacrificed in the future as the airports ready themselves to handle the growth of air travel through the Bay Area.

Mr. Randolph explained that the Bay Area Economic Forum is a public/private partnership supported by the Bay Area Council and the Association of Bay Area Governments that focuses on the economic infrastructure of the Bay Area and how the economy of the Bay Area works as a region rather than individual parts. The airports are critical parts.

The first phase of the study looks at what we know now by taking the currently available data, updating it and aggregating it regionally in terms of expenditures by the airports, at the airports and companies that serve the airports, personal income generated by that and how these expenditures ripple through the economy and the tourism industry that is served by the airports.

More than $37 billion in business revenue out of a total regional gross product of $280 billion, almost half a million jobs out of 3.6 million in the Bay Area, $13 billion in personal income generated and $8.7 billion in taxes provided by all three airports, with SFO having the lion share.

They are also asking what else they need to know in order to understand how significant the airports are and the infrastructure is to the economy of the region.

The first phase asked these questions. What about the people who use the airports, corporations who have business travelers, the service industry using the airports, the manufacturers importing components and exporting finished products? If the region fails to meet projected airport demands by not having enough infrastructure in place, what will it mean to the future economy? What will it mean to airline behavior in terms of servicing the region and hubbing in the region? How will it effect corporate decisions to locate or expand in the Bay Area? What kind of economic cost is there to that? How will it effect business productivity in the region in the future?

The second phase is under way and should be completed and available for release by mid May. It should be a significant contribution to the regional discussion about the expansion of regional airport infrastructure.

3. Six Month Report of the MBE/WBE Participation on Airport Contracts

Six month report of the MBE/WBE participation on Construction and Professional Services Contracts for the period of July 1, 1999 to December 31, 2000.

Ms. Sandra Crumpler, Manager of the Airports Minority/Women/Business Disadvantaged Program explained that during the first six months of FY 1999/00 Airport contract awards to minority and women contractors in professional services, construction and concession leases were monitored.

Airport projects are broken down into three categories ... Master Plan construction for the first six months which represents two contracts amounting to $28.5 million. Awards to prime M/WBEs was about 3%. Subcontractor M/WBE awards represents 16%. Overall M/WBE participation represents 19%.

Non-Master Plan construction, which includes terminal improvements and maintenance contracts, represent a total amount of $19 million, with 62% overall M/WBE participation.

Professional Services, which include architectural and engineering, construction management, annual reports, legal, transportation and environmental contracts amounted to $21 million, or 33% overall minority and women business participation.

The total awards for the first six months was approximately $68.5 million with $24.3 million overall M/WBE participation, or 36% of the total dollar amounts.

Airport contracts awarded to Asian American contractors amounted to approximately $8.5 million.

Contracts awarded to African Americans amounted to approximately $1.5 million.

Contracts awarded to Latino Americans amounted to approximately $9 million.

Contracts awarded to WBE contractors amounted to approximately $5.2 million.

The final chart includes information on concessions and passenger services leases.

In addition to monitoring contracts, several workshops will be conducted over the next six months, which will be developed in conjunction with the Concession Management staff, and will focus on contracting opportunities and how to bid and obtain concession leases.

They will also work with the Human Rights Commission staff on developing workshops on good faith efforts to assist contractors who are having difficulties in meeting their MBE goals and demonstrating good faith efforts. These workshops will hopefully reduce the number of re-bids coming before the Commission.

Commissioner Crayton felt that we were improving but we need to do more. She was concerned about the lack of minority primes, especially since there were no African American primes. However, we don't bear total responsibility. Contractors and business people can come together as joint ventures to bid as primes.

We ned to highlight opportunities, educate bidders and work with HRC to talk about good faith efforts, and how to get capital and compete at the Airport.

Ms. Crumpler responded that all of those components are included in the workshop agenda.

Commissioner Ito felt that it would require more than a four hour workshop to identify the type of support these subs will need to graduate to the prime level.

Ms. Crumpler said that the annual report will highlight several MBE subs who are now on the prime level as a result of the Master Plan Program.

Mr. John Martin, Airport Director said that the area we need to continue to focus on is construction. We have been very successful with food and beverage and

retail, and architectural and engineering contracts, but construction continues to be our biggest challenge.

Commissioner Crayton suggested establishing apprenticeship programs.

Commissioner Ito suggested other resources like Renaissance Center which provides technical support for women owned businesses.

4. Six Month Status Report on the Airport's Construction Workforce Demographics

Six month status report on the ethnicity, gender and residency of the Airport construction workforce.

Ms. Theresa Lee, Deputy Director, Administration explained that the Airport began collecting data on the construction workforce in December 1996 to coincide with the first major project issued through the Master Plan Project.

To date there has been over 14,000 employees, of which 53% are European Americans, 9% African Americans, 30% Hispanics, 4% Asians, 2% American Indians. Women represent 2% of the total construction workforce.

The Airport continues to work with various San Francisco community-based organizations, including the City's Department of Human Resources, to identify barriers and resolutions to construction employment opportunities for San Francisco residents. They continue to try to identify new programs to facilitate referrals.

Commissioner Ito said that she is concerned with the length of the employment process. Potential employees often become frustrated because of employment requirements such as security screening.

Ms. Lee explained that construction employment is outside the City employment process.

Commissioner Crayton was concerned that 90% of the construction workforce is hired outside of San Francisco.

Mr. Martin explained that workers can sign on union roles in San Francisco or San Mateo County but can live anywhere, although we have found that people generally want to work closer to their homes. Most San Francisco construction workers can find work in San Francisco. Overall, the vast majority of construction workers in the Bay Area do not live in San Francisco. This is most likely a reflection of the cost of housing.

We target our efforts for San Francisco hires. Forty percent of new Airport Commission hires are San Francisco residents. We have worked with the City College Training Center in the Bayview District for the custodial hiring program.

Ms. Lee noted that one of the barriers is the length of the hiring process. Our hiring fares have multiple employers offering jobs. In order to expedite the hiring process, which includes background requirements, one application form was agreed upon for the Airport and tenants. Each tenant would then have its own background check.

A job fare will be held on Saturday, April 15. Currently, 40 tenants have signed up to participate. The fare is free to the public and has been noticed on the Internet.

Commissioner Crayton asked what newspapers are being used to advertise.

Ms. Lee responded that the Sun Reporter in the African American community is being used, as well as other ethnic newspapers, and the Chronicle and The Independent. Advertisements will run two weekends in a row.

Commissioner Crayton suggested running the advertisements longer than two weekends. She asked for fliers to hand out.

Ms. Lee agreed.

* * *

F. ITEMS INITIATED BY COMMISSIONERS:

Commissioner Crayton asked for an update on the issue regarding skycaps.

Mr. Martin responded that Airport staff has met with labor and skycaps. Skycaps play an increasingly important role in Airport security. They are now issuing boarding passes and asking security questions.

He will recommend at the next Commission meeting to delete the reference in the "Quality Assurance Standards" to tipped employees being excluded. They will receive the $9.00 wage, assuming benefits are provided, or $10.25 if benefits are not provided.

Every group of employee who provides any security function will now be covered under "Quality Assurance Standards."

Ms. Shelley Kessler, San Mateo Central Labor Council, Tom Martin and Larry Holt thanked the Commission for putting these issues on the table. It broadened peoples understanding about the first line of security that skycaps provide.

Commissioner Crayton thanked the Director and staff for bringing this about.

Mr. Larry Holt, Skycap, appreciated the Commission's consideration and decision to include Skycaps in the Quality Standards Program.

Mr. Tom Martin, Skycap, thanked the Commission for its time, consideration and decision on this issue.

Commissioner Crayton encouraged Ms. Kessler's active participation in bringing about a diverse workforce at the Airport.

Mr. Martin reemphasized that the Quality Assurance Program is a security program and covers only employees that have a security function at the Airport. The Living Wage Ordinance is before the Board of Supervisors for consideration. The Airport has not involved itself in any wage/benefits issues beyond security personnel and that is the framework that we should stay in.

Commissioner Crayton said that one of the barriers to getting more construction workers is the unions. She asked Ms. Kessler for her help.

Ms. Kessler responded that she is aware that there are not a lot of women or people of color in crafts. There is a tremendous effort to bring people into these apprenticeship training programs and to mentor people coming into the trades.

Because people cannot afford to live in San Francisco and San Mateo County, a lot of workers have to commute from outlying areas to attend these programs. She invited Commissioner Crayton to attend one of the programs.

They are partnering with the Airport and other county-wide organizations to look at strategically planning for meeting the challenges for job opportunities in the future.

* * *

G. ITEMS RELATING TO MASTER PLAN PROJECTS:

Item No. 5 was moved by Commissioner Strunsky and seconded by Commissioner Crayton. Approval was unanimous.

5. Modification No. 5 to Contract No. 5515C - Security and Special Systems - Terminal Systems - SASCO Electric - $1,188,384

No. 00-0094	Resolution approving Modification No. 5 to Contract No. 5515C, Security and Special Systems - Terminal Systems, with SASCO Electric in the amount of $1,188,384 for work related to design changes to facilitate construction. Funding sources are current budget underruns, transfer from Capital Improvement Program and contract contingency with no impact to the Master Plan Base Budget.

Mr. Tom Kardos, Deputy Director, explained that the proposed modification is a compilation of changes triggered by some scope additions to facilitate tenant operations and design changes addressing site conditions.

The funding is provided by budget transfer from the Airport's Capital Improvement Program budget, budget underruns within the project and contract contingency

with no impact to the Master Plan baseline budget.

All of the changes have been reviewed and approved by the Master Plan Advisory Board and the cost components were included in our cost forecast presented in the quarterly report.

The base contract's scope profile remains unchanged, consequently, the original MBE/WBE participation of 8% / 2% respectively will be maintained for the modified contract. Actuals for the modified contract are 8.2% / 2%.

* * *

H. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

6. Award of Professional Services Contracts for Offshore Runway Construction Concepts: No. 7042.21 - T.Y. Lin International/Ben C. Gerwick, Inc. /Han-Padron Associates - No. 7042.22 - AGS, Inc. - No. 7042.23 - Parsons Brinckerhoff No. 7042.24 - Peratrovich, Nottingham & Drage, Inc. - No. 7042.25 - The Dutra Group - $1,250,000

No. 00-0095 No. 00-0096 No. 00-0097 No. 00-0098 No. 00-0099	Resolution approving Professional Services Contract No. 7042.21 - T.Y Lin International / Ben C. Gerwick, Inc. / Han-Padron Associates; No. 7042.22 - AGS, Inc.; No. 7042.23 - Parsons Brinckerhoff; No. 7042.24 - Peratrovich, Nottingham & Drage, Inc.; No. 7042.25 - The Dutra Group to develop Offshore Runway Construction Concepts in the amount of $250,000 per firm, for a total amount not to exceed $1,250,000.

Ms. Peg Divine, Deputy Director, Airfield Development explained that in January the Airport solicited statements of qualifications for Offshore Runway Reconfiguration Concepts with M/WBE goals of 18% / 8% respectively.

The objective was to solicit environmentally sensitive innovative ideas and solutions for construction methods and equipment for runway alternatives. Development of the No-build Alternative is also proceeding by our environmental consultants.

Nine of the 14 firms were invited to submit proposals. Of the nine firms, eight submitted proposals and were interviewed by the Blue Ribbon Panel. Staff is recommending awards to the top five firms.

The range of proposed concepts include earth fill, pile supported and floating approaches, as well as combinations of these concepts.

Those five firms will have three months to further develop and refine their concepts. They will submit their refined concepts in July, be interviewed in

August, and by September a selection of one concept, a combination of the concepts or none of the concepts will be made.

The firms are T.Y. Lin International, an Asian-owned firm, AGS, an Asian-owned firm graduated from the MBE program, Parsons Brinckerhoff, Peratrovich Nottingham and Drage, and the Dutra Group.

Commissioner Strunsky asked if we have all of the necessary information, such as borings and surveys, for these firms to proceed? Have we done borings in the bay?

Ms. Divine responded that we have done about 30 borings and about 150 cone penetration tests. All of that information will be transmitted to these firms. We will also provide seismic criteria and information on the size of aircraft to assure that these firms are using the same assumptions that we are using.

Item No. 7 was moved by Commissioner Crayton and seconded by Commissioner Strunsky. Approval was unanimous.

7. Modification No. 4 of Professional Services Agreement to Contract No. 5700 AirTrain Extension to Lot DD - Transit Guideway Consultants, a Joint Venture of Parsons Brinckerhoff Quade and Douglas, Inc./Manna Consultants, Inc./MG Engineering, Inc. - $2,218,750

No. 00-0100

Resolution approving Modification No. 4 of Professional Services Agreement to Contract No. 5700, with Transit Guideway Consultants, a Joint Venture of Parsons Brinckerhoff Quade and Douglas, Inc./Manna Consultants, Inc./MG Engineering, Inc., in the amount of $2,218,750. These services are necessary to incorporate the design of the AirTrain Extension to Lot DD and storage tracks into the Agreement.

Funding for this modification will be provided from the Capital Improvement Program budget with no impact to the Master plan Baseline Budget.

Mr. Kardos explained that in order to service a planned multi-modal transportation facility together with the existing employee garage and United's Maintenance Operations Center, the Airport plans to extend the Airtrain system to the northern end of Lot DD.

On September 19, 1999, the Commission authorized the purchase of 13 vehicles required for the system extension by exercising an option originally included in the Airtrain Operating System bid. This contract modification will provide for design services extending the guideway from its current terminus at the Rental Car Center to the existing Lot DD garage. The modification will also include the

design of additional storage tracks at the maintenance facility to accommodate the increased fleet. The negotiated fee, as approved by the Professional Services Fee Review Committee, is $1,775,000 with an additional budget allocation for potential out-of-scope services.

The base contract's MBE/WBE participation goals remain unchanged at 23% at the prime level and 20% MBE / 2% WBE at the subcontracting level for the modified contract. Funding will be provided by the Airport's Capital Improvement Program budget with no impact to the Master Plan baseline budget.

Prior to this request for contract modification, Airport staff contacted the Public Transportation Department, the PUC and the Department of Public Works regarding the existence and availability of the required technical expertise in their organizations. All three responded that they did not have available staff for the performance of work. Copies of their letters are attached.

Commissioner Strunsky asked if the Commission approved a Multi-modal Transportation Center.

Mr. Kardos responded that the Commission has approved components of it. The Multi-modal Transportation Center is composed of the surface parking lot at Lot DD, the AirTrain extension, and the bus connection at the parking lot.

Item No. 8 was moved by Commissioner Crayton and seconded by Commissioner Strunsky. Approval was unanimous.

8. Approval of Phase II of the Professional Services Contract for the Planning and Execution of Special Events for the Opening of the New International Terminal Rita Barela Productions - $1 million

No. 00-0101 — Resolution approving Phase II the Professional Services Contract with Rita Barela Productions for the Planning and Execution of Special Events for the opening of the New International Terminal for an amount not to exceed $1million.

Mr. Peter Nardoza, Deputy Director, Public Affairs explained that Phase 1 was the actual compilation of materials sent in our fundraising effort. To date we have raised approximately $350,000. He thanked Commissioner Berman for his work in this endeavor.

This phase is for the actual expenditure of funds that will be spent on the events themselves ... food, security, traffic engineers, etc. We will spend only those monies that have been raised. He will return with the actual budget for each event.

Commissioner Crayton asked if this $1 million will offset the cost of the opening events in addition to the fundraising.

Mr. Nardoza explained that the $1 million is money we hope to raise. We currently have $350,000 towards that million.

Commissioner Crayton asked what our backup plan is if we fail to raise that money.

Mr. Nardoza responded that we will only spend the money that we raise.

Commissioner Strunsky asked for the dates of the events.

Mr. Nardoza responded that he will forward that information.

Commissioner Crayton said that she has problems with this. The comments she has received indicate that we should have budgeted for these events. In addition to the gala opening we should have a free event for the general public.

Mr. Nardoza responded that the priority of events is the public open house. The building will be open for the general public to tour and sample food that will be offered to the traveling public.

Item No. 9 was moved by Commissioner Strunsky and seconded by Commissioner Ito. Approval was unanimous.

9. Authorization to Conduct a Pre-Request for Qualifications/Proposals Conference San Francisco International Airport Advertising Program Lease

No. 00-0102	Resolution authorizing staff to conduct a pre-Request for Qualifications/ Proposal Conference for the proposed San Francisco International Airport Advertising Program.

Mr. Bob Rhoades, Deputy Director, Business explained that by Resolution No. 00-0035, the Commission amended the Airport's policy on advertising. That amendment provided staff with a limited opportunity to explore revenue generating potential. Staff now seeks the Commission's approval to hold a pre-proposal conference to select a firm to place advertising.

This will be a proposal process, in order to obtain the highest quality firm, with a minimum bid component of $2 million, or 70% of the gross receipts.

Other major airports in the country have been surveyed and this proposal/minimum bid fits with what is being generated at other airports.

The proposed term is five years, with three one year options at the discretion of the Commission.

* * *

I. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

Item Nos. 10 through 15 were moved by Commissioner Strunsky and seconded by Commissioner Crayton. Approval was unanimous.

10. Agreement with Issuing and Paying Agent Provider in Connection with the Commercial Paper Program - Chase Manhattan Bank and Trust

No. 00-0103 — Resolution authorizing an agreement with Chase Manhattan Bank and Trust to provide issuing and paying agent services in connection with the Commercial Paper Program.

11. Authorization to Issue a Request for Qualifications for Recruitment Advertising for Airport Commission Job Opportunities

No. 00-0104 — Resolution authorizing issuance of Request for Qualifications with advertising firms to develop and perform media buying, media planning, and creation of recruitment announcements for Airport Commission job opportunities.

Commissioner Crayton noted that this is mainstream advertising, and other avenues should be explored as well.

Ms. Lee responded that that requirement can be added as we seek qualifications.

12. Bid Call - Contract No. 3601A - Roadway Lighting Improvements - Phase A

No. 00-0105 — Resolution approving the scope, budget, and schedule for Contract No. 3601A, Roadway Lighting Improvements - Phase I, and authorizing the Director to call for bids when ready.

13. Bid Call - Contract No. 4308 - Rental Car Facility Phase I Improvements

No. 00-0106 — Resolution approving the scope, budget, and schedule for Contract No. 4308, Rental Car Facility Phase I Improvements, and authorizing the Director to call for bids when ready.

14. Modification No. 2 to the Maintenance Agreement with Marconi Aerospace Defense Systems Inc. - $300,000

No. 00-0107 — Resolution authorizing Modification No. 2 to the Maintenance Agreement with Marconi Aerospace Defense Systems Inc. to extend the Maintenance

Agreement for three years and increase the dollar amount by $300,000 for a total amount not to exceed $913,132.

15. Type II Modification to Contract No. 2353.4 - Materials Testing and Special Inspection Professional Services - Coverall Engineering and Construction, Inc. - $120,000

No. 00-0108 — Resolution approving a Type II Modification to Contract No. 2353.4, Materials Testing and Special Inspection Professional Services with Coverall Engineering and Construction, Inc. in the amount of $120,000.

* * *

J. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

Mr. Richard Sequesta, Skycap thanked the Commission for placing Skycaps under the Quality Standards Program. He asked when the raise will become effective.

Mr. Rhoades responded that staff will present an amendment to the Quality Standards Program. Upon approval, companies employing Skycaps will go through the certification process, which should take 30-45 days. Once through the certification process, the $9.00 wage will begin.

Mr. Martin noted that an article appreared in the paper yesterday stating that the FAA was looking for ways to improve retention and training of Skycaps.

* * *

K. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

L. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to conduct a Closed Session.

The Airport Commission will go into closed session in accordance with Government Code

Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation. Discussion and vote pursuant to Brown Act Section 54957.1 and Sunshine Ordinance Section 67.12 on whether to disclose action taken or discussions held in Closed Session.

The Commission did not go into closed session.

* * *

M. ADJOURNMENT:

There being no further calendared business before the Commission the meeting adjourned at 10:42 AM.

Jean Caramatti
Commission Secretary

ONSTRUCTION • Public Transportation Department

Phone: (415) 554-1869 • 1145 Market St., 6th Fl. • San Francisco, CA 94103 • Fax: (415) 554-1837

TO: Thomas L. Kardos, Deputy Airport Director
Bureau of Design & Construction

FROM: William Neilson
Principal Engineer

DATE: December 14, 1999

SUBJECT: Request for Engineering Services - Air Train Extension to Lot DD

This is in response to your request for Engineering Services for the Air Train Extension to Lot DD dated December 9, 1999.

It is not evident from the request what the time frame during which the requested services are needed. However, our currently committed workload will not allow us to provide the requested services, except for Peer Review, until 2004.

Should our workload change and the staff become available, I will advise you. Thank you for considering Muni to provide these services.

cc: V. Harris
K. Jew
A. Wong
C. Ho
I. Satero, BDC
FES Admin.

PUBLIC UTILITIES COMMISSION
CITY AND COUNTY OF SAN FRANCISCO

WILLIE L. BROWN, JR., *MAYOR*
ANSON B. MORAN, *GENERAL MANAGER*
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HETCH HETCHY
WATER AND POWER
SAN FRANCISCO
WATER DEPARTMENT
SAN FRANCISCO
CLEAN WATER PROGRAM

MEMORANDUM

Date: December 17, 1999

To: Ivar Satero

From: Ed West

Subject: **Request for Emergency Services – AirTrain Extension to Lot DD**

The PUC Utilities Engineering Bureau (UEB) regrets that we are unable to perform the engineering services for the design of the civil/structural elements of the AirTrain Extension to Lot DD, as you requested in your hereto attached letter. As you may know, UEB is currently engaged in a large renovation program of its own, and is expanding its staff as rapidly as practical and is procuring outside consultant services as well.

We thank you for giving UEB the opportunity to provide engineering services for you and regret that we cannot at this time.

EW:dy

att.

cc: M. Quan
T. Kardos
H. Kelly
B. Neilson
S. Shoaf

City and County of San Francisco

Willie Lewis Brown, Jr., Mayor
Mark A. Primeau, Architect, AIA, Director

415) 558-4522
FAX (415) 558-4519
http://www.sfdpw.com

Office of the Deputy Director for
Engineering and City Engineer
Department of Public Works
30 Van Ness Avenue, 5th Floor
San Francisco, CA 94102-6020
Harlan L. Kelly, Jr., City Engineer

MEMORANDUM

TO: Thomas L. Kardos
Deputy Airport Director
Bureau of Design & Construction

DATE: December 15, 1999

FROM: Harlan L. Kelly, Jr.
Deputy Director of Engineering
and City Engineer

SUBJECT: Review of Request for Engineering Services -
AirTrain Extension to Lot DD

We have reviewed the subject request for civil/structural engineering services for the extension of the AirTrain system to the existing Lot DD Garage.

Although we feel that our staff is capable of performing the required services, we also recognize that the initial AirTrain System consultant design team has the advantage of having the institutional knowledge to perform this work with a minimum of design effort and time commitment.

For this reason, we decline this offer.

copy: Bill Neilson
Scott Shoaf
Ivar Satero
Mike Quan
Mark Primeau

DTM:HLK:ss

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SAN FRANCISCO AIRPORT COMMISSION

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MINUTES

April 4, 2000
9:00 A.M.

ROOM 400 - CITY HALL
400 VAN NESS AVENUE
CITY AND COUNTY OF SAN FRANCISCO

WILLIE L. BROWN, JR., MAYOR

COMMISSIONERS

HENRY E. BERMAN
President
LARRY MAZZOLA
Vice President
MICHAEL S. STRUNSKY
LINDA S. CRAYTON
CARYL ITO

JOHN L. MARTIN
Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

Minutes of the Airport Commission Meeting of
April 4, 2000

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E.		ITEMS RELATING TO MASTER PLAN PROJECTS:		
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AIRPORT COMMISSION MEETING MINUTES

April 4, 2000

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present:	Hon. Henry E. Berman, President Hon. Michael S. Strunsky Hon. Linda S. Crayton Hon. Caryl Ito
Absent:	Hon. Larry Mazzola, Vice President

* * *

K. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to conduct a Closed Session.

The motion to go into closed session was made by Commissioner Strunsky and seconded by Commissioner Berman. The vote to go into closed session was unanimous. The Commission recessed its public meeting at 9:05 AM and began the closed session.

The Airport Commission will go into closed session in accordance with Government Code Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation.

Discussion and vote pursuant to Brown Act Section 54957.1 and Sunshine Ordinance Section 67.12 on whether to disclose action taken or discussions held in Closed Session.

The public meeting was reconvened at 9:26 AM. The Commission determined that it was not in the public interest to disclose the nature of the closed session and voted unanimously not to disclose it. The motion was made by Commissioner Strunsky and seconded by Commissioner Ito.

* * *

C. ADOPTION OF MINUTES:

The minutes of the regular meeting of March 21, 2000 were adopted unanimously.

No. 00-0109

* * *

D. ITEMS INITIATED BY COMMISSIONERS:

There were no items initiated by Commissioners.

* * *

E. ITEMS RELATING TO MASTER PLAN PROJECTS:

The motion to approve Item No. 1 was made by Commissioner Strunsky and seconded by Commissioner Crayton. The vote to approved was unanimous.

1. Modification No. 21 to Contract No. 5500E - International Terminal General Construction - Tutor-Saliba/Perini/Buckley, A Joint Venture - $2,107,440

No. 00-0110 — Resolution approving Modification No. 21 to Contract 5500E, International Terminal General Construction, with Tutor-Saliba/Perini/ Buckley, A Joint Venture, in the amount of $2,107,440 for work related to design changes to facilitate construction. Funding sources are budget transfers and Program Reserve.

Mr. Tom Kardos, Deputy Director explained that the proposed modification is a compilation of changes triggered by design revisions to facilitate operational requirements, comply with life/safety code requirements, and accommodate future tenant work.

All of the changes have been reviewed and approved by the Master Plan Technical Advisory Board and the costs have been included in our forecasts presented to the Commission in the quarterly reports.

The MBE/WBE subcontractor listing remains the same for the modified contract. The current performance of the contract through Modification No. 20 is at the 18.14% MBE and 5.86% WBE participation level, for a combined value of 24% compared to the original goal of 15%.

Commissioner Strunsky asked when we can expect a final close out of this contract.

Mr. Kardos responded that these are the last series of modifications. The final close out will occur later this year.

Commissioner Strunsky said that we have to make a major effort to get these contracts behind us.

The motion to approve Item No. 2 was made by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

2. Modification No. 3 to Contract No. 5500F - International Terminal Baggage System - BAE Automated Systems Inc. - $1,500,000

No. 00-0111 — Resolution approving Modification No. 3 to Contract 5500F, International Terminal Baggage System, with BAE Automated Systems Inc., in the amount of $1,500,000 for revisions to the baggage system to accommodate the installation of a Radio Frequency Identification (RFID) System by Contract 5515C, Security and Special Systems. Funding source is a transfer from the Airport's Capital Improvement Program budget with no impact to the Master Plan Baseline Budget.

Mr. Kardos explained that this modification covers the changes associated with the implementation of the Radio Frequency Identification (RFID) system mandated by the FAA in the International Terminal's baggage handling system. It is part of the state-of-the-art security system being implemented in the new facilities. Funding for the system will be provided by a budget transfer from the Airport's Capital Improvement Program budget with no impact to the Master Plan Baseline budget.

The MBE/WBE subcontractor listing remains the same for the modified contract. The current performance of the contract is at the 1.21% MBE and 4.88% WBE participation level for a combined value of 6.09%, which compares favorably with the 5.28% program established for the base contract.

Commissioner Crayton asked if it is the technical piece that eliminates minority participants.

Mr. Kardos responded that there are two components. This particular modification to the baggage system replaces sections of the conveyors in the baggage handling system in order to accommodate the reading of tags that were discovered in subsequent contract modifications being presented in following items.

This particular installation maintains the original MBE/WBE participation levels.

The sole source aspect enters in the electronic component which will be addressed in a following agenda item.

Commissioner Berman asked if this equipment has been tried and tested.

Mr. Kardos responded that this is cutting edge technology. Similar systems are in place and in operation, however, this particular system will be the first application.

The motion to approve Item No. 3 was made by Commissioner Strunsky and seconded by Commissioner Crayton. The vote to approve was unanimous.

3. Modification No. 3 to Contract No. 5515B - Security and Special Systems - Facility Systems - HSQ Technology, A Corporation - $683,457

No. 00-0112 — Resolution approving Modification No. 3 to Contract 5515B, Security and Special Systems - Facility Systems, with HSQ Technology, a Corp., in the amount of $683,457 for work related to design changes to facilitate construction. Funding sources are current budget underruns with no impact to the Master Plan Baseline Budget.

Mr. Kardos explained that the proposed modification comprises a number of changes providing for the conformance of the Security and Special Systems installation with the base building.

The changes have been reviewed and approved by the Master Plan Technical Advisory Board and the costs, funded from the project's budget underruns, have been included in our cost forecast presented to the Commission in the quarterly reports.

The base contract's 8% MBE and 2% WBE participation goals remain unchanged for the modified contract. This particular modification provides for a 42.9% MBE and 23.0% WBE participation level. The overall contract's performance through Modification No. 3 will be at the 8.7% MBE and 7.9% WBE participation level.

The motion to approve Item No. 4 as amended was made by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

4. Modification No. 6 to Contract No. 5515C - Security and Special Systems - Terminal Systems - SASCO Electric - $2,400,000

No. 00-0113 — Resolution approving Modification No. 6 to Contract 5515C, Security and Special Systems - Terminal Systems, with SASCO Electric, in the amount of $2,400,000 for work related design changes to facilitate construction. Funding source is a transfer from the Capital Improvement Program budget with no impact to the Master Plan Baseline Budget.

Mr. Kardos explained that this modification covers the changes to the terminal systems necessary to implement the Radio Frequency Identification (RFID) system in the International Terminal Complex. These are the electronic components to which he referred in Item No. 2. The RFID System is one of the

components in the state-of-the-art security system being implemented in the new facilities.

Funding for the system will be from the Airport's Capital Improvement Program budget with no impact to the Master Plan Baseline budget.

This particular task uses proprietary equipment and software that offer no opportunity for MBE/WBE participation. However, the base contract's original 8% MBE and 2% WBE participation goals will remain unchanged for the aggregate performance of the contract. The contractual performance through Modification No. 5 is at the 8.2% MBE and 2.0% WBE participation level.

* * *

F. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

The motion to approve Item No. 5 was made by Commissioner Strunsky and seconded by Commissioner Crayton. The vote to approve was unanimous.

5. Award a Professional Services for Mitigation Site Planning and Assessment - Jones & Stokes, Inc. - $800,000

No. 00-0114 — Resolution awarding a Professional Services Contract to Jones & Stokes Associates, Inc. for Mitigation Site Planning and Assessment Services in an amount not to exceed $800,000.

Ms. Peg Divine, Deputy Director, Airfield Development explained that any project involving fill in San Francisco Bay, including pile-supported runways, floating runways, and earth fill supported runways will require mitigation to comply with both the Clean Water Act and the McAteer Petris Act.

Mitigation requirements are likely to be extensive and to include multiple locations.

Over 100 sites have been identified in the Feasibility Study. This contract will assess those mitigation sites to meet the various mitigation requirements required by law.

Jones & Stokes was selected as the most qualified consultant to perform this work. They meet the 15% disadvantaged business enterprise goal. This is a Federally funded project.

Commissioner Crayton asked if Jones & Stokes is a San Francisco firm.

Ms. Divine responded that they are located in Sacramento. However, one of the four listed subconsultants is a San Francisco firm.

Commission Crayton asked how they obtained the 15% DBE rating.

Ms. Divine responded that they received it through the use of women owned and

Hispanic owned firms. Under the Federal program we are not allowed to use the local component. While these firms are not in San Francisco, they have been certified under some program ... the State of California, Oakland or another cooperating agency's program as being a legitimate woman-owned or Latino owned firm.

Commissioner Strunsky asked if this was a fully Federally funded.

Ms. Divine responded that there is a matching requirement.

Commissioner Crayton asked how "local" was defined.

Ms. Sandra Crumpler, Manager, M/WBE Opportunity Program responded that one local firm was certified. Under the DBE program we can use local firms and accept HRC certification. The FAA accepts other airport certification, Caltrans, Small Business Administration and the HRC.

This contract had one local firm listed as a subconsultant. The other three were white females. Under the DBE program, white females are considered disadvantaged businesses.

The motion to approve Item No. 6 was made by Commissioner Strunsky and seconded by Commissioner Berman. The vote to approve was unanimous.

6. Modification No. 4 to Contract No. 3471 - ARINC - $1,176,569

No. 00-0115	Resolution authorizing Modification No. 4 to Contract 3471 with ARINC in the amount of $1,176,569 to provide functionality for MUSE emulations for additional airlines, installation of a local departure control system, additional baggage reconciliation scanners, and monitors at the recheck counters for domestic flight information.

Mr. Bob Rhoades, Deputy Director, Business explained that in the new International Terminal the Airport will own and provide the computers, ticket printers, bag tag printers, boarding pass printers, readers, etc. In the current International Terminal some of the systems are owned by the Airport and operated by ARINC under its trademark MUSE.

When the Security and Special Systems contract was awarded in 1997, there were four airlines that had not yet commenced service at SFO ... ANA, Cathay Pacific, Alitalia and Korean.

In order for carriers to operate in the common use system in the new International Terminal, specialized software must be developed in order to allow their computer systems to function. This item will develop a link.

For airlines that do not have a computer reservation system, such as Skyservice, this package also develops a software for a local departure control system which will allow such carriers to function in the new building.

This package also includes the installation of additional baggage reconciliation scanners. Further review determined that additional units would be needed to handle the flight activity.

The last component will install the monitors at recheck counters for domestic flight information. About 30% of arriving international passengers connect with domestic flights.

Commissioner Strunsky asked if this will be ready when we open.

Mr. Rhoades responded that it will.

Commissioner Crayton asked if this contract included M/WBE participation.

Mr. Rhoades responded that this was a proprietary system contract originally awarded in 1994. It is one of two companies in the world that develops this type of software. At that time there were no M/WBE firms that developed this software.

Commissioner Crayton said that while she fully understood the security concerns and was not trying to lay them aside, certainly minority subs could be brought in now. These companies should be able to put programs in place to include others.

Mr. Martin said that he would ask Ms. Crumpler and Mr. Rhoades to work with ARINC to put together a program to include M/WBE participation.

Item Nos. 7 and 8 were called together. The motion to approve Item Nos. 7 and 8 was made by Commissioner Strunsky and seconded by Commissioner Crayton. The vote to approve was unanimous.

7. Authorization to Execute an Agreement with Raytheon Systems Company to install a Precision Runway Monitor (PRM) System - $19.5 million

No. 00-0116	Resolution authorizing the Director to execute an agreement with Raytheon Company to install a Precision Runway Monitor System (PRM) at SFO and manufacture a replacement PRM system for the FAA in an amount not to exceed $19.5 million ($19.5 million included in the revised not to exceed $24.5 million total cost approved for the PRM project).

8. Supplemental Funding for the Precision Runway Monitor (PRM) System $14 million

No. 00-0117 Resolution approving supplemental funding in the amount of $14 million for the Precision Runway Monitor (PRM) System project for a total amount not to exceed $24.5 million.

Mr. Tryg McCoy, Assistant Deputy Director, Operations said that in March 1999 the Commission approved Resolution No. 99-0052 in the amount of $10.5 million authorizing the Director to negotiate and enter into an agreement for the purchase and installation of a Precision Runway Monitor System (PRM).

That $10.5 million amount was based on an estimate prepared by Raytheon, the sole supplier for United Airlines in the summer of 1998. Raytheon's proposal assumed that United would purchase two units ... one for SFO and one for LAX.

Since then the true cost of purchasing and installing the single unit and the necessary additional related equipment, combined with the cost of extensive FAA oversight, has increased the total project price to $24.5 million.

Aspects of the program that were unknown at the time include the need to purchase and install a new Instrument Landing System (ILS) and to take advantage of a new approach procedure made possible by the PRM,

The ILS system includes a new glide slope and relocation of the unused localizer that is now located on the airfield in a different location. This one of a kind agreement with the FAA requires a comprehensive and detailed FAA project oversight for which we must pay.

The PRM combined with the new ILS will enable the new approach procedure and increase landings during inclement weather conditions, thus reducing delays. Reimbursement to the FAA covers development of the new approach procedure, installation of the PRM display terminals, installation of fiber optic connections, training, site preparation and other program costs that were not anticipated.

This resolution provides supplemental funding in the amount of $14 million, which combines with the previously approved $10.5 million, for a total project cost not to exceed $24.5 million. Of the $24.5 million, $1.9 million will go to the FAA Western Pacific Region to install the ILS, $2.9 million to FAA headquarters for project oversight and payment for development of the SOYA approach procedure, and $17.4 million to Raytheon for installation of a PRM and construction of a replacement PRM. Also included is a $2.4 million contingency.

The Airline Liaison Office has conducted a cost benefit analysis based on the $24.5 million and determined a positive rate of return within five years to the airlines.

The airline delay cost is estimated at $22 per minute. We will achieve an expected arrival rate of between 37 and 44 arrivals per hour during certain weather conditions where we now achieve only 30 arrivals per hour.

The airlines agree that the PRM combined with the SOYA is not the final solution

but it does offer the only proven technology now known that will increase arrivals during those weather conditions.

This is scheduled to be in service in July 2001. One of the issues driving the time frame is the requirement of an environmental analysis which was published last month. Hearings are scheduled this month. We anticipate that the analysis will result in a finding of "no significant impact" which will then allow us to proceed with construction in July 2000. It takes four months to install and eight months for the FAA to check the system and certify it before it can be placed into service.

Commissioner Strunsky asked if the airlines will fly it.

Mr. McCoy responded that he believed that they would. We worked closely with the pilot unions in every step of the process. They participated in discussions and they have flown it in a simulator. While the pilots have not publicly stated they will fly it, we believe that they will.

Commissioner Strunsky assumed that this would result in a noise reduction.

Mr. McCoy agreed. Aircraft will approach SFO at higher altitudes further out than they do now. We are confident that there is no noise shift in this program, and, in fact, there will be a noise reduction in certain Bay Area communities.

The motion to approve Item No. 9 was made by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

9. Sublease of Bayview Restaurant and Personalities Bar

No. 00-0118 No. 00-0019	Resolution approving the sublease of Bayview to Allegro Restaurant, a limited liability corporation, and sublease of Personalities Bar to Lady Luck Gourmet, LLC.

Mr. Rhoades explained that currently Host International operates all of the food and beverage facilities in the existing terminal complex.

In 1992, by Resolution No. 92-0003, Host agreed to sublease 33% of its facilities to minority and women owned businesses. Host now proposes to sublease two of its South Terminal facilities ... the Bayview Restaurant will be subleased to Allegro Restaurant, LLC, a majority woman owned business, and the Personalities Bar to Lady Luck Gourmet, LLC, a woman owned business. They are primarily known for their Goldilocks franchise which specializes in Filipino food. They propose to serve Asian cuisine in the Personalities Bar that is representative of Pacific Rim countries.

With the addition of these two DBEs, the percentage of food and beverage facilities that are DBE operated will go to 44%. When the existing International Terminal closes for renovation later this year, the DBE participation Airport wide will rise to 51.8%.

* * *

G. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

The motion to approve Item Nos. 10 through 16 was made by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

10. Award of Professional Services Contract No. 6001.1 - Multi-Modal Center Site Planning and Programming - Korve Engineering, Inc. - $158,901

No. 00-0120	Resolution awarding Professional Services Contract 6001.1 for Site Planning and Programming for the Multi-Modal Transportation Center on Lot DD, to Korve Engineering, Inc., in the amount of $158,901 to be funded by the Airport's Capital Improvement Program Budget with no impact to the Master Plan Baseline Budget.

11. Bid Call - Contract No. 4306 - Terminal Upper Level Viaduct - Concrete Repair, Phase II

No. 00-0121	Resolution approving the scope, budget, and schedule for Contract 4306, Terminal Upper Level Viaduct - Concrete Repair Phase II, and authorizing the Director to call for bids when ready.

12. Bid Call - Contract No. 4291 - North McDonnell Road Rehabilitation

No. 00-0122	Resolution approving the scope, budget, and schedule for Contract 4291, North McDonnell Road Rehabilitation, and authorize the Director to call for bids when ready.

13. Reject All Bids - Contract No. 4265 - West Field Cargo Facility Fire Protection Improvement

No. 00-0123	Resolution rejecting all bids for Contract 4265, West Field Cargo Facility Fire Protection Improvement, and authorizing the Director to re-bid when ready.

14. Modification No. 2 to Professional Legal Services Agreement - O'Melveny & Myers, LLP - $50,000

No. 00-0124 — Resolution approving Modification No. 2 to Professional Legal Services Agreement with O'Melveny & Myers, LLP to increase compensation by $50,000, all other terms and conditions of the contract to remain in full force and effect.

15. Authorization to Receive Bids for Disadvantaged Business Enterprise Set-Asides for Millbrae View Lot Mobile Catering Truck Leases A and B

No. 00-0125 — Resolution approving the lease specifications and authorizing staff to accept bids for the Millbrae View Lot Mobile Catering Truck Leases A and B Disadvantaged Business Enterprise Set-Asides.

16. Consent to Assignment of Golden Gate Cafe Lease to Deli-Up Enterprises, LLC

No. 00-0126 — Resolution consenting to the assignment of Golden Gate Cafe Lease to Deli-Up Enterprises, LLC.

* * *

H. PUBLIC HEARING:

The public hearing was convened at 10:05 AM and concluded at 10:28 AM, there being no further comments from the public.

The motion to approve Item No. 17 was made by Commissioner Strunsky and seconded by Commissioner Ito. The vote to approve was unanimous.

17. Proposed Amendment to the Airport's Quality Standards Program

No. 00-0127 — Resolution amending the Airport's Quality Standards Program as referenced in the Rules and Regulations under Section 1.7.1(J), to include those employees performing skycap and other baggage check-in and handling services.

Mr. Rhoades said that on December 7, 1999, the Commission adopted Resolution No. 99-0446 which implemented the Quality Standards Program under the Airport's Safety and Security Program.

Phase 1 included third party security vendors and ground handlers, to certify them and to establish a wage component in order to stabilize the workforce. Phase 1 was implemented successfully on April 1, 2000.

Phase 2, which was adopted January 18, 2000, will include airlines,

concessionaires and third party passenger handlers. Phase 2 will be implemented this fall.

Several categories of employees, such as wheelchair assistants, baggage handlers and skycaps were originally excluded. These employees typically received gratuities. After further investigation and a number of meetings with skycaps it was clear that these groups should be included in the program. The skycaps are the first point of contact for passengers, they handle baggage and they now issue boarding passes.

This modification now includes these three classes of employees into the Quality Standards Program and deletes any reference to tipped employees.

Mr. Patrick Jack, Skycap with American Airlines, expressed his support of "Living Wage" program.

Mr. Jaime Macato, Skycap, expressed his thanks for inclusion in the "Living Wage" program.

Mr. Fernando Orozco thanked the Commission for including Skycaps in the "Quality Standards Program."

Mr. Joe Brenner, San Mateo County Labor Council thanked the Director and the Commission for including the skycaps and the baggage handlers involved in check in into the "Quality Standards Program."

There is an important link between a stable work force and safety and security at the Airport. The "Quality Standards Program" is a pioneering effort in addressing Airport safety and security and presages recommendations made by the U.S. Government Accounting Office to address aviation security nationally.

He hopes that the FAA will recongize and support the exemplary efforts at SFO.

The motion to approve Item No. 18 was made by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

18. Proposed Additions and Changes to the Airport's Rules and Regulations

No. 00-0128 — Resolution adopting an addition and changes to the Airport's Rules and Regulations pertaining to "Definitions" Section 1.1.36, "Curb Markings" Sections 1.4.6(A) through (G), and Appendix B "Limousines" 1.4.7(B)(2)(d).

Ms. Alice Sgourakis, explained that these changes and additions to the Rules and Regulations pertain to the curb markings, vehicle identification, definitions and pick up locations that we need to implement the Curbside Management Program.

One of the key changes is that we will be designating spaces that are 100 to 150

feet long red zones on the lower level designated for stretch limo pick ups. Limos that exceed 20 feet will be required to pick up in these zones.

Town cars can choose to use these zones if they wish to, however, they can continue at the upper and lower level white curb zones. Both the stretch limos and town cars will continue to drop off anywhere on the upper or lower level terminal curbs.

Landisde has been meeting with the limousine companies on a regular basis. This curb marking item is an outgrowth of those focus group meetings. The group is comprised of small, medium and large operators.

They are currently working on a parking discount program with the Finance Department and Parking Management that would encourage more limousine operators to use the 5th level of the garage, do their gate meets so that curb congestion is reduced. They will continue to meet with them on a regular basis.

Commissioner Strunsky noted that the big change is in the town car pick up. That was the issue of most concern last time.

* * *

I. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

Ms. Paula Cornute, Cornute Limousine Service said that she has been loosing business since stretch limousines have been made to go back to Millbrae in order to get back to the terminal. This is an unnecessary inconvenience.

Mr. Martin asked Ms. Cornute to meet with Ms. Sgourakis.

Mr. Richard Segesta, Skycap thanked the Commission for its action today to include skycaps and baggage handlers in the "Quality Standards Program".

Mr. Loren Fitzgerald, Uptown Limousine and Rich Azzolino, Gateway Limousine thanked the Commission for backing them up. They look forward to continuing to work with the Task Force.

* * *

J. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

L. ADJOURNMENT:

There being no further calendared business before the Commission the meeting adjourned at 10:29 AM.

Jean Caramatti
Commission Secretary

Virgin Limousines

Virgin Limousines (California) LLC
2160 San Ness Avenue, Suite One
San Francisco, CA 94109
in SF 922 LIMO
U.S. & Canada 800 421 LIMO
Worldwide: 415 922-5466
fax: 415 931-3292
SITA SFOVLVS

Monday, April 3rd, 2000

The Honorable Henry E. Berman
President
The Honorable Larry Mazzola - Vice-President
The Honorable Michael S. Strunsky
The Honorable Linda S. Crayton
The Honorable Caryl Ito
San Francisco International Airport Commission
San Francisco International Airport
San Francisco, CA 94128

Dear Commissioners:

We feel it is important to keep you up to date on the progress of discussions regarding rules/regulations/fees/curbside management impacting the limousine industry. This letter follows John Martin's letter of March 24th titled "Curb Markings".

We appreciate the impact that the commission has had in influencing the Landside staff, and their efforts to become more responsive to our needs.

As an industry, we have made a decision to "sacrifice" our stretch limousines in order to protect our sedan/town car rights and privileges. We continue our commitment to work with all the airport staff to try to resolve issues, and hope that continued influence from the commission will keep them working in a positive manner to help our industry.

We will NOT appear before the commission today. We are cautiously optimistic that we can make these issues work. We will appear before the commission later this spring if we cannot resolve the increased fees, but hope that the John Martin's directives to staff will be acted upon, as mentioned in that letter.

Sincerely,

David J. Lipschultz
Vice-President and Managing Director

DJL/ss

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April 18, 2000

9:00 A.M.

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President
LARRY MAZZOLA
Vice President
MICHAEL S. STRUNSKY
LINDA S. CRAYTON
CARYL ITO

JOHN L. MARTIN
Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

Minutes of the Airport Commission Meeting of
April 18, 2000

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F.		ITEMS RELATING TO MASTER PLAN PROJECTS:		
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8.	Award As-Needed Specialty Printing Services Contracts: Fruitridge Printing & Lithograph; Somerset Printing; California Lithographers; Anderson Lithograph	00-0137	9-10
9.	Award Professional Services Contract for Public Information Services in San Mateo County for the Runway Reconfiguration Program - Bay Relations	00-0138	10
10.	Award Professional Services Contract to Perform Traffic Counts - MultiTrans	00-0139	10
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13.	Modification No. 11 to Professional Services Contract - State Legislative Advocacy Services - Kenyon & Edelstein	00-0142	11
14.	Bid Call - Contract 4114A - Shoreline Protection Restoration - Phase I	00-0143	11
15.	Award of New International Terminal Hair Salon Lease - SFO Hairport	00-0144	11
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I.	NEW BUSINESS:	12
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K.	CLOSED SESSION:	
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A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present: Hon. Henry E. Berman, President
Hon. Larry Mazzola, Vice President
Hon. Michael S. Strunsky
Hon. Linda S. Crayton
Hon. Caryl Ito

* * *

C. ADOPTION OF MINUTES:

The minutes of the regular meeting of April 4, 2000 were adopted unanimously.

No. 00-0129

* * *

D. . ITEMS INITIATED BY COMMISSIONERS:

There were no items initiated by Commissioners.

* * *

E. POLICY:

The motion to approve Item No. 1 was made by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

1. Airport Tenants and Contractors - Diversity and Equal Employment Training

No. 00-0130 Resolution urging all organizations employing individuals at the Airport, including tenants, concessionaires and construction contractors, to provide their employees with annual workplace diversity training and training regarding equal employment policy.

Ms. Theresa Lee, Deputy Director, Administration explained that over the

years the Airport has taken a number of steps to insure a non-discriminatory and harassment-free work environment, ranging from proactive training for our employees to strong policy statements regarding zero tolerance.

Gloria Louie of the EEO Office conducted a tenant survey on workplace diversity and equal employment training. Of the tenants and on-site contractors who responded, over 60% provide EEO training, 5% said that they were planning to provide training, 50% provide training annually, and approximately 50% provide training as part of new employee orientation.

Staff recommends that the Airport Commission set the tone by urging all Airport tenants and contractors to conduct regular annual diversity training for their employees.

The Airport EEO Office is available to provide technical assistance and resources to businesses wishing to develop training, such as referrals to appropriate consultants or materials.

Commissioner Ito said that she was disappointed in the response rate. She asked Ms. Lee what plans she had to improve the goals. Failing cooperation from the people with whom we contract, we might want to consider using stronger language in our contracts.

Ms. Lee said that the survey was conducted in March and we are now in the follow-up phase.

The Commission will receive a follow-up report.

Mr. John Martin, Airport Director said that language could be added to future contracts requiring such training but would have to look at how existing contracts can be modified.

Ms. Mara Rosales, Airport General Counsel said that she would have to look at it.

Commissioner Crayton added that we can provide training ourselves.

Commissioner Strunsky said that some companies would need help in understanding how to go about this. He asked if there was any thought about the Airport holding classes on how to go about this.

Ms. Lee responded that the survey indicated that assistance was available.

Ms. Rosales said that the proposal raises several issues. She would have to research questions regarding the equal protection clause, Proposition 209, Title 7. The Commission could urge or request voluntary measures, but she will have to research the issue of a requirement.

Commissioner Mazzola noted that other than a contractor's core workers, many of their employees are temporary, making it difficult to provide a training

program. He suggested that the survey query whether employees have received training anywhere else, i.e. apprenticeship programs, local unions.

The union movement has been doing this for the last few years.

Mr. Martin recommended approving the resolution today. Staff will return to the Commission with options for stricter requirements and the possibility of the Airport operating its own diversity training program. Staff will continue to try to obtain better information from contractors and tenants.

* * *

F. ITEMS RELATING TO MASTER PLAN PROJECTS:

The motion to approve Item No. 2 was made by Commissioner Berman and seconded by Commissioner Strunsky. The vote to approve was unanimous.

2. Modification No. 10 to Contract No. 5510E - Boarding Area A - Hensel Phelps Construction Co., Inc. - $7,099,529

No. 00-0131	Resolution approving Modification No. 10 to Contract 5510E, Boarding Area A with Hensel Phelps Construction Co., Inc. in the amount of $7,099,529, for work related to transferred scope from other projects, design changes to facilitate construction, and unanticipated conditions. Funding sources are budget transfers from other contracts, the Airport's Capital Improvement Program Budget, and Program Reserve.

Mr. Tom Kardos, Deputy Director, Bureau of Design and Construction explained that this modification covers negotiated changes triggered by scope transfers from other projects, design changes to facilitate construction change impact mitigation and changes due to unanticipated conditions.

The changes have been reviewed and approved by the Master Plan Technical Advisory Board and the costs have been included in our Quarterly Report forecasts.

Although this particular modification provides for practically no MBE/WBE participation, the original contract's MBE/WBE participation goals remain unchanged for the modified contract. The contract's performance through Modification No. 10 will achieve a 12.2% MBE and 2.5% WBE level.

Commissioner Strunsky asked if substantial completion has been filed for Boarding Area A.

Mr. Kardos responded that we achieved a Temporary Certificate of Occupancy in January. The final certificate is scheduled for May.

Commissioner Strunsky noted that the forecast contract amount was $102 million. This brings us to $95 million. Can we start closing these contracts out?

Mr. Kardos responded that we are in the process of cleaning them up. The final close out will be during the second half of this year.

The motion to approved Item No. 3 was made by Commissioner Ito and seconded by Commissioner Mazzola. The vote to approve was unanimous.

3. Modification No. 2 to Contract 5521A - Boarding Area G Apron Construction - Pavex Construction, A Division of Granite Rock Co. - $3,659,503

No. 00-0132 — Resolution approving Modification No. 2 to Contract 5521A, Boarding Area G Apron Construction with Pavex Construction, A Division of Granite Rock Co., in the amount of $3,659,503 for Boarding Area G and International Terminal Building tenant utilities extensions and infrastructure, and scope transfers from other projects.

The funding sources are the Airport's Capital Improvement Program budget, the Airport Operating Budget and budget transfers from other projects. There is no impact on the Master Plan Baseline Budget.

Mr. Kardos explained that the proposed modification covers work associated with tenant utility extensions, United Airlines operational requests, Master Plan activation requests, and various scope transfers from other projects.

The modification has been reviewed by the Airport's independent auditor and the costs are funded by the Airport's Capital Improvement Program budget, transfers from the Airport's Operating Budget and budget transfers from other contracts, with no impact to the Master Plan Baseline Budget.

The base contract's 10% MBE and 6% WBE participation goals remain unchanged for the modified contract. Within this particular modification, the MBE participation is at the 20% MBE level and 6% WBE participation level, compared to 10% and 6% respective baseline goals.

* * *

G. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

The motion to approved Item No. 4 was made by Commissioner Mazzola and seconded by Commissioner Crayton. The vote to approve was unanimous.

4. Authorization to Exercise Second Option to Agreement with Pacific States

Airline Services, Inc. (PSAS) to Provide Baggage Handling Services

No. 00-0133 — Resolution authorizing second of four one-year options to the agreement with Pacific States Airline Services, Inc. (PSAS) to provide baggage handling services commencing June 1, 2000 through May 31, 2001, with a budget not to exceed $550,000.

Mr. Martin explained that this item extends the contract for another year at a cost of $550,000. It puts the salaries under this contract at a level consistent with the "Quality Assurance Program" adopted by the Commission.

Pacific States Airline Services is an African American owned firm.

The motion to approved Item No. 5 was made by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

5. Authorization to Issue a Request for Qualifications and Proposals for Contract No. 4267 for Professional Engineering Services - Geotechnical Consultant

No. 00-0134 — Resolution approving the scope, budget, and schedule for Contract No. 4267, Professional Engineering Services - Geotechnical Consultant, and to authorize the Director to request qualifications and proposals.

Mr. Ernie Eavis, Deputy Director, Facilities Operations and Maintenance explained that this is simply a RFQ/P for professional consulting services for geotechnical work.

Commissioner Strunsky asked if this has anything to do with the potential runway extension.

Mr. Eavis responded that it does not. This is support for on-going operations and maintenance work of capital improvements.

This funding should last at least three years.

Commissioner Crayton asked if these dollars appear anywhere else.

Mr. Martin explained that this was listed in the 5-Year Capital Improvement Plan previously approved by the Commission.

The motion to approved Item No. 6 was made by Commissioner Berman and seconded by Commissioner Strunsky. The vote to approve was unanimous.

6. Authorization to Conduct Pre-Proposal Conference for the Public Parking Facilities Professional Services Operating Agreement

No. 00-0135 Resolution authorizing staff to conduct a pre-proposal conference for the Public Parking Facilities Professional Services Operating Agreement.

Mr. Gary Franzella, Assistant Deputy Director, Business explained that this requests authorization to conduct a pre-proposal conference for the Professional Services Operating Agreement to manage the Airport's public parking facilities.

Traditionally, the Airport has offered this opportunity to proposers meeting minimum qualifications and awarding to the lowest bidder based on proposed management fees. This contract is critical because of its revenue implications, estimated to be over $62 million in the current fiscal year, and its impact on customer service perceptions and Airport operations.

Recognizing its importance, Airport staff has structured a process to conduct a more qualitative assessment of proposers.

A two step process is being proposed ... a request for qualifications and the development of a pre-qualified list which will be presented to the Commission for approval. The second phase will evaluate proposers on experience, quality of business and marketing plans and the proposed management fee.

The successful proposer will be required to meet subcontracting goals of 30% for MBE and 5% for WBE. Proposers will also be encouraged and given credit for including and mentoring a small local business into the management of the facility.

Commissioner Crayton asked if we have set up a scenario which would only include AMPCO.

Mr. Franzella responded that there are other companies qualified to compete. The minimum qualifications are at least five years of experience in managing a public parking facility as an owner or operator, two years of ownership or operation of at least 13,000 parking stalls, combined with at least one facility of at least 3,000 stalls, and a minimum of five years experience as a public parking owner or operator with at least $10 million in annual revenue.

Commissioner Crayton asked if it might not be better to have separate contracts rather than one large contract.

Mr. Martin responded that staff seriously evaluated carving off one parking facility as a separate contracting opportunity. We would need to purchase another revenue control system which would cost about $4.5 million. We would also have to build a new office building for the garage management company. Establising this opportunity as an M/WBE set aside would raise legal concerns because of the significant additional costs involved.

Taking these considerations into account, staff felt it was best to provide

mentoring opportunities where possibly the number two position would be filled by a member of the minority firm. This mentoring opportunity would provide hands on experience in managing a parking operation of this size.

Commissioner Strunsky asked if the requirements would be cumulative ... four firms each doing $3 million a year in business, for $12 million in experience.

Mr. Martin responded that he would look into it, but felt that one firm with a high level of experience was probably more appropriate. This is one of the largest parking operations in the country; we need a firm with commensurate experience. In the past we have received bids from four or five firms. At least three local M/WBE firms are interested in participating in this contract.

* * *

H. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

A motion to recuse Commissioner Crayton from voting on Item Nos. 11 and 13 was made by Commissioner Mazzola and seconded by Commissioner Ito. The vote to recuse was unanimous.

Item Nos. 7 thru 10, 12 and 14 through 18 were moved by Commissioner Mazzola and seconded by Commissioner Ito. The vote to approve was unanimous.

Item Nos. 11 and 13 were moved by Commissioner Strunsky and seconded by Commissioner Mazzola. The vote to approved was unanimous.

7. Award of Contract No. 3577A - Industrial Waste System SCADA Installation HSQ Technology, A Corporation - $441,200

No. 00-0136 — Resolution awarding Contract 3577A, Industrial Waste System SCADA Installation, to the lowest responsive, responsible bidder, HSQ Technology, A Corporation, in the amount of $441,200.

8. Award of As-Needed Specialty Printing Services Contracts: Fruitridge Printing & Lithograph, Inc.; Somerset Printing; Fong Brothers Printing, Inc.; California Lithographers; Anderson Lithograph - $150,000

No. 00-0137 — Resolution authorizing award of As-Needed Specialty Offset Printing Services Contracts to Fruitridge Printing & Lithograph, Inc., Somerset Printing, Fong Brothers Printing, Inc., California Lithographers, and Anderson Lithograph in an amount not to exceed $150,000.

Commissioner Crayton asked how these firms were identified.

Ms. Lee responded that eight firms met the minimum qualifications based on

project experience, staff experience, type and quantity of equipment, availability and delivery mechanism. Pricing was also a component, although it amounted to only 5% of the bid.

None of the five firms are local certified M/WBEs, however one is a minority owned business in Brisbane. The others are located in Burlingame, Concord, So. San Francisco and Sacramento.

9. Award Professional Services Contract for Public Information Services in San Mateo County for the Runway Reconfiguration Program - Bay Relations, Inc. - $120,000

No. 00-0138 — Resolution awarding a contract to Bay Relations, Inc. for public information in San Mateo County for the Runway Reconfiguration Program in an amount not to exceed $120,000 annually for three years.

Commissioner Ito asked for the name of the principle of Bay Relations.

Ms. Peg Divine, Deputy Director, Airfield Development responded that it is John Reuben.

10. Award of Professional Services Contract to Perform Traffic Counts - MultiTrans - $29,600

No. 00-0139 — Resolution awarding a Professional Services Contract to Perform Traffic Counts to MultiTrans for FY 2000-2001 in the amount of $29,600, with four one-year options in the discretion of the Commission.

11. Modification No. 21 to Legal Services Agreement - Hanson, Bridgett, Marcus Vlahos & Rudy - $150,000

No. 00-0140 — Resolution approving Modification No. 21 to Professional Legal Services Agreement with Hanson, Bridgett, Marcus, Vlahos & Rudy to increase funding by the amount of $150,000.

12. Modification No. 3 for Professional Services Contract - Legislative Advocacy Services - Smith, Dawson and Andrews - $72,000

No. 00-0141 — Resolution authorizing Modification No. 3 for Professional Services Contract with Smith, Dawson and Andrews for Legislative Advocacy Services in

Washington, DC for FY 2000-2001, in the amount of $72,000.

13. Modification No. 11 for Professional Services Contract - State Legislative Advocacy Services - Kenyon and Edelstein - $72,000

No. 00-0142 — Resolution authorizing Modification No. 11 for Professional Services Contract with Kenyon and Edelstein for State Legislative Advocacy Services for FY 2000-2001, in the amount of $72,000.

14. Bid Call - Contract No. 4114A - Shoreline Protection Restoration - Phase I

No. 00-0143 — Resolution approving the scope, budget, and schedule for Contract No. 4114A, Shoreline Protection Restoration - Phase I, and authorizing the Director to call for bids when ready.

15. Award for New International Terminal Hair Salon Lease - SFO Hairport - Minimum Annual Guarantee: $12,000

No. 00-0144 — Resolution awarding the Hair Salon Lease for the New International Terminal to Gloria and William Rosario, dba SFO Hairport , with an initial minimum annual guarantee of $12,000 for the first year of the lease.

16. Shuttle Bus Service Agreement

No. 00-0145 — Resolution approving the rate for the Shuttle Bus Service for the year commencing January 1, 2000, authorizing an additional management fee payment reflecting additional service provided and reimbursing contractor for actual employee benefit costs paid.

17. Trip Fee Structure Effective Date for On-Demand Door-to-Door Vans

No. 00-0146 — Resolution modifying the effective date for the on-demand door-to-door van trip fee structure from April 1, 2000 to April 15, 2000.

18. Reimbursement to United Airlines, Inc. for the Temporary Accommodation of Japan Airlines - $21,000

No. 00-0147 Resolution approving reimbursement to United Airlines, in an amount not to exceed $21,000 for the temporary accommodation of Japan Airlines' displaced cargo employee parking.

* * *

I. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

There were no requests from the public to speak.

* * *

J. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

K. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to conduct a Closed Session.

The Airport Commission will go into closed session in accordance with Government Code Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation.

Discussion and vote pursuant to Brown Act Section 54957.1 and Sunshine Ordinance Section 67.12 on whether to disclose action taken or discussions held in Closed Session.

The Airport Commission did not go into closed session.

* * *

L. ADJOURNMENT:

There being no further calendared business before the Commission the meeting adjourned at 9:37 AM.

Jean Caramatti
Commission Secretary

SAN FRANCISCO
AIRPORT COMMISSION

MINUTES

May 2, 2000

9:00 A.M.

ROOM 400 - CITY HALL
400 VAN NESS AVENUE
CITY AND COUNTY OF SAN FRANCISCO

WILLIE L. BROWN, JR., MAYOR

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Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

CALENDAR SECTION	AGENDA ITEM	TITLE	RESOLUTION NUMBER	PAGE
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	3.	Modification No. 22 to Contract 5500E - International Terminal General Construction - Tutor-Saliba Corp/Perini Corp./Buckley Corp.	00-0150	7
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9.	Modification No. 1 to Contract 2353 - Westfield Cargo Facilities - Phase 1 - Dennis J. Amoroso Construction Company	00-0156	10
10.	Modification No. 2 to Contract 7021.3 - Airfield Development Planning - HNTB	00-0157	10-11
11.	Award North Terminal Concourse Newsstand Lease - CalStar Retail, Inc.	00-0158	11
H.	CONSENT CALENDR OF ROUTINE ADMINISTRATIVE MATTERS:		
12.	Modification No. 6 to Contract 5500J - SFIA North Connector Package Construction - Dillingham Construction Company	00-0159	11
13.	Award Contract 4279 - On-Call Construction Services for Signs in Terminals - Vomar Products, Inc.	00-0160	11-12
14.	Modification No. 2 to Contract 5701AE - AirTrain Maintenance Facility and Communications Center - Hertzka & Knowles/Robert B. Wong, Associate Architects	00-0161	12
15.	Authorization to Exercise Option to Time and Materials Contract with DuDell & Associates, Inc. to Provide a Media Campaign to Promote Shared Ride Options to SFO	00-0162	12
16.	Modification No 1 to Professional Services Contract - International Strategic Marketing Alliance - S.F. Convention & Visitors Bureau	00-0163	12
17.	Modification No. 2 to Professional Services Contract - Development and Expansion of an Airport/Bay Area Business Coalition - MacKenzie Communications	00-0164	12-13
18.	Modification No. 2 to Professional Services Contract - International Aviation Development Services - Gerchick-Murphy Associates	00-0165	13
19.	Bid Call - Contract 4333 - Facilities Fire Protection Improvements	00-0166	13
20.	Award Professional Services Contract to Evaluate Requirements for "Pay-on-Foot" Public Parking Payment System	00-0167	13

	21.	Consent to Assignment of Andale Mexican Restaurant and Bar Lease from Luis J. Sanchez, Pedro Alvarez, dba Andale Taqueria to Andale SFO	00-0168	13
I.		NEW BUSINESS:		13
J.		CORRESPONDENCE:		14
K.		CLOSED SESSION:		
		Potential Litigation		14
L.		ADJOURNMENT:		14

AIRPORT COMMISSION MEETING MINUTES

May 2, 2000

There is no audio tape of this meeting.

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present:	Hon. Henry E. Berman, President Hon. Larry Mazzola, Vice President Hon. Linda S. Crayton Hon. Caryl Ito
Absent:	Hon. Michael S. Strunsky

* * *

C. ADOPTION OF MINUTES:

The motion to approve the minutes of the regular meeting of April 18, 2000 were moved by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

No. 00-0148

* * *

D. DIRECTOR'S REPORTS:

1. Status Report on the Master Plan Program as of the First Quarter of 2000 - March 15, 2000

Mr. Tom Kardos, Deputy Director, Bureau of Design and Construction explained that through the first quarter of 2000, the Airport awarded $2.498 billion, or 97% of the program budget, excluding allowable contingency and program reserve. In terms of construction only, a total of $1.987 billion, or 94% of the budget has been awarded through the reporting period. There was one new construction contract award during the last quarter. Total awards during this quarter amounted to $103 million, including contract modifications in both construction and professional services.

Over the next six months we anticipate awarding approximately $8 million in construction contracts. The total awarded percentages will reach 96% of the

program budget, or 97% of the construction budget, excluding both program reserve and allowable contingency.

Invoices approved since the last report totaled $110 million, bringing the total invoiced amount to $2.076 billion or 78% of the total current budget, excluding program reserve.

Contingency usage allocated to date to change orders and proposed change orders is $147 million, or 100% of the $147 million baseline contingency budget. Contingency allotted to change orders and proposed change orders, and trends is $159 million, or 109% of the baseline contingency budget compared to a completion level of 80% based on approved construction invoices.

Current forecast of Master Plan expenditures through program completion is $2.435 billion. The current program reserve budget is $63 million. The forecast for program reserve at completion is $18 million.

The total program reached 83% completion with 89% design completion and 83% construction completion.

The International Terminal Building is 94% complete with completion schedule for July 2000. Boarding Area A is 99% complete and achieved substantial completion in January 2000. Boarding Area G is substantially complete with punch list work proceeding. The baggage handling system is 94% complete with the completion scheduled for the second quarter.

Elevated circulation roadways are 88% complete and the inbound/outbound ramps projects are 86% complete. Substantial completion for both is scheduled for the second quarter.

The AirTrain Operating System Supply Contract entered its construction phase with an overall completion level of 21%. The forecast for full passenger service remains December 15, 2001.

The tenant improvement work continued this quarter with construction completion scheduled for August and September 2000.

The three Securities and Special Systems contracts continued installation of equipment and systems infrastructure in the International Terminal Complex. The Security and Special Systems Contract is 75%, the facility support systems contract is 75%, and the Terminal Management Contract is 85% complete. Project completion is forecast for the third quarter of 2000.

In the area of job safety, our actual rate of 8.92 for recordable incidents is below the Federal rate of 9.50 and shows a decline over our last report. Our lost time incident rate of 3.97 is lower than the national average of 4.40, and it also improved over the 4.09 rate in our last report. The MBE/WBE participation is 23.8% / 5% respectively on the program level. A breakdown by the major sub-areas is presented in the report.

In summary, the Master Plan Implementation Program is proceeding to meet the scheduled completion dates while remaining within the overall program wide budget.

The International Terminal Complex with 29 available positions will be fully operational on September 26, 2000.

* * *

E. ITEMS INITIATED BY COMMISSIONERS:

Commissioner Ito complimented Ms. Theresa Lee on the success of the Job Fair.

* * *

F. ITEMS RELATING TO MASTER PLAN PROJECTS:

The motion to approve Item No. 2 was made by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

2. Modification No. 1 to Contract No. 5700A - AirTrain Guideway, East Loop - Tutor-Saliba Corporation - $5,038,376.51

No. 00-0149	Resolution approving Modification No. 1 to Contract 5700A, AirTrain Guideway, East Loop, with Tutor-Saliba Corporation, in the amount of $5,038,376.51, for changes related to Airport operations, AirTrain Operating System requirements, airline initiated changes, unforeseen site conditions, design changes to facilitate construction and bid item pay quantity increases. The funding sources are Contract Contingency and Contract Budget Transfer.

Mr. Kardos explained that this modification incorporates changes related to Airport and airline operations, AirTrain Operating System requirements, unforeseen site conditions, design changes to facilitate construction and variations in bid item quantities.

Funding will be provided by contract contingency and budget transfer from the AirTrain project.

The modification has been reviewed and approved by the Master Plan Advisory Board and the cost has been part of the forecast presented in our quarterly reports.

The base contract's MBE/WBE subcontracting participation was established at the 10.83% / 9.4% levels. This particular modification, due to its work content, provides for a low 2.85% MBE / 2.2% WBE participation bringing the aggregate participation levels to 10.24% MBE / 8.74% WBE participation, slightly lower than

the base contract's goals. The project team is committed to meet or exceed the base contract's participation levels through contract completion.

The motion to approve Item No. 3 was made by Commissioner Berman and seconded by Commissioner Crayton. The vote to approve was unanimous.

3. Modification No. 22 to Contract No. 5500E - International Terminal General Construction - Tutor-Saliba Corp./Perini Corp./Buckley & Company, Inc., A Joint Venture - $3,369,612

No. 00-0150 — Resolution approving Modification No. 22 to Contract 5500E, International Terminal General Construction, with Tutor-Saliba Corp/Perini Corp/ Buckley & Co., Inc., A J.V., in the amount of $3,369,612 for work related to design changes to facilitate construction. Funding sources are budget transfers and Program Reserve

Mr. Kardos explained that this modification comprises changes reviewed and approved by the Master Plan Advisory Board covering design changes to facilitate construction.

Funding will come from a budget transfer from Securities and Special Systems Contract 5515C and Program Reserve. The cost of these changes was included in our program forecast presented to the Commission in the Quarterly Reports.

The MBE/WBE subcontractor listing remains the same for the modified contract. The base contract's 10.3% combined participation goal remains unchanged as well. The current performance through Modification No. 21 for the contract is at the 18.1% MBE / 5.8% WBE participation level, considerably in excess of the stated goals.

The terminal is approximately 94% complete with the certificate of occupancy scheduled for July 18, 2000. Systems testing and personnel training has been ongoing for several months. Limited flight activity is scheduled to begin in mid-August to further test the facility leading to full operations on September 26, 2000.

The motion to approve Item No. 4 was made by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

4. Modification No. 5 to Contract No. 5905A - Inbound and Outbound Ramps and Structures - Myers/Kulchin-Condon, A Joint Venture - $4,961,868

No. 00-0151 — Resolution approving Modification No. 5 to Contract 5905A, Inbound and Outbound Ramps and Structures, with Myers/Kulchin-Condon, a Joint Venture, in the amount of $4,961,868, for additional work and work transferred from other

Master Plan Projects. The funding sources are budget underruns within the project, budget transfers from other projects, CIP funds and Program Reserve.

Mr. Kardos explained that this modification includes changes responding to unforeseen site conditions, Airport operational requirements, compliance with Caltrans standards, and scope transfers from other projects.

Funding for the modification will be provided by budget underruns within the project and budget transfers from other projects.

This modified contract's MBE/WBE participation level of 15.4% and 3.3% respectively, exceed the participation goals of 14% and 3% established for the base contract.

The motion to approve Item No. 5 was made by Commissioner Crayton and seconded by Commissioner Mazzola. The vote to approve was unanimous.

5. Modification No. 6 to Contract No. 5900D - Elevated and Surface Circulation Roadways - Myers/Kulchin-Condon, A Joint Venture - $2,600,000

No. 00-0152

Resolution approving Modification No. 6 to Contract 5900D, Elevated and Surface Circulation Roadways, with Myers/Kulchin-Condon, A Joint Venture, in the amount of $2,600,000 for Road Reconstruction work under the New International Terminal and Revisions to the Project's Signs. The funding sources are Program Reserve and Project 5904, Traffic Signing and Graphics.

Mr. Kardos explained that this modification incorporates into Contract No. 5900D the reconstruction of roadway under the new International Terminal and provides for some revisions to the project's roadway signs.

Funding for the roadway work will be provided from the Master Plan's Program Reserve. The signage changes will be funded by a budget transfer from Contract No. 5904, Traffic Signing and Graphics.

The modification has been reviewed and approved by the Master Plan Advisory Board, and costs have been included in our cost forecasts presented in the quarterly reports.

The MBE subcontractor participation through this modification is slightly lower at 18.3% than the base contract's established goal of 20%. The WBE participation on the other hand, at 13.4%, is exceeding the base contract's goal of 9%. The project team is committed to ultimately meet or exceed the base contract's participation levels.

* * *

G. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

The motion to approve Item No. 6 was made by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

6. Modification No. 8 to Airport Feasibility Consultant Services Contract - John F. Brown Company, Inc. - $5,344,000

No. 00-0153 — Resolution approving Modification No. 8 to the Airport Feasibility Consultant Contract with John F. Brown Company, Inc., in the amount not to exceed $5,344,000.

The motion to approve Item No. 7 was made by Commissioner Crayton and seconded by Commissioner Mazzola. The vote to approve was unanimous.

7. Proposed Ninth Supplemental for the Issuance of San Francisco International Airport Revenue Bonds

No. 00-0154 — Resolution approving the amendment to the Sixth and Eight Supplemental providing for the sale of not to exceed $1,000,000,000 aggregate principal amount of San Francisco International Airport Revenue Bonds.

The motion to approve Item No. 8 was made by Commissioner Berman and seconded by Commissioner Crayton. The vote to approve was unanimous.

8. Nomination of Gensler to Provide Architectural Design Services for Remodeling Existing Central Terminal and Boarding Area D

No. 00-0155 — Resolution authorizing staff to enter into negotiations with Gensler, an architectural design services firm, to provide design services for the remodeling ro the existing Central Terminal (International Terminal) and Boarding Area D, for domestic operations, and authorizing staff to prepare a professional services contract for the Commission's consideration.

Mr. Kardos explained that after the new International Terminal opens, the current International Terminal has to be renovated to accommodate domestic operations. The time available for the preparation of the contract bid documents is critically short requiring not only an overall familiarity with airport terminal operations in general, but an intimate knowledge of the existing structure in particular.

This project was originally part of the near-term Master Plan, but for practical reasons was postponed and included in "Phase B" of the Master Plan.

In preparation for Phase B, the Airport engaged the Public Research Institute of San Francisco State University to interview former clients of firms seeking work from the Airport. The customer satisfaction score achieved by Gensler & Associates, the originally designer of the Central Terminal, would ensure the firm's inclusion of the project's shortlist. In the case of such a shortlist Gensler would be the only firm intimately familiar with the existing structure. Fortunately, even the original design team happens to be generally intact. Consequently, they have the singular advantage of not requiring a lengthy learning process.

In view of Gensler's scores from PRI and its unique technical expertise and project familiarity, Airport staff nominates Gensler & Associates for the Central Terminal Renovation Project. For the composition of the project team, Gensler proposes to team up with Michael Willis & Associates, an African-American registered MBE firm at the prime level and engage the services of certified MBE/ WBE firms for the performance of the entire subcontracting scope. The aggregate project participation by MBE/WBE firms will be 61%/11% at the prime level and 50% at the subconsultant level. This compares favorably with a 29% MBE / 5% WBE average participation level achieved by the Airport on this type of a project. The Human Rights Commission reviewed and approved the proposed program.

We also discussed the project with the City's Department of Public Works (DPW). In view of the project requirements, DPW judged it impractical to take on this design task at this time. I confirmed this agreement with them in a latter to Harlan Kelly, City Engineer.

In view of the multiple reasons, enumerated in this summary, we strongly recommend the Commission's approval of the selection of Gensler's team for the design of the Central Terminal's renovation.

Ms. Leslie Abbott, International Federation of Professional and Technical Engineers, Local 21 spoke against this item and asked the Commission not to approve it.

The motion to approve Item No. 9 was made by Commissioner Berman and seconded by Commissioner Crayton. The vote to approve was unanimous.

9. Modification No. 1 to Contract No. 2353 - Westfield Cargo Facilities - Phase I Dennis J. Amoroso Construction Company - $982,000

No. 00-0156 — Resolution approving Modification No. 1 to Contract No. 2353, Westfield Cargo Facilities - Phase I, with Dennis J. Amoroso Construction Company, in the amount of $982,000.

The motion to approve Item No. 10 was made by Commissioner Mazzola and

seconded by Commissioner Berman. The vote to approve was unanimous.

10. Modification No. 2 to Contract No. 7021.3 - Airfield Development Planning - HNTB - $980,000

No. 00-0157 — Resolution approving Modification No. 2 to Contract No. 7021.3, Professional Services Contract with HNTB for Airfield Development Planning in an amount not to exceed $980,000.

The motion to approve Item No. 11 was made by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

11. Award of North Terminal Concourse Newsstand Lease - CalStar Retail, Inc. Minimum Annual Guarantee: $512,256

No. 00-0158 — Resolution awarding the North Terminal Concourse Newsstand Lease, a Disadvantaged Business Enterprise (DBE) set aside to CalStar Retail, Inc., a certified DBE, with a first year Minimum Annual Guarantee of $512,256.

* * *

H. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

The motion to approve Item Nos. 12 through 21 was made by Commissioner Berman and seconded by Commissioner Mazzola. The vote to approve was unanimous.

12. Modification No. 6 to Contract No. 5500J - SFIA North Connector Package Construction - Dillingham Construction Company - $432,588

No. 00-0159 — Resolution approving Modification No. 6 to Contract No. 5500J, SFIA North Connector Package Construction, with Dillingham Construction Co., in the amount of $432,588 for unforeseen obstructions, existing utilities, and design changes. Funding source is a transfer from Program Reserves.

13. Award of Contract No. 4279 - On-Call Construction Services for Signs in Terminals - Vomar Products, Inc. - $350,000

No. 00-0160 — Resolution awarding Contract No. 4279, On-Call Construction Services for Signs in Terminals, to Vomar Products, Inc., in the not-to-exceed amount of $350,000. The work is Non-Master Plan funded with no impact on the Master Plan

Baseline Budget.

14. Modification No. 2 to Contract No. 5701AE - AirTrain Maintenance Facility and Communications Center - Hertzka & Knowles/Robert B. Wong, Associate Architects - $221,662

No. 00-0161 — Resolution approving an increase to professional services fees in the amount of $221,662 to provide Architectural and Engineering Services. Funding for the services will be provided from the project budget with no impact on the Master plan Baseline Budget.

15. Authorization to Exercise an Option to the Time and Materials Contract with DuDell & Associates, Inc. to Provide A Media Campaign to Promote Shared Ride Options to SFO - $425,000

No. 00-0162 — Resolution exercising the second of four annual renewal options to renew the time and materials contract with DuDell & Associates, Inc., for the period of June 28, 2000 through June 27, 2001 with budget not to exceed $425,000.

16. Modification No. 1 to Professional Services Contract - International Strategic Marketing Alliance - San Francisco Convention & Visitors Bureau - $300,000

No. 00-0163 — Resolution authorizing Modification No. 1 to Professional Services Contract with the San Francisco Convention & Visitors Bureau for the Continued Development and Implementation of an International Strategic Marketing Alliance to increase the amount by $300,000 and to extend the term from July 1, 2000, thru June 30, 2001, all other terms and conditions of the contract remain in full force and effect.

17. Modification No. 2 to Professional Services Contract - Development and Expansion of an Airport/Bay Area Business Coalition - MacKenzie Communications - $100,000

No. 00-0164 — Resolution authorizing Modification No. 2 to Professional Services Contract with MacKenzie Communications, A Certified WBE, for the continued Development and Expansion of an Airport/Bay Area Business Coalition to increase the amount by $100,000 and to extend the term

from July 1, 2000 through June 30, 2001.

18. Modification No. 2 to Professional Services Contract - International Aviation Development Services - Gerchick-Murphy Associates - $100,000

No. 00-0165 — Resolution authorizing Modification No. 2 to Professional Services Contract with Gerchick-Murphy Associates to increase the amount by $100,000 for International Aviation Development Services, all other terms and conditions of the contract remain in full force and effect.

19. Bid Call - Contract No. 4333 - Facilities Fire Protection Improvements

No. 00-0166 — Resolution approving the scope, budget, and schedule for Contract No. 4333, Facilities Fire Protection Improvements for FY 2000/2001, and authorizing the Director to call for bids when ready.

20. Award of Professional Services Contract to Evaluate Requirements for "Pay-On-Foot" Public Parking Payment System

No. 00-0167 — Resolution awarding a Professional Services Contract to evaluate requirements for a "Pay-On-Foot" parking payment system to Walker Parking Consultant in an amount not-to-exceed $135,000.

21. Consent to Assignment of Andale Mexican Restaurant and Bar Lease from Luis J. Sanchez, Pedro Alvarez, dba Andale Taqueria to Andale SFO

No. 00-0168 — Resolution consenting to the assignment of Andale Mexican Restaurant and Bar Lease from Luis J. Sanchez, Pedro Alvarez, dba Andale Taqueria to Andale SFO.

* * *

I. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

There were no requests from the public to speak.

* * *

J. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

K. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to conduct a Closed Session.

The Airport Commission will go into closed session in accordance with Government Code Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation.

Discussion and vote pursuant to Brown Act Section 54957.1 and Sunshine Ordinance Section 67.12 on whether to disclose action taken or discussions held in Closed Session.

The Airport Commission did not go into closed session.

* * *

L. ADJOURNMENT:

There being no further calendared business before the Commission the meeting adjourned at 9:50 AM.

Jean Caramatti
Commission Secretary

SAN FRANCISCO
AIRPORT COMMISSION

MINUTES

DOCUMENTS DEPT.

JUN 19 2000

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May 16, 2000

9:00 A.M.

ROOM 400 - CITY HALL
400 VAN NESS AVENUE
CITY AND COUNTY OF SAN FRANCISCO

WILLIE L. BROWN, JR., MAYOR

COMMISSIONERS

HENRY E. BERMAN
President
LARRY MAZZOLA
Vice President
MICHAEL S. STRUNSKY
LINDA S. CRAYTON
CARYL ITO

JOHN L. MARTIN
Airport Director

SAN FRANCISCO INTERNATIONAL AIRPORT
SAN FRANCISCO, CALIFORNIA 94128

CALENDAR SECTION	AGENDA ITEM	TITLE	RESOLUTION NUMBER	PAGE
A.		CALL TO ORDER:		4
B.		ROLL CALL:		4
C.		ADOPTION OF MINUTES:		
		Regular meeting of May 2, 2000	00-0169	
D.		SPECIAL ITEM:		
	1.	Mayor Willie L. Brown, Jr. to Address the Commission on the Runway Reconfiguration Program		4-8
E.		ITEMS INITIATED BY COMMISSIONERS:		8
F.		ITEMS RELATING TO MASTER PLAN PROJECTS:		
	2.	Modification No. 1 to Contract 5700B - AirTrain Guideway, Westside - Tutor-Saliba Corp.	00-0170	9
	3.	Modification No. 10 to Contract 5520E - Boarding Area G General Building Construction - Tutor-Saliba/Perini/Buckley	00-0171	10
	4.	Modification No. 2 to Contract 5600AE - Rental Car Garage/Ground Transportation Center - ED2 International/MBT Architecture, Joint Venture Architects	00-0172	11
	5.	Modification No. 8 to Professional Service Contract 5520CM - Construction Management Services for Boarding Area G - Lehrer McGovern Bovis/F.E. Jordan Associates/Cabellon Associates	00-0173	11-12
	6.	Modification No. 1 to Contract 5750.1 - North Cargo Facility - Stone & Webster/F.E. Jordan, A Joint Venture	00-0174	12-13
G.		ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:		
	7.	Approve First Supplemental Trust Agreement and Official Statement Pertaining to SFIA Special Facilities Lease Revenue Bonds (SFO Fuel Company LLC) and Related Matters	00-0175	13

	8.	Award Professional Services Contract to Provide Information Systems and Telecommunications Technical Support for the New International Terminal Complex - GTE Incorporated	00-0191	19-20
	9.	Award North Terminal Bookstore Lease - Books, Inc.	00-0176	14
	10.	Authorization to Conduct a Pre-Proposal Conference for a High Speed Wireless Internet Lease in the Existing Terminals and the New International Terminal	00-0177	14-15
H.		CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:		
	11.	Award Contract 5904A - Traffic Guide Signing & Graphics - Agnotti & Reilly, Inc.	00-0192	20
	12.	Modification No. 8 to Contract 5950AR - Improvements to Central Plant - Hopkins Heating and Cooling	00-0178	15
	13.	Modification No. 1 to Contract 5750.2 - Japan Airlines Site Improvements-F.E. Jordan Assoc.	00-0179	16
	14.	Modification No. 2 to Professional Service Contract 5510.4 - Materials Testing & Special Inspection Services for the New Boarding Areas A and G - Inspection Consultants Incorporated	00-0180	16
	15.	Award Contract 4156 - As-Needed Electrical, Year 2000 - Barri Electric Company, Inc.	00-0181	16
	16.	Award Contract 4308 - Rental Car Facility Phase I Improvements - Resource & Design	00-0182	16
	17.	Modification No. 23 to Professional Legal Services Agreement with Morrison & Foerster	00-0183	16-17
	18.	Modification No. 2 to Professional Legal Services Agreement with Remy, Thomas & Moose, LLP	00-0184	17
	19.	Modification No. 1 to Professional Legal Services Agreement with Baker & McKenzie		17
	20.	Authorization to Rescind Award, Reject All Proposals, Reissue Request for Proposals for a Language Interpreter Management Program	00-0185	17

	21.	Bid Call - Contract 4159 - Security Airport Fencing	00-0186	17
	22.	Airport Improvement Program Project No. 3-06-0221-2000-01 Project Application	00-0187	17
	23.	Authorization to Seek, Accept and Expend Funds from the Bay Area Air Quality Management District for Clean Air Vehicles	00-0188	18
	24.	Authorization to Enter into a Contract with the Handlery Union Square Hotel in Conjunction with the ACI-Pacific Regional Assembly and Conference Scheduled to be Held in San Francisco in April 2001	00-0189	18
	25.	Consent to Assignment of New International Terminal Bookstore/Cafe Lease from Benjamin Books, Inc. to W.H. Smith Hotel Services, Inc.	00-0190	18
I.		NEW BUSINESS:		18
J.		CORRESPONDENCE:		18
K.		CLOSED SESSION:		
		Pending Litigation: CCSF v Scott Company et al		18-19
		Potential Litigation		
L.		ADJOURNMENT:		20

A. CALL TO ORDER:

The regular meeting of the Airport Commission was called to order at 9:00 AM in Room 400, City Hall, San Francisco, CA.

* * *

B. ROLL CALL:

Present:	Hon. Michael S. Strunsky Hon. Linda S. Crayton Hon. Caryl Ito
Absent:	Hon. Henry E. Berman, President Hon. Larry Mazzola, Vice President

* * *

C. ADOPTION OF MINUTES:

No. 00-0169

* * *

D. SPECIAL ITEM:

1. Mayor Willie L. Brown, Jr. to Address the Commission on the Runway Reconfiguration Program

MAYOR BROWN: Thank you, very much, for allowing me the opportunity to come before you.

You have been reading in the newspapers over the last several months about our collective need for focused attention on the San Francisco Airport runway expansion and the potential for the expansion of that runway.

I must compliment the Airport staff ... while running the Airport, and expanding the new terminal, the efforts to rebuild the Central Terminal ... all of those things have fallen under their jurisdiction and their lot and they have been doing as good a job as can possibly be done. John Martin and his staff is to be so complimented.

In conversations with Mr. Martin he indicated to me that he has been doing a percentage of his time doing that and a percentage of his time running the Airport. Of course, with the incredible confrontation with United and other airlines over the delay problems and all the other things associated with the Airport, it became increasingly clear to me that we needed to do what we did with reference to Mission Bay, what we've done with reference to the 49er stadium project, and what we have done with the other specialty projects in the City, including the Naval

Shipyard facility, and including the project that is about to go forward with Bloomingdale's ... and that is, elevate the level of this particular project to a group of people or persons whose only job it will be is to do just that project, and to have someone as credentialed as the Feds and the State would want them to be because those are the two entities that will play a vital role in whether or not we are successful in a timely way of meeting the needs of those who want to come to San Francisco and of the economy of this City by producing an answer to our needs for additional runway capacity.

I think I have now found such individuals. I struggled for a long time knowing that it had to be somebody that would come only to do this job and to do it expeditiously. It had to be someone, some persons with already the level of influence that would cause the doors to be open at their request. Someone who already understood the ins and outs of government, both at the State and Federal level, that would allow for smooth access. Someone who would have the respect of the Congress that will play a role in the process as well. Talent that could be utilized in such a way that all of the local bodies would want to be responsive and want to be a part of that effort. And talent that could lead the staff that is going to be required to see that this happened. Talent that would be able to coordinate and wipe away all of the barriers that are erected, traditionally, between various departments.

We did something similar when we asked Rudy Nothenberg and David Prowler to do Mission Bay. We did something similar when we asked Stuart Sunshine and his group to do something with reference the 49er project.

With that in mind, I went forward and began the recruiting process. And I must tell you that this morning I am prepared, as I have told some of you privately already, that we have two gems.

The first is Karen Skelton. Karen Skelton is an honors graduate at the undergraduate level from UCLA in the world of Political Science. She is a Magna Cum Laude. She is a graduate of Boalt Hall, although I hate to give Boalt Hall any credit since Hastings is my school. She is a graduate of Boalt Hall in the world of law. Then she went on to Harvard to pick up a Masters Degree at the Kennedy School.

Clearly, fully educational credentialed in every way, in a handsome and attractive way. She left that and became a lawyer for Morrison and Foerster and chose to do minority business enterprise representation in that August firm in Los Angeles, that also has an office here run by Jim Brosnahan in San Francisco and does so much work representing the City.

But she left the world of law and went back to Washington as Al Gore's first Political Affairs Director. Then she was recruited as a Deputy Assistant to the President in the White House and performed the services in the capacity of working in the White House, which is where I first came across Karen.

In her relationship with San Francisco and our needs, she was always our eyes and ears and always the person we went to when we needed something.

She was recruited by my friend Rodney Slater once some of her friends left the White House, like Leon Panetta. She was recruited by Rodney Slater and she is now Chief Counsel to the Federal Highway Administration, and she still has her relationship with the Department of Justice.

I have been working on her now for the last three or four months. She finally succumbed sometime in April to at least entertaining my idea of moving to San Francisco. She is now enthralled with that possibility. We therefore would be lucky and fortunate to get Karen Skelton to come aboard and to provide us with that Washington connection, that Sacramento connection that long years of skill honed through proper training and experience that will give us the chance to wade through all of the problems associated with the various permit authorities, while at the same time carrying with her the entre that she has in all of government.

She is planning to move to San Francisco, and by June 5th we ought to have her on board.

Such an operation would not work without the talents of our own local kind of talent. The University of Colorado produced such an individual. He graduated from the University of Colorado with a Bachelor's degree and then came to San Francisco and went to my alma mater, San Francisco State.

Strangely enough I did not know him during any of these developmental times, but when I became Mayor one of the few people kept from the Jordan Administration by my Administration was Stuart R. Sunshine.

Stuart Sunshine was for me the same as we was for Frank Jordan, the liaison on transportation issues. However, I recognized that there was a lot more talent reposed in Stuart than just being a liaison so we began to give him special assignments.

We gave him the project management for the San Francisco 49ers. We also, from the Mayor's perspective, had him do BART to the Airport, we had him do the expansion of your Airport, we had him do all of the things that represented relationships with any transportation issues, but particularly with reference to the Airport. And then in 1998, we tapped him to go over and do Parking and Traffic.

And Stuart has done a magnificent job in each one of those assignments he received. When I started to recruit him to work with us on this Airport runway expansion project, Stuart was reluctant to do it. It took me longer to talk Stuart into it then it did to talk Karen into it. But I finally got him. Put the two of them together and believe me, they fit extremely well together and they are going to make an ideal couple to direct this operation.

We will insure that the resources that they need for success will be there. And, as was the case with Mission Bay, and as was the case with the other special projects that I assign, in order to make sure that every level of government, State and Federal, understands how important it is, they will have direct access to the Mayor for that purpose. And they will do the runway project, and the runway project only. They will not have anything else to do with any aspect of the Airport. That will be

Mr. Martin and his team's responsibility. And they will assume the leadership role to see that we produce this solution to our runway problem. What that solution will be at the moment is still, I think, problematical. They will, nevertheless, assume that responsibility. They will assume the responsibility to pick up where Mr. Martin has brought us to date to raise the level of this project in the minds and souls and eyes of all of the surrounding neighbors, including all of the various mayors, the congressional persons, the State legislative persons, the Governor, as well as the White House. And I would guess with this team, headed by these two people, we will gain what we need to gain to produce what we need to produce so San Francisco remains the center and a transportation hub for all of northern California. And with the Airport being a centerpiece of our economy I think it is appropriate for us to invest in the way in which we are investing.

These two individuals coming aboard will not cause any dramatic change in what has previously been budgeted. You have budgeted a certain amount of money for the operation of this project and they will operate within the framework of those respective budgets.

Ms. Skelton will be, as usual, on an hourly basis. Mr. Sunshine will be, as usual, on a regular staff basis with City government. When this project is over, Ms. Skelton will go on to wherever she is going, and Mr. Sunshine will come back to City government in a fashion that City government can appropriately accommodate him.

And I appreciate the opportunity that each of you have given me to inform you of this and to seek your cooperation. And you have indicated your cooperation.

I appreciate Mr. Martin's cooperation. I must tell you that he has been more than generous in his efforts to assist making this happen.

We've had Ms. Skelton out here with his staff for a full day or more of briefings so that she gets a full understanding of what the width and breadth of her responsibilities may be. But, in spite of all that information, she still finally accepted it and I'm glad that she did.

I'm frankly looking forward to regular reports ... regular reports to you and regular reports to me on the progress that is being made with reference to this. And, I'm looking forward to the utilization of the Mayor's Office in every way it's possible, as well as your own Commission for the purpose of achieving this goal in a very very timely manner.

COMM. STRUNSKY: Just a personal note, thank you for coming here and for recognizing what I feel is one of our most important and pressing problems, and that is to make these runways happen so that we don't fall behind in this City.

COMM. CRAYTON: Mr. Mayor, I also would like to echo what our Commissioner has said, but I would also like to take it to another level in that we have been attacked from the east, west, south and north regarding this and I knew that you

needed to do some measure in order to lift us above this. So, I see this as that measure. And I'm excited, as a part of the Commission, that certainly we can play with the big boys and that we going to get what we need for the City and County of San Francisco and the Airport.

MAYOR BROWN: I must tell you in that regard, we've have had some interesting preliminary responses from some very important people. They've been wooed by Mr. Martin and others in an effort to get a higher profile face. And, with Ms. Skelton's coming aboard, those persons are even more enthusiastic about the prospects. And I'll be coming back to you, or at least sending a communication to you, because I do intend to involve a wide array of persons of great statue to insure that we get the broadest base of support for this project ... probably greater than any other project we've ever done in this City.

COMM. ITO: I just want to also comment ... thank you Mr. Mayor for placing this kind of priority in your Administration to see that we get the most thorough information gathering and review of what we need to do to make this real. Because I think again with the scrutiny of the public out there, people think that we're on this fast track without doing a thorough job. I think with your involvement, with the caliber of leadership with Ms. Skelton and Stuart Sunshine that the thoroughness of what we need to do will happen and that the public and the citizens of San Francisco do not have to worry that we are short cutting any efforts. That we are really wanting to do the right thing for the Bay Area economy.

COMM. CRAYTON: So, we will see her on the 5th of June?

MAYOR BROWN: Well, Ms. Skelton will come by to visit with all of you, and so will Mr. Sunshine.

Mr. Sunshine already lives here in San Francisco, is married and is part of our City, and just bought a house. Ms. Skelton is looking for a house. God bless her, I hope she finds one. But she's looking for a house. Her husband is trying to find a job here. Her family will be relocated and they will become part of our community, as should be the case with any of the people who work to make this a better City.

COMM. STRUNSKY: Thank you, sir.

MAYOR BROWN: Thank you very much.

* * *

E. ITEMS INITIATED BY COMMISSIONERS:

There were no items initiated by Commissioners.

* * *

F. ITEMS RELATING TO MASTER PLAN PROJECTS:

Item No. 2 was moved by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

2. Modification No. 1 to Contract No. 5700B - AirTrain Guideway, Westside - Tutor-Saliba Corporation - $6,314,918

No. 00-0170 — Resolution approving Modification No. 1 to Contract 5700B, AirTrain Guideway, Westside, with Tutor-Saliba Corporation, in the amount of $6,314,918 for changes related to Airport operations, AirTrain Operating System requirements, Airline operations, BART requirements, unforeseen site conditions and design changes to facilitate construction. The funding sources are contract contingency, contract budget transfer, and Airport's "up to $200 million" contribution to the BART-SFO Extension Project.

Mr. Tom Kardos, Deputy Director, Bureau of Design and Construction explained that this modification comprises changes related to the AirTrain Operating System requirements, Airport and airline operations related changes, BART system requirements, unforeseen site conditions and design changes to facilitate construction.

All changes have been reviewed and approved by the Master Plan Advisory Board and the costs have been included in our forecast presented in the Quarterly Report. Funding sources are the contract's contingency budget, budget transfer from the AirTrain project and the Airport's $200 million contribution to the BART/SFO extension.

Due to its work content, this particular modification provides for a 4.41% MBE and 2.06% WBE participation, resulting in the modified contract's 13.42% ME and 1.69% WBE participation levels, which are slightly below the base contract's approved 14.84% MBE and 1.71% WBE participation levels.

Commissioner Crayton asked if there was a change in the amount.

Mr. Kardos responded that there is no change in the modification amount of $6,320,951.

Commissioner Strunsky noted that this contract is just about complete.

Mr. Kardos responded that it is about 90% complete. Remaining work includes the removal of falsework on the AirTrain Guideway combined structure and some paving and gutter work.

Item No. 3 was moved by Commissioner Strunsky and seconded by Commissioner Ito. The vote to approve was unanimous.

3. Modification No. 10 to Contract No. 5520E - Boarding Area G General Building Construction - Tutor-Saliba Corp./Perini Corp./Buckley & Company, Inc. - $2,429,487

No. 00-0171 — Resolution approving Modification No. 10 to Contract 5520E, Boarding Area G General Construction with Tutor-Saliba Corp/Perini Corp/ Buckley & Company, Inc., in the amount of $2,429,487 for tenant utilities and infrastructure work in Boarding Area G and the International Terminal Building; and work related to miscellaneous changes, scope transfers and design revisions. Funding sources are the Tenant Utilities and Infrastructure Budget, Capital Improvement Program budget, budget transfers and other projects, Construction Contingency, and Program Reserve.

Mr. Kardos explained that the scope of work covered by this modification includes the extension of utilities and building infrastructure to individual tenant leaseholds in Boarding Area G and the new International Terminal. The scope also includes miscellaneous changes triggered by the concession expansion, scope transfer from other projects, airline initiated changes, and design revisions to facilitate construction.

All changes have been reviewed and approved by the Master Plan Advisory Board and the costs have been included in our forecast presented in the Quarterly Report.

Funding will be provided by the Capital Improvement Program budget, contract contingency, and budget transfer from other projects.

The scope of this modification is primarily mechanical and electrical and due to the extreme time constraint it must be performed by the base contract's listed subcontractors. While there is no M/WBE participation in this particular modification, the performance of the overall contract through this modification is only slightly lower at the 18.7% combined M/WBE participation level than the 18.9% established for the base contract.

Commissioner Strunsky asked if this project was substantially complete.

Mr. Kardos responded that this project is going for the final certificate of occupation.

Commissioner Strunsky asked when we will see the final change order modification.

Mr. Kardos responded that it will probably be within the next three months or so. The lion share of the modification is the utility extension; it is no longer base building work. These additional scope items are being done on a time and material basis.

Commissioner Strunsky said that he would like to see a major effort made to bring the paper work on completed construction contracts to an end.

Item No. 4 was moved by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

4. Modification No. 2 to Contract 5600AE - Rental Car Garage/Ground Transportation Center - ED2 International/MBT Architecture Joint Venture Architects - $1,725,700

No. 00-0172 — Resolution approving Modification No. 2 to Professional Services Contract 5600AE with ED2 International/MBT Architecture, Joint Venture Architects, in the amount of $1,725,700 for work associated with the AirTrain Operating System, design changes and Airport operations. Funding for this modification will be provided from the Master Plan Project budget, from CIP funding and form the Airport's "Up to $200 Million" contribution to the BART-SFO Extension with no impact to the Master Plan Baseline Budget.

Mr. Kardos explained that this modification consolidates changes to the Professional Services Contract with ED2/MBT Architects covering the North and South International Parking Garages and Concourse H/Airport BART Station. The changes are related to the AirTrain Operating System requirements, BART system requirements and various Airport operations and maintenance requirements.

Funding sources for this modification are the Airport's $200 million contribution to the BART/SFO extension, contract contingency, and a budget transfer from the AirTrain Operating System budget.

This modification has been reviewed and approved by the Professional Services Fee Review Committee and the cost has been forecasted in our Quarterly Report.

The MBE/WBE subcontracting goals of 17% MBE / 5% WBE established for the base contract remain unchanged for the modified contract.

Item No. 5 was moved by Commissioner Crayton and seconded by Commissioner Strunsky. The vote to approve was unanimous.

5. Modification No. 8 to Professional Services Contract No. 5520CM - Construction Management Services for Boarding Area G - Lehrer McGovern Bovis, Inc./F.E. Jordan Associates, Inc./Cabellon Associates - $837,000

No. 00-0173 — Resolution approving Modification No. 8 to Professional Services Contract 5520CM, Boarding Area G Construction Management with Lehrer McGovern Bovis, Inc./F.E. Jordan Associates, Inc./Cabellon Associates, Inc. in the amount of $837,000. This modification extends construction management services for Boarding Area G and International Terminal Tenant Infrastructure

construction and for Food Courts construction. Funding source is the Tenant Utilities and Infrastructure Budget with no impact to the Master Plan Baseline Budget.

Mr. Kardos explained that the proposed modification is for construction management services associated with the tenant utilities and infrastructure construction. The additional fee of $837,000 will be funded exclusively by the Capital Improvement Program budget with no impact to the Master Plan Baseline budget.

The cost has been included in our cost forecast presented in the Quarterly Reports.

The base contract's 17% MBE / 3% WBE subconsultant participation levels will remain unchanged for the modified contract.

Commissioner Crayton moved approval of Item No. 6, with a second by Commissioner Strunsky. The vote to approve was unanimous.

6. Modification No. 1 to Contract No. 5750.1 - North Cargo Facility - Stone & Webster/F.E. Jordan, a Joint Venture - $500,000

No. 00-0174

Resolution approving Modification No. 1 to Contract 5750.1, North Cargo Facility, with Stone & Webster/ F.E. Jordan, a Joint Venture in the amount of $500,000 to provide additional professional services associated with changes necessary for completion of cargo facilities in the North Field and providing field support during construction of the high-bay airfreight facility and a new utility trench encircling the facility. The funds will be transferred from program reserves.

Mr. Kardos explained that the base contract covered the design and preparation of construction bid documents, as well as engineering support during construction for the new North Cargo Facility. The consultant team performing the services is the joint venture of Stone & Webster/F.E. Jordan. This modification provides for the design of revisions to the smoke evacuation system and additional construction support services required for the extended construction schedule.

The negotiated fee of $500,000 has been reviewed by the Professional Services Fee Review Committee and the cost has been included in our forecast presented in the Quarterly Report.

The MBE/WBE subconsultant participation of 27.5% and 5.1% respectively established for the base contract remains unchanged for the modified contract.

Commissioner Strunsky noted that this was an even $500,000 and assumed that a fee was negotiated to the end of the job and this would be the end of it.

Mr. Kardos responded yes.

Commissioner Strunsky commented that at some point the Commission has to be told that we are done.

Mr. Kardos responded that we are closing out the contracts as they are completed. They have been doing it for the Rental Car Facility and the garages.

* * *

G. ITEMS RELATING TO ADMINISTRATION, OPERATIONS & MAINTENANCE:

Item No. 7 was moved by Commissioner Strunsky and seconded by Commissioner Ito. The vote to approve was unanimous.

7. Approve First Supplemental Trust Agreement and Official Statement Pertaining to San Francisco International Airport Special Facilities Lease Revenue Bonds (SFO Fuel Company LLC) and Related Matters - $19,390,000

No. 00-0175 — Resolution providing for a First Supplemental Trust Agreement and Official Statement pertaining to San Francisco International Airport Special Facilities Lease Revenue Bonds (SFO FUEL COMPANY LLC) and related matters.

Mr. Marcus Perro explained that in 1997 the Commission authorized the Director to enter into agreements to sell up to $125 million in bonds to improve our fuel system. In 1997 we sold about $105.6 million for the first phase of the fuel system improvements which provided for a minimum level of storage capacity.

This item requests authorization to enter into a supplemental trust agreement to distribute an official statement in order to complete the financing of $19.4 million to provide additional storage capacity and additional fuel system improvements.

The bond sale is scheduled for May 31. About 25% of the negotiated fees will go to a WBE firm. The results of the sale will reported to the Commission in early June.

Commissioner Strunsky noted that the revenue that pays off these bonds comes from the sale and delivery of the fuel.

Mr. Perro noted that Commissioner Strunsky was correct. The Airport owns the fuel system. Revenues from the sale of fuel goes directly to the SFO FUEL COMPANY who in turn gives that revenue to the trustee. The trustee pays that amount in debt service. The revenue collected and the debt service are equal.

Item No. 8 was put over to the end of the calendar.

8. Award of Professional Services Contract to Provide Information Systems and Telecommunications Technical Support for the New International Terminal Complex - GTE California Incorporated - $7,587,000

Resolution awarding a Professional Services Contract to GTE California Inc. to provide Information Systems and Telecommunications Technical Support for the new International Terminal Complex for a total amount of $7,587,000 for a period of two years, with three one-year options in the discretion of the Commission.

Item No. 9 was moved by Commissioner Crayton and seconded by Commissioner Ito. The vote to approve was unanimous.

9. Award of the North Terminal Bookstore Lease - Books, Inc. - Minimum Annual Guarantee: $1,153,000

No. 00-0176 — Resolution awarding the North Terminal Bookstore Lease to Books, Inc., with an initial Minimum Annual Guarantee of $1,153,000.

Mr. Bob Rhoades, Deputy Director, Business said that the Commission previously authorized staff to accept proposals for the North Terminal Bookstore Lease. The minimum bid amount was $1 million with a five year term. The emphasis was on attracting a local focused book selling company.

A proposal was received on March 31 from Books Inc., a local bookstore operator. They currently operate the North Terminal bookstore, and have been doing business in northern California for over 54 years.

Books Inc. tendered a bid of $1,153,000 for the first year of the lease.

Item No. 10 was moved by Commissioner Strunsky and seconded by Commissioner Ito. The vote to approve was unanimous.

10. Authorization to Conduct a Pre-Proposal Conference for a High Speed Wireless Internet Lease in the Existing Terminals and the New International Terminal

No. 00-0177 — Resolution authorizing staff to conduct a Pre-Proposal Conference regarding a high speed wireless Internet service lease for the existing terminals and the new International Terminal.

Mr. Rhoades explained that a high speed wireless Internet access throughout the Airport is a highly desirable service for passengers. A wireless Internet system allows passengers with lap top or notebook computers equipped with Ethernet cards to connect via radio signals to the Internet.

We have been approached by a number of companies who would like to provide this service. This item seeks authorization to conduct a pre-proposal conference to seek a provider to set up the infrastructure for this service.

Commissioner Crayton noted that another item before the Commission today looks at the infrastructure, and asked how these two items come together.

Mr. Rhoades explained that this is a concession opportunity that provides the general public with access to the Internet. The second proposal deals with the Airport and tenant infrastructure versus the traveling public.

Mr. Martin explained that this lease will be timed to expire with the existing pay phone lease. In the future we will include Internet access with that lease.

Commissioner Strunsky asked if the signal could be received driving past the Airport.

Mr. Dale Mullen, Director of ITT explained that the wireless band will have a short range ... about 250 to 300 feet. Transmitters will have to be located about every 250 to 300 feet inside the Airport so that when a passenger pulls out a lap top with a card in it, it will reach one of the transmitters.

Further, a screen pops up when the signal is received identifying itself as a vendor providing the service. A credit card number is then required in order to proceed with the connection.

* * *

H. CONSENT CALENDAR OF ROUTINE ADMINISTRATIVE MATTERS:

Item No. 11 was put over to the end of the calendar. Item No. 19 was removed from the calendar. Commissioner Crayton moved the Consent Calendar, with a second by Commissioner Strunsky. The vote to approved was unanimous.

11. Award Contract 5904A - Traffic Guide Signing & Graphics - Angotti & Reilly, Inc. - $479,400

Resolution awarding Contract 5904A, Traffic Guide Signing & Graphics to Angotti & Reilly, Inc. In the amount of $479,400. This contract will provide traffic directional signage along the Airport frontage, cargo, and other roadways, reflecting changes due to the implementation of the Master Plan Program and reconfiguration of existing facilities within the Airport.

12. Modification No. 8 to Contract 5950AR - Improvements to Central Plant - Hopkins Heating and Cooling - $212,894

No. 00-0178

Resolution approving Modification No. 8 to Contract 5950AR, Improvements to Central Plant, with Hopkins Heating and Cooling for construction work consisting of systems wiring, testing and activation for Chiller #4. The funds will be transferred from Master Plan Program Reserve.

13. Modification No. 1 to Contract No. 5750.2 - Japan Airlines Site Improvements - F.E. Jordan Associates, Inc. - $205,905

No. 00-0179 — Resolution approving Modification No. 1 to Contract No. 5750.2, with F.E. Jordan Associates in the amount $205,905 for additional professional services consisting of completing construction documents for Phase II site work around the Japan Airlines Building Improvements and providing construction support for Phases I and II. The funds will be transferred from program reserves.

14. Modification No. 2 to Professional Services Contract 5510.4 - Materials Testing and Special Inspection Services for the New Boarding Areas A and G - Inspection Consultants Incorporated - $193,000

No. 00-0180 — Resolution approving Modification No. 2 to Professional Services Contract 5510.4, Materials Testing & Special Inspection Services for New Boarding Areas A and G with Inspection Consultants Inc. in the amount of $193,000 for testing and special inspection of tenant utilities and infrastructure work and passenger loading bridges. Funding will come from Tenant Utilities/ Infrastructure Budget (CIP) and Passenger Loading Bridges Contract 5520L with no impact to the Master Baseline Budget.

15. Award of Contract 4156 - As-Needed Electrical, Year 2000 - Barri Electric Company, Inc. - $1,179,450

No. 00-0181 — Resolution awarding Contract No. 4156, As Needed Electrical, Year 2000, to Barri Electric Company, Inc., in the amount of $1,179,450.

16. Award Contract 4308 - Rental Car Facility Phase I Improvements - ~~Resource and Design~~ Angotti & Reilly - $384,000

No. 00-0182 — Resolution awarding Contract 4308, Rental Car Facility Phase I Improvements, to ~~Resource and Design~~ Angotti & Reilly, in the amount of $384,000.

17. Modification No. 23 to Professional Legal Services Agreement with Morrison and Foerster - $500,000

No. 00-0183 — Resolution approving Modification No. 23 to Professional Legal Services Agreement with Morrison and Foerster (Noise/Environmental Contract) to increase

compensation by the amount of $500,000; all other terms and conditions of the contract to remain in full force and effect.

18. Modification No. 2 to Professional Legal Services Agreement with Remy, Thomas & Moose, LLP - $200,000

No. 00-0184 — Resolution approving Modification No. 2 to Professional Legal Services Agreement with Remy, Thomas & Moose to increase compensation by the amount of $200,000; all other terms and conditions of the contract to remain in full force and effect.

Item No. 19 was removed from the calendar.

19. Modification No. 1 to Professional Legal Services Agreement with Baker & McKenzie - $100,000

Resolution approving Modification No. 1 to Professional Legal Services Agreement with Baker & McKenzie to increase compensation by the amount of $100,000; all other terms and conditions of the contract to remain in full force and effect.

20. Authorization to Rescind Award, Reject All Proposals and Reissue Request for Proposals for a Language Interpreter Management Program

No. 00-0185 — Resolution rescinding award of the Language Interpreter Management Program Contract to PJ Communications, rejecting all proposals and authorizing reissuance of a Request for Proposals to implement the Language Interpreter Management Program.

21. Bid Call - Contract No. 4159 - Security Airport Fencing

No. 00-0186 — Resolution approving the scope, budget, and schedule for Contract No. 4159, Security Airport Fencing, and to authorize the Director to call for bids when ready.

22. Airport Improvement Program Project No. 3-06-0221-2000-01 Project Application

No. 00-0187 — Resolution authorizing to execute and file a Project Application with the Federal Aviation Administration (F.A.A.) for Federal assistance in the amount of approximately $15,000,000.

23. Authorization to Seek, Accept and Expend Funds from the Bay Area Air Quality Management District for Clean Air Vehicles

No. 00-0188 — Resolution authorizing Airport staff to seek, accept, and expend funds from the Bay Area Air Quality Management District to provide an incentive for hotels, off-Airport parking firms, crew shuttle operators, door-to-door van companies, and other ground transportation providers to augment their fleets with clean air vehicles, such as Compressed Natural Gas (CNG) or electric vehicles.

24. Authorization to Enter into a Contract with the Handlery Union Square Hotel in Conjunction with the ACI-Pacific Regional Assembly and Conference Scheduled to be held in San Francisco in April 2001 - $ 39,581

No. 00-0189 — Resolution authorization staff to enter into a contract with the Handlery Union Square Hotel for a maximum of $39,581 to be a secondary hotel in conjunction with the ACI-Pacific Regional Assembly and Conference scheduled to be held in San Francisco in April 2001.

25. Consent to Assignment of New International Terminal Bookstore/Cafe Lease from Benjamin Book, Inc. to W.H. Smith Hotel Services, Inc.

No. 00-0190 — Resolution approving consent to Assignment of the New International Terminal Bookstore/Cafe Lease from Benjamin Book, Inc. to W.H. Smith Hotel Services, Inc.

* * *

I. NEW BUSINESS:

This is the "Public Comment" section of the calendar. Individuals may address the Commission on any topic within the jurisdiction of the Airport Commission for a period of up to three (3) minutes. Please fill out a "Request to Speak" form located on the table inside the entrance to Room 400 and submit it to the Commission Secretary.

There were no requests from the public to speak.

* * *

J. CORRESPONDENCE:

There was no discussion by the Commission.

* * *

K. CLOSED SESSION:

Discussion and vote pursuant to Sunshine Ordinance Section 67.11 on whether to conduct a Closed Session.

The motion to go into closed session was made by Commissioner Strunsky and seconded by Commissioner Ito. The vote to go into closed session was unanimous.

The Commission recessed its public meeting at 10:03 AM and began the closed session.

The Airport Commission will go into closed session in accordance with Government Code Section 54956.9(a) to confer with legal counsel regarding pending litigation entitled CCSF v Scott Company of California et al, San Francisco Superior Court Case No. 306-623: and, Government Code Section 54956.9(b)(1) to confer with legal counsel regarding potential litigation.

Discussion and vote pursuant to Brown Act Section 54957.1 and Sunshine Ordinance Section 67.12 on whether to disclose action taken or discussions held in Closed Session.

The public meeting was reconvened at 10:35 AM. The Commission determined that it was not in the public interest to disclose the nature of the closed session. The motion not to disclose the nature of the discussion was made by Commissioner Crayton and seconded by Commissioner Ito. The vote not to disclose was unanimous.

* * *

Item No. 8 was moved by Commissioner Crayton and seconded by Commissioner

8. Award of Professional Services Contract to Provide Information Systems and Telecommunications Technical Support for the New International Terminal Complex - GTE California Incorporated - $7,191,00

No. 00-0191 — Resolution awarding a Professional Services Contract to GTE California Inc. to provide Information Systems and Telecommunications Technical Support for the New International Terminal Complex for a total amount of $7,191,000 for a period of two years, with three one-year options in the discretion of the Commission.

Ms. Theresa Lee, Deputy Director, Administration explained that this professional services contract will provide support services for the new International Terminal Complex for a period of two years. The contractor will work closely with the Airport's ITT staff to insure that the new systems are monitored and issues are addressed proactively.

The RFP evaluation committee was comprised of Airport ITT staff, ITT experts, and an airline representative.

Seven proposals were received. The top three proposers, ARINC, GTE and Pacific Bell, were interviewed, with GTE scoring the highest. They met the minimum qualifications, and the 25% MBE and 5% WBE goals.

Commissioner Crayton noted that this is not GTE's branding area, and asked if they are

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Commissioner Crayton noted that this is not GTE's branding area, and asked if they are

located here or in Southern California?

Ms. Lee responded that she believed that the staff is in Sacramento.

Mr. Michael Branzuela, Airport E-Partners said that his firm was one of the seven firms submitting a proposal. They are a 100% minority/local owned joint venture, with a 25% MBE / 5% WBE participation. They are technically well qualified. Members of their group are currently overseeing installation of systems indicated in the RFP.

Prior to the RFP, they interviewed staff members so they have an acute understanding of what the Airport requires. Since there were no directives in the RFP regarding the protest process, they requested additional time. They had also requested access to scoring sheets. They filed their protest and received a response from the Airport, but they are awaiting a response from the HRC.

They have questions regarding non-contested subcontractor substitutions.

Mr. Martin said that scoring is released only after an award.

Commissioner Crayton noted her pleasure at the M/WBE goals and the local firms.

Item No. 11 was moved by Commissioner Strunsky and seconded by Commissioner Ito. The vote to approve was unanimous.

11. Award Contract 5904A - Traffic Guide Signing & Graphics - Angotti & Reilly, Inc. - $479,400

No. 00-0192 — Resolution awarding Contract 5904A, Traffic Guide Signing & Graphics to Angotti & Reilly, Inc. in the amount of $479,400. This contract will provide traffic directional signage along the Airport frontage, cargo, and other roadways, reflecting changes due to the implementation of the Master Plan Program and reconfiguration of existing facilities within the Airport.

* * *

L. ADJOURNMENT:

There being no further calendared business before the Commission the meeting adjourned at 10:47 AM.

Jean Caramatti
Commission Secretary